Manufacturing.
Rubber Products.

May a aug. 75.
June a July Tb.
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## SHORTER <br> WEEK

IN TYRE
FACTORY
PORT ELIZABETHI.
The Firestane SA (Pty)
Ltd, faptory here has
started working a four
day, week as a result of
the present depressed
state of the motor indus.
try.
The four day week which started this week, is from Sunday night to Friday morning satd Mr . Peter Morum,
managing director of the
company, we do nót know. how, long this situation will last, though we regard it as being of, a tenporary rature
We have no plans for retrenchment, $\$ 0 \mathrm{~m}$. Inventories have been building up, and we are making adjustments;"
Mr AL Dunn, manag:
ing director of the Good
year Tyle tnd Kubber CCd. (SAAS (Pty) LItd,
said his company hat no
plans at this stage for
short time working
(Sapa)
$r$,


## Frame's new game? En <br> The textile industry is buzzing with about that the giant Frame Group is <br> AE\&CI embarked up $30 / 7 / 76$

Jacobs, Natal a polyester plant in R 20 m . Natal, estimated cost around

Main reason for the buzz is that the plant could well upset the delicate applecart in polyester yarn production and AE\&CI, SANS rationalisation the recent posedly brought about. Three has sup-

to streamline then a grand design industry. This inclu nylon processing Bellville which would a R26m plant at ficient in polyester polymer SA self-suf't Details of Frame's ymer. spóokesman for $F$ s plans áre scarce. A solidated Textile Mills tontrolled Conweek: "No comment" told the FM this
Yet it is knownent
mical giant Hoechst both German checoncerned moechst and AE\&CI are scheme.
Apparently machinery been ordered from Ity has already Lurgi.

Observers in the industry point out that rationalisation in the textile industry has never been given official government approval, as it has in, say; the basic che micals industry. They also suggest, however, that "permission" for the Frame group to go ahead with its development has been granted by the Department of the Board of Trade asking the views of advises government on which normally major industrial projects. store

Mercury Reporter
THE POWERFUL, Tyre Manufacturers' Conference has forced Game to stop selling discount tyres.
So the Court battle that loomed yesterday will not take place.
Asked why TMC had moved in to halt discount-tyre selling by large stores, TMC director Mr. W. $D_{\text {"It }}$ R Brownlee told the Mercury: "It will not" be in the public in. terest."
Game's tyre supplier, Day Tyre uitinimatum, was yesterday, given an ing Gäme or thC TMC: Stop supply.

What coild Mo of supples.
his business to Mre Day do? He has other items to sell, Grome's have 17000 director Mr. Jack Schame's managing
But I don't intenaffer said. added $I$ don't intena to give up, he

## Refusal

success if hat beentold we whl haveno
Governmedt go
so we win mo mht pehind the mic.
Court
Mr. Scheffer,
MMC's chairman, said he had begged"
time to put Ga, Mr, Al Dunn, for
meeting at 1030 ts case to o LMO
Mr. Dunn refuse this moming
"He suggested
member of the typply to become. but I told him fyre trade Register member - I want don't want to be a discount using the servil tyres at a
mised and reliable TTP of a recog.
"This, wónld TRR member,
tyres cheaper for of customers.
Giving reasons ${ }^{2}$
refusal to allow Gor the
put its a allow Game to
meeting case at today's
said. MT, Mr, Brownlee
routtne willo be a normal
long meeting with a
long agenda.
Shatfer's name is not Mr.
the agenda and it will
him ae convenient to hear
Mr . She meeting:
dr. Schaffer: said.4 now intend preparing a case as to why our or ol seling tyres is the public interest Which 1 will present to Dr D., T. Mouton, chair nan, of the Board of

## Abolition

Mi , Schaffer said, spoke to Dr. Mophe yesterday and bon belleyed Dr . Monton Ro, recommend that Resale Price Main. lished for tyres be abo: di.

Game sold its last tyre at.or p.m. yesterda. During its three days of yre selling the store old 379 tyres
With so many people
needing tyres I done think I want to be dont road any more" the Schaffer said.
"It's ar,shame, that there is such a demand for tyres yet the public pays grossly inflated prices all thetime,

## 3. Write briefly on the causes of urbanisation.

(10 marks)



- General Tire's latest tyre being inspected by a veteran of the tyre industry, Piet van Röoyen:


## Tyres

for
Africa
ONE of South Africa's top tyre manufacturers has made a major breakthrough in the field of exports to Africa.

General Tles has launched an all-out export drive aiming at a target of over R1-m this year.
obtalined Gexport orires has: obtalined export orders of R214 000 from Zaire, Maputo and Mauritius and are regotiating enquiries from other Afican territorles, Tony Versfeld, marketing manager said this week.
Further very substantial orders are in the pipeline a walting payment guarantees.
Suddenly there is a demand for South African made tyres which are competitive, particularly In the
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 Day，director of the firm．



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THE balance between life and death on the roads is swung too often by ignorant motorists who persist in driving on poor tyres, says Mr . Gerald Franken of Stadium Tyres in Durban:
"Taking chances with smooth tyres is all very well until one is faced with an emergency," he added.

Mr. Franken said he was "shocked" by the "apathy motorists displayed over the condition of their tyres:
"So many people seem unable to grasp the fact that they are involved with a daily dice with death."

## $0 i l$

He said men were more to blame than women. "When a woman drives into a service station she usually checks tyre pressures but a man is only concerned with the oil level," he said.

Without knowing the limitations of a tyre, it was too easy to underestimate the potential dangers, he said, "But I make it my duty to enlighten my customers.

Some of the hazards he warned about' were:

- An underinflated tyre which caused distortion and generated excessive heat. This also resulted in loss of tyre life.
- Mating crossply and radial tyres on the same axle - a practice consideréd lethal.
- Riding on retreads not fitted with tubes.
$\mathrm{Mr} / \mathrm{Franken}$ said tyre wear,"paints a clear picture of the steering geometrics of a vehicle, especially if the castor and camber is out of alignment or the suspension is worn," he said.


## Money

Speaking about retreads, Mr. Franken said he was "amazed" how few motorists knew that refunds were available for old tyre: casings.
> "The man-in-the-street doesn't know that a retreadable tyre is worth money, that is, if the tyre is not beyond redemption," he said.
pressure. The new tread is applied to the peeled (no buffing or scorching takes place) casing at a pressure up to $14000 \mathrm{kPa}(2000$ psi).

As the tread is applied under pressure a moving die plate forms the tread pattern in the 'warm rubber'.
"One of the advantages of this method is that no mould is required;" explains Mr. Day. "The tyre is placed on a precision rim and the pressure head moved up to the tyre."
This makes the Pressurtread niethod ideal for retreading steel radial tyres.
Steel radials do not shrink or stretch so they must therefore be a perfect fit in the mould and this is a ma jor problem in the retreading industry.
"With the Pressurtread process there is no mould as such and so the problem is eliminated."
Developed by the Barwell group of companies in Britain, the Pressurtread process made its first appearance in the late sixties. It won the Queen's Award for Industry in 1969 and 1973.
In the United States such has been its success that the franchise holder there has


## Specifically

## for bakkies

GENERAL Tyres have developed a tyre specifically for light trucks and bakkies designed to give optimum performance on these vehicles.

- Known as the GLT, the new General has modern tread design and a flat tread radius to give good roadholding in all weathers. It can also be used on surfaces where previously only heavy duty tyres could travel.
Our picture shows final finish supervisor Mr. P. Van Rooyen inspecting the new GLT General as they come off the production line.


## went years

## and still

## on the road

ANDAG tyre etreaders are celebrating their 20th anniversary worldride this year.

The international firm hitch has five branches in outh Africa - was founded y American tycoon, Mr. on Carver, in Muscatine hoo in 1957.
"Bandage now commands out 90 percent of the ord's retread tyr arket," said Mr. Ronald carding, managing director f. Bandag S.A. (Pity.) Ltd. in cobs, Durban

Although it was not the leapest retread on the arket its "claim to fame" as that it gave more than rice the mileage of an or nary retread, he said.
"We specialise in truck res and have it on record at one tyre travelled replaced, he said.

Bandag's success had embed from the com ny's development of a bier pre-curing process. The tread is pre-cured
before it is adhered to the original tyre and therefore it enables us to retread tyres at a far lower temperature than the conventional method," he said.

The most outstanding advantage of the "cold" process was that tyres could e retreaded while fully in flated.

Mr. Harding said the company had enjoyed a "phenomena" growth rate throughout the world. The "cold" process had become the dominant retreading system.

It had also been developed for aircraft tyres - "Bandog has qualified their retreads for all commercial aircraft, including Boeing 747's," he said.

The process had also won the confidence of racing and rally drivers - many Roof of Africa winners had ridden company.
Mr. Harding was among 48 South African members of the company who flew to Rio De Janeiro for the firm's 20th anniversary celebratons.


A WORKER demonstrates the simplicity of the Bandag retreading process. A pre-cured rubber strip is wrapped around the fully-inflated tyre before it is adhered by a "cold" process.

## Treading on petrol prices

GOODYEAR
6 percent by comparison with present radial tyres.

According to Goodyear technicians the ability of the tyre to save fuel is based on its special elliptic design which permits much higher inflation pressures, without causing an uncomfortable ride.
The tyre runs at pressures between 60 and $85: \mathrm{kPa}$ higher than conventional tyres, or up to 50 percent above normal pressures.
The new tyre has a polyester cord body. with steel belts and resembles a conventional radial tyre.
"Its" unique features inclaude the strategic placement of materials and an elliptically-shaped sidewall which forms a curve right
down to the point where the tyre meets the wheel rim.

This feature the curved sidewall, prevents the harsh ride in spite of the higher pressures. The, normal straight sidewall would not flex at the higher pressures used by the new tyre.
The construction of the new tyre allows for more design variations in tread, with corresponding improve ments in wet traction and resistance to hydroplaning.

In tests at the launching of the new tyre in Detroit, it was shown that the tyre cut fuel consumption by 3 to 4 percent at $80 \mathrm{~km} / \mathrm{h}$ while data presented by Goodyear showed savings of 6 percent at $: 48 \mathrm{~km} / \mathrm{h}$.

## Watch out for <br> second

WATCH OUT for second line tyres - that's the warning to local retreaders from a Durban tyre dealer.
"It's unwise for retreaders to chisel into the new tyre market too deeply because it may result in a chain readdion," says Mr. Tony Jones of Jones Car Tyre and Retreaders in Pine Street, Durban.

He was referring to retreaders who are currently discounting retreads to a level "which could easily aggravate the new tyre market," he said.
"If the trend continues, the situation could deteriorate to the point
where tyre manufacturers may be forced to counteract for their own survival," he said.

He said this could be achieved if tyre manufaccurers decided to market a second line tyre - a new tyre with a lower speed rating "Which could force many retreaders to close down overnight," said Mr. Jones.

This situation had already been forced on manufaccurers in Britain, Europe and the America's, "where there are few independent retreaders left today," he said.



## Local tyre company feels loss <br> NM <br> Financial Editor <br> 211177

DUNLOP South Africa, a Durban tyre manufacturing company, will close its local factory a week early at the end of the year and may retrench workers because it was not awarded the Durban City Council's tyre contract.

At a Council meeting, on Monday it was decided that Durban manufacturers would not be given preference when Durban manufacturers would not be given preference
considering tenders even when all things were equal.
Also on Monday the Council approved a Municipal Tender Board recommendation awarding a R239000 contract to Goodyear Tyre and Rubber Co, (SA.) (Pty.) Ltd., Port Elizabeth. The contract covers the Council's. tyre requirements over a year for vehicles other than buses.

The contract
awarded by drawing lots. There were five equal tenders received from Goodyear, Duniop, India Tyres, General Tyres and Firestone.
A spokesman for Dunlop said that with one exception the company had enjoyed the Durban municipal contract for the past 20 years.
"Since June, 1976, our Durban factory has reduced its payroll by 30 due to the economic downturn. This econ be further ggravated by the Council's decision."

## Preference

Councillor Ken Shepstone, a member of the Municipal Tender Board, said he had nothing agains Dunlop. However, he could not see how preference could be given.

About 20 years ago 2 recommendation had been made that preference be siven to local firms by the Council He could not agree with this policy.
"There are many Durban companies which do business in Johannesburg If we gave preference to Durban firms the Johannesburg City Council could retaliate and only deal wh companies on the Rand."
He felt a Durban firm should be able to provide tyres at a lower price than a Port Elizabeth manuracurer because of lower transport costs.

## Distinction

Mr. Roland Freakes, executive director of the Natal Chamber of Industries, said his chamber drew a distinction between a "home-town" preference and "provincial" preference:

The chamber favoured preference being given to Natal manufacturers when all tenders were equal.

Mr. Shepstone said the City Councll could only deal with matters in the Durban area.

It was a matter of free enterprise and the Council had to obtain the best deal possible, taking into consideration bids from all parts of the country.





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## $N M$ <br> $2+12 / 28$ <br> Dunlop's chief hopeful

Financial Editor
DUNLOP South Africa, the Durban tyre manufacturing company, hopes to make steady improvement durin the current year providin the South African economy has passed through the worst of the recession and prospects are not unduly dampened by politica developments.
This is the view of $\mathrm{Mr}, \mathrm{H}, \mathrm{W}$ Archibald, chairman of the company, who says in his anual statement, that in 1978 Dunlop should at least maintain the levels .of profitability and dividend i achieved during 1977
Last year was the fifth consecutive year in which the group improved its profits and liquidity

## Expense control

This was done in spite of a stag nant economy: The method was to improve operating efficiency and the control of expenses.
Figures for employees, given in the company's annual state ment, bear out the extent of the efficiency drive.
Dunlop employed 5346 in 1973. Today, the company has 4365 on the pay roll Fewer people are producing more but, on the other hand, the cost of hiring the work force has almost doubled in the five-year period:
In 1977, attributable profit of R5: million was R1 million higher than in the previous year.
The company has declared an increased final of 11c a share: This makes a total distribition of " 17 c (1976: 15c).

## STan. $28 / 2178$

Their complaints follow newspaper reports - and general agreement within the tyre industry $\rightarrow$ that the price of tyres will soon rise by from 10 to 16 per cent.
Retailers were still waiting today for official confirmation of he increase they have been expecting for some time now.

A local garage spokes man complained that his garage had tried to get tyres from several big firms today, but had been told that there were no stocks.

A Dunlop spokesman said "the Industry itself, including his firm, has a tremendous shoreage at the moment because all of the large retail outlets have purchased in excess", he said.


JOHANNESBURG - The
price of all tyres; tubes and treading materials would be increased by 10,7 percent from Monday, March 13, Mr. W.D. R. Brownie of the
South African Tyre
Manufacturers Conference announced here yesterday.
He sald the Price
Controller had authorised
these increases because of
the continuing rise in the
cost of imported and local
raw materials, transport,
power and other service and
supply charges.
These factors, together with the fact that the retarn on nvestment in the new tyre industry was well below accepted levels, necessitated the price increase - (Sapa,
to come back $t$

All negotiations have to be done in secret. We have had people outside our on fices keeping wa wave those with wh
"But we are determined to win this battle. We are determined to have a free and open market in South Africa as exists in the United States where tyres and petrol are disbcounted in supermar kets.

## Satisfying profits

Although discounts had risen from' 25 per cent. to 33,3 per cent, satistying
profits' were still being made on tyre sales, he said.
All popular makes and sizes $t$ of radial and crossply tyres were available, and agreement had been reached with 20 servic stations to fit the tyres.
Checkers have been refused listing on the tyre trade register on the grounds that the Tyre Manufacturers' Conference authorised tyre sales only through organisat and with facilities to fit do balance tyres
The conference has warned that any dealer found supplying Checkers will be struck off the register.

About 2000 cut-price tyres will be put on the:shelves of Checkers' South Hills multimarket tomorrow.
Mr Neville Robinson the chain stores merchandising manager, said the
ctyres had been obtained " "under the counter".
"We have had to resort to cloak-and-dagger methods of obtaining supplies, said Mr Róbinson:
this or on
get something
costs keep rising. Imported natural rubber, especially, has gone up and for the half year ahead we do not have the benefit of old stock. In addition, certain operations outside the tyre division are not performing well - Flexible Tubing, the Port Elizabeth conveyor belt factory and the Rhodesian and Zambian operations, for instance."

Gentire has published the tyre division's profits separately to show the divergent trends of the tyre and non-tyre interests. While the tyre division pushed up pre-tax profits $54 \%$ to $\mathrm{R} 2,8 \mathrm{~m}$, group pre-tax profit rose only $14 \%$ to $\mathrm{R} 3,7 \mathrm{~m}$. This means the subsidiaries' profits have plummeted $63 \%$ from R2,4m to R 900000 . Apart from the problems mentioned above, industrial rubber producer Pigott Maskew had a "difficult" first quarter but is now trading "favourably." So the non-tyre decline has been at least partially arrested.

Pre-tax margins have declined from $13 \%$ to $10,5 \%$. They were nearly $14 \%$ in the first half two years ago. Sales and pre-tax profits benefited slightly this half year by a change in the method of pricing in the offtake agreement.

## Second half busier

Gentire traditionally does by far the bulk of its business in the second half and last year made $65 \%$ of pre-tax profits and $70 \%$ of earnings in the second half. To equal last year's final attributable profits of $\mathrm{R} 6,4 \mathrm{~m}$, Gentire must earn $\mathrm{R} 4,3 \mathrm{~m}$ in the second half, compared to the R4,6m achieved last year.
With tyre sales still buoyant and Pigott - Maskew apparently turned around; this looks easy running. Gentire forcasts have been conservative in the past. It would not be surprising if earnings of $\mathrm{R} 4,9 \mathrm{~m}$ were achieved in the second half and R 7 m for the year.
The dividend will probably be raised from 35 c to 40 c - also $14 \%$ - even if this rise is not achieved. Gentire is liquid and has an unblemished dividend record.

In addition its capital expenditure programme is behind it and the need to conserve cash is no longer so great. The interim hike from 15 c to 20 c suggests confidence.

The share is on a prospective yield of $6,4 \%$, compared to Dunlop's prospective $7,7 \%$. Dunlop's recovery prospects look brighter and although both stocks should be firm at current levels, Dunlop looks more attractive at current prices. Incidentally, Khazam says he is buying now. dentally, Khazam says he is buying now. and earnings $17,5 \%$, in the half year to and earnings $17,5 \%$, in the haf year to
June 25 but chairman Dr Heskel Khazam forecasts year-end earnings only equal to last year's.

He explains: "At the moment there is no prospect of a tyre price increase but

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as an entrance quali-
skill such as motor
table shows the number of
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$-1974$.

## war looms

Staf repere (146)
A TYRE price war seêms inevitable following the Government's decision to abolish resale price maintenance in the industry from December 29 this year.
This is the view of tyre manufacturers and supermarkets, which have conducted a tug-of-war on prices for the past two years.
A notice in yesterday's Government Gazette ended the system whereby manufacturers agreed on and set prices for retailers.
It also ended a two-year battle by the giant Checkers group to reduce the price of tyres. About 50000 tyres worth R1 500000 have been sold through "pirate" market chamnels to Checkers in the past two years.


Tumos
$\varepsilon^{\circ} \tau$
－87uәшก：
Tyre distributors today forecast a price－cutting war following the Govern－ ment＇s decision to lift price maintenance on tyres from December 29 ．

The Minister of Eco－ nomic，Affairs，Mr Chris Heunis，announced yester． day that the decision was taken after consultations with tyre manufacturers．
＂There is no reason why tyres and tubes should not be treated like all commodities in the trade；＂he saddin a statement．Healthy com－ petition in these days of inflation is in the public interest．，＂
Supermarket chains have already forecast a massive price war with cuts of up to 27,5 percent but regular tyre retailers see discounts levelling out at 12,5 and 15 percent．

## IN THE OPEN

＂There＇ll be a bie price war to start with but I＇m sure it will peter out after a while，said a spokes－ man for a leading Johan－ nesburg tyre company．
＂There＇s always been a bit of a price war－the only difference is that ve were doing it under the counter Now it＇ll be out in the open：
＂The supermarkets wil＂ climb in at first but people in the trade reck－ on we 11 weather the storm．
＂People still want perso－ na 1 service，knowledge and equipment and they＇ll just shop around for the best deal as they＇ve done in the past：＂
In a statement today the Automobile Associa tion welcomed the freeing of tyre prices．

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## Reduced disco price <br> unt  war

By Mignonne Crozier Predictions that tyre prices would drop at hyperstores with the scrapping of retail price maintenance have not materialised
Stores say it has been impossible to lower prices because manufacturers have put up their prices by reducing discounts.
When the Government announced its decision to lift retail price maintenance on tyres from December 29 Iast year, tyre distributors predicted there would be a price war in the retail price trade - with the super market and hyperstore chains in the lead.
It was some of these chains which pioneered discount tyre prices when retail price maintenance was still allowed But spokesmen for two major hyperstore chains said yesterday that tyre manufacturers had made it im* possible for then to cut prices further sincersthe abolition of retail price maintenance.
$\mathrm{Mr} R \mathrm{R}$ Fieslich, natio nal hardware buyer for the Pick 'n Pay hypermar. kets and head of their service stations, said that on December 22 last year tyre manufacturers intro duced a new discount structure which, in effect, lowered discounts to most retailers.
Under the new struc ture, to qualify for an 8 percent discount a retailer had to buy more than R3-million worth of tyres a year, for a 7 percent discount, R1-million to R3 million; 6 percent, R500 000 to R1-million; 5 percent, R100000 to R500000 3 percent R25 000 to R100000. A, dealer with a turnover of

less than R25000 had to buy at the net dealer price.
Mr. Frieslich complained that:
(7) These discounts were considerably lower than those offered before.

- In terms of the new structure, service stations such as at his hypermarkets, which sold only passenger-car tyres, were graded against companies that dealt with far more expensive tyres such as earth-moving tyres, which SoId at about R10000 which, or truck tyres, which could sell between R200 and R300 each Such far more easily qualify tar more easily for the higher discounts.
Tyre dealers in country areas would not qualify for the higher discounts even though they might be selling as many tyres as possible.
For example, a country dealer with a potential market for R100000 worth of tyres who managed to sell that amount would be doing a good job yet would not be able to obtain a higher discount. $\mathrm{Mr}^{\mathrm{M}}$ Frieslich said his hyperstores cut prices his mediately the Government announced the lifting of retail price maintenance Whenthe free fitting and, balancing, which these stores offerd were taken
into account into account were their price
cuts amounted to savings of between 20 and 25 percent, he said. and

But the stores could not retain these prices after the introduction of the ne w discount structure and had to start charging
for balancing.
Mr Neville Robinson; mational merchandising manager of checkers. agreed that there had been no significant price war among tyre dealers since the lifting of retail price maintenance because manufacturers weee giving retailers lower discounts,
He said his stores were still selling tyres at about what percent below what used to be the maximum controlled retail price, but had not been able to drop prices further because of the maniu facturers higher prices. tor of Wr Drownie, direc tor of the SA Tyre Manu facturers' Conference, deretailers statements on the

## GRAPH 11 : MNING EMPLOYMENT AND OUTPUT

improved last year but residential building starts remain slow and are unlikely to show more than a slight improvement this year. Improvements of sales of sports goods can only be expected if consumer expenditure is boosted.

Management expects 1979 to be a year of limited growth, with the possibilty of some" decline in the motor industry. The emphasis will be on a further improvement of productivity and efficiency. Profits could be little more than maintained, as a number of the group's trading companies will become taxable, boosting the tax rate from its present level of $31 \%$.
The current price of 310 c looks fair.
Gail Pembertón

## DUNLOP <br>  <br> Vulcanising profits (46)

Activities: Manufactures tyres and other automotive products, as well as belting, hose, hard and soft flooring, mattresses, and sports goods. Ultimate hold. ing company Dunlop Holdings (UK),


Rowing a bye ... but how many win go an cars?

through its $60 \%$ :subsidiary Dunlop Inter


Chem: I! IA A hibuld; mannose, director: C C I/ooper.

 rapitalivalion: Rat .in.
Dimarcial: four to December ?! !ap Borrowings: hons an' whim "it


 R?.9m.

 last quarter. On (an) shares Year $16,7 \%$ on carmine: $8,3 \%$ on divided. Cover: 2,0. Pl: ratio: 0,0 .
Damon's $3 \% \%$ jura in trading profit from 89 m io R 2.6 m mas lately due to improved operating efficiency, with greater control and better management of resources. But the most notable achievemont of the year was the reduction of borrowings. Net deb dropped from R12,3m to Rem, and the debtecpuit. ratio is now a low $32,1 \%(78,1 \%)$. Finance charges are town from R1.2m to R832000.


Dunlop aims to achieve a $20 \%$ earnings yield on equity and would be pres pared to borrow up to $30 \%$ of capital employed to achirve this figure It is currently wing only $20 \%$, to give a $25.6 \%$ ( $16,2 \%$ ) rester ea capital.
the great's accomma, methods have been brought more the line with the parent company. hyerement allowances for new phat and equipment are mas matched in the income patent to the period used for deprecation, instead of writing the :ithowances of in the first year.

Dunlop is dato taking moe reserves any currency gains or losses. Previously these were included in an exchange fluctuation account. Last year Dunlop made a small gan combated with the R549000 cur rency los: it provided for in 1977. The effect of both changes was to reduce earnings by 5 c to the reported 53 c .

Moving toward inflation accounting, Dunlop has publistice a supplementary current cost statement. On this basis trading profit was reduced by R4.3m to $\mathrm{R} 8,3 \mathrm{~m}$ compared with the reported R 12.6 m . The R 4.3 m is made up of $\mathrm{R} 1,9 \mathrm{~m}$ additional depreciation based on a consumer price index, and R2.4m as cost of sales adjustment to current prices. Instead of financing charges being a drain on profits, Dunlop has shown a positive gearing factor of R300000. It has calculated the proportion of the current a or adjustmem attributed in the average level of finance provided by outside curses of capital during the year.

Treated apex :s about R15,6m over We next. lyre year in line with deprecia lien at thy period. Afore? Dunlop will bake intuanage of opportunities to increase it: profitable investment in rambacturing and marketing, it is not :chin: ain saveable deretsification or acquations. So ca $h$ reservation hares: les importer 1) widends will amer wee covered on an increasing arms sone The $53 \%$ increase to 26 c lat bur was the largest ever.

The supply of components to the meter industry made up $59 \%(58 \%)$ of Dunlop, trading profit, while sales to the mining and building industric; contrabute $29 \%(29 \%)$. The remainder, floortag, sport; equipment, and Dunlopillo mastic ! $12 \%$ ( $13 \%$. National vehicle who rose by $18 \%$ lat year, but the sale of ty res could be affected by heavy petrol price increases this year. But supply of conveyor belting to the mining industry shone assure maintained profits in the mining division.

The for contracting business

## DATES TO REMEMBER

The last day to register for dividends; February Friday 23: Ass Engineering 18..e: Dunlop 17c: Fated 20: Highveld foc-Mctal Closures 12c: Palamin 27.5 c ; Protean 5 c : Tavistock 100c; UCI 28c: W\&A ye: World tc.

## Meetings:

February Tuesday 20: Empisal (S).
F February Wednesday 21: Dorbyl.
February Thursday 22: Busat (Port Elizabeth?.
February Friday 23: Adonis: Amal He (S): Premier Ind (S): Stewart \& floyd.


[^1]
## BTR <br> Bouncing along

Activities: Holding company with subsidiaries making industrial rubber, rub ber and plastic sheeting and mouldings, rail fasteners, electrical components, diesel generators, block-making machines and rolls for the paper, printing and steel industries and others selling general engineering products. BTR Ltd of the UK holds $62 \%$ of the equity and GFSA $17 \%$.
Chairman: A MD Gnodde; deputy chairman: O Green; managing director: $L$ Dean.

Capital structure: $14,7 m$ ordinaries of 25c. Market capitalisation: R32,3m.

Financial: Year to December 11978. Borrowings: long and medium term, R439000; net short term, R7,3m. Debt:equity ratio: $35 \%$. Current ratio: 1,4. Net cash flow: R3,2m. Capital commitments: $R 1,2 m$.
Share market: Price: 220c (1978-79: high, 220c; low, 125c; trading volume last quarter, 23000 shares). Yields: 13,9\% on earnings; $8,2 \%$ on dividend. Cover: 1,7. PE ratio: 7,2.

|  | * 75 | †'76 | 77 | 78 |
| :---: | :---: | :---: | :---: | :---: |
| Return on cap \%...... | 35 | 28 | 23 | 30 |
| Turnover (Rm) | 62,9 | 64,4 | 62.1 | 69,1 |
| Gross profit (Rm) .... | 9,2 | 8,8 | 7.1 | 9,2 |
| Gross margin \%....... | 14,7 | 13.7 | 11,4 | 13,3 |
| Earnings (c) | 33,1 | 30,8 | 23,7 | 30,6 |
| Dividends (c). | 10,5 | 16,0 | 17,5 | 18,0 |
| Net asset value (c).. | 110 | 126 | 135 | 149 |
| * Per share figures adjusted for 1 for 1 share split in 1976 |  |  |  |  |
| $\dagger 400000$ additional shares issued |  |  |  |  |

Crude oil derivatives are a basic raw material in rubber and plastics manufacture, the group's major profit source, and diesel engines are the second biggest profit contributor, so BTR is petro-leum-sensitive.

But despite adverse developments on the petroleum front, chairman Dru Gnodde forecasts higher earnings next year. BTR's products he points out, are not price controlled, so raw material price increases can be passed on. Diesel engines remain essential in off-road mining trucks and as alternative power plants. Gnodde says there is no concern yet about the availability of raw materials. He also does not expect the fledgling recovery, upon which his forecast is based, to abort because of inflationary pressure brought about by higher oil prices.
BTR was listed at the worst possible time - in May 1976. The effects of riot and recession were felt early and BTR failed to meet its prospectus forecast. The rating has suffered ever since and only recently has the share price recovered to above the 190c opening price.

Considering the length and depth of the recession and BTR's wide exposure to SA industry, the four-year record is far from bad. The group's low gearing, tight management and a buoyant mining industry through the darkest days prevented a big slump.
Last year sales rose $11 \%$, gross profit increased $30 \%$ and gross margin improved from $11,4 \%$ to $13,3 \%$. Return on capital at $30 \%$ is sharply up on 1978's $23 \%$. Do these figures presage a takeoff?
On the major assumption that the oil situation can be controlled and with improving conditions in local mining and

## DATES TO REMEMBER

Last day to register for dividends: Friday March 9: Abercom 10c; Aberdare 20 c ; AT Colls 33 c ; Aurochs 4c; Calán 9c; Chemical Hlds 8c; EP New's 14c; Edgars 110c; Grinaker '12c;' Implats 6c; Lonrho $4,25 \mathrm{c}$; McCarthy $3,5 \mathrm{c}$; Natal Anthracite 30c; Rennies 11c; Reunert \& Lenz 12c; Sappi 22c; Sentrachem 7c; Vierfontein 5 c ; Zuinguin 22c.

## Meetings:

Thursday March 8: Blue Circle; Lonrho (London).
Friday March 9: Massey-Ferguson (Vereeniging); Rhodesian Brick \& Pot (Bulawayo).
industry, growth should be solid if unspectacular. The improvements mentioned were off a relatively low base and are partly the result of the capital expenditure of two to three years ago. While there is some unutilised spare capacity and room for organic growth in the group's traditional spheres of operation, several factors militate against a steep takeoff.

The group is conservative in outlook. Gearing is low and it is more labourintensive than capital-intensive. It has few attractive investment projects in prospect and has little interest in growth by acquisition. With dividend cover in 1977 down to 1,3 and now only 1,7 , the level of retentions also does not signify exciting growth ahead. Prospects are therefore basically in line with mining and industrial expansion.

The balance sheet is strong. While total net borrowings fell only $3 \%$ to R7, 8 m , cash flow could repay them in $2,4(3,6)$ years and pre-lease gross profits cover the interest and leasing bill an unchanged but comfortable 4,4 times. Some $77 \%$ ( $72 \%$ ) of gross capital employed is in stocks and debtors, while increasing use is being made of creditor finance to carry debtors. Stocks rose 8\% to $\mathrm{R} 23,3 \mathrm{~m}$, debtors $20 \%$ to R 16 m , and creditors $13 \%$ to $\mathrm{R} 20,2 \mathrm{~m}$. The current ratio improved slightly from 1,32 to 1,36 .

While conceding that everything has a price, Gnodde says the UK parent is "a strong and positive holder" not interested in selling. Some may interpret the high level of dividends as a sign of parental concern about the future in SA, however.

In summary, profits are unlikely to continue rising at the pace they did in 1978. At the same time, unless there is a true oil crunch, they are unlikely to plummet even in bad times, and the stock has definite defensive attraotions. David Carte


At the halfway stage, chairman Heskel Khazam conservatively forecast maintained earnings. As it turyed out, eamings advanced by $13 \%$ to $216,8 \mathrm{c}$ a share and shareholders were rewarded with a $21 \%$ dividend hike to 42,5 .

However, the year was not without its pressures, as the figures illustrate. Turnover moved up sharply, by $46 \%$ to $\mathrm{R} 73,5 \mathrm{~m}$. But rising costs pared margins, resulting in an increase of only $23 \%$ in trading profit. Lower down, this increase was further whittled away to a $6 \%$ rise at the net profit level. This was mainly due to a higher tax rate --- $40 \%$ against $31 \%$ previously -- because of lower capital expenditure allowances.

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Fieturt on cap ${ }^{\text {c }}$ | 24,9 | 20.7 | 22.4 | 19,4 |
| Turnover (Rm) | 41.6 | 42.7 | 50.2 | 73.5 |
| Trading profit (fm). | 0.7 | 8.4 | 9.8 | 12.1 |
| Gross margin h | 21.4 | 20.1 | 20.5 | 16,9 |
| Farnings ${ }^{\text {c }}$ ) | 160.5 | 157,5 | 191.2 | 2168 |
| Dividends (ol | 30 | . 10 | 35 | 42,6 |
| Nat asset vatue (c).. | 797 | 922 | 1064 | 1. 560 |

The tyre division, which generates the lion's share of profit, $67 \%(60 \%)$, had a good year, with record throughput enabling improved factory efficiencics. Pros* pects for the current year are "a lithe obscure", says Khazam. Clouding the issue is the possibility of motoring restric, tions arising from oil supply probiems; and also the effect of higher oil prices on tyre production as most raw materials are oil-based.

The industrial rubber division, which earned $40 \%$ ( $33 \%$ ) of group profit, had a more difficult year. The market for industrial rubber was depressed during most of 1978, only showing signs of recovery towards the end of the year. Customers reduced stocks, comments Khazam, while pressure was put on prices. Significantly, import replacement by local products is gaining, which augurs well for the current year.
Also on the plus side, the recent take-
over of flexible Tube Holdings has widened the product range. Considerably improved sales of hydraulic hose are expected.

Overall, Khazam's outlook is tempered by possible changing patterns in demand caused by the oil situation: "We therefore approach 1979 with caution."

The company has a good record, a strong balance sheet and pays a fivetimes covered dividend. Given this and Khazam's traditional conservatism, the share remains a worthwhile hold.

## Rul

SOUTH African tyre manufacturers, and industry generally, will be burdened by higher rubber prices, following the huge oil price increases over the past few months.

Synthetic rubber is manufactured from oil products, and with synthetics shooting up, the price of natural rubber has been indirectly affected, too.
In fact, rubber could turn out to be an excellent barometer of the South African and world economy over the next few months. It is a commodity directly affected by oil prices and is acutely sensitive to an economic downturn because the major consumer is the tyre industry.

## Slump

For instance, natural rubber was 20 pence a kilo in the early Seventies and rose to 58 pence at the beginning of 1974. By the end of that year, ahead of the slump in the the world econo-

## bouncing up

my, the price was back to 20 p.
The price picked up again when the economies recovered from their jittery state and currently, prices are in the region of 65p, compared with 56p at the beginning of the year.
According to dealers, South Africa imports about 16000 tonnes of natural rubber. Tyres and other products are normally manufactured from synthetic rubber, but natural rubber is needed as a mix for some items.
The higher oil prices have had their impact on the natural rubber market, but to make matters worse, there has been a shortage of physical rubber because the output of Malaysia, the major producer was much lower this year.
Natural rubber is made from the coagulated milky juice, latex. This substance is tapped from rubber trees, coagulated and then smoked into sheets of the commodity.

Dealers say that peak production is in November and January when leaves drop off the trees. With less nutrition needed for the leaves, there is more latex available for tapping.
The opposite occurs during Iate February to early April. This is the traditional "wintering period", where rubber production is seasonally lower in the tropical plantations of Malaysia and producing areas such as Indonesia, Thailand; Sri Lanka and West Africa.
This year, however, the situation was aggravated by a drought in Malaysia which was followed by heavy rains.

## Surprised

Simultaneously, the Soviet Union surprised many dealers and, for the first time in several years, bought rubber on the Western markets.

China was a heavy buyer, too. In Singapore rubber soared from 2,35 Singapore dollars at the beginning of January, to well over three dollars a kilo. And in London, the spot price increased by 16 percent.
Dealers said that the shortage was the main factor caus ing the price increase, but expectations of higher synthetic prices certainly added fuel to the market.

## Feared

For instance, Japanese tyre makers have been going flat out to beat the feared increases arising from high petro-product prices.
Mr Geoffrey Bean of commodity consultants, Bean Bower and Co, estimates that the swing from synthetic to natural rubber, and vice versa, is only three to five percent.
Because many products are
geared to synthetics, however, he reckons that the oil price rise will tend to increase demand for natural rubber.

## Reacted

Fortunately, rubber prices reacted this week, because the physical shortage abated.
It is also estimated that there will be lower demand if the motor industry shifts into decline in the United States.
But rubber, dealers predict that there will be a rubber squeeze again, especially in the Eighties, because rubber plantation growth is slackening in Malaysia and elsewhere Farmers are favouring palm oil and cocoa because of the more attractive yields.
The higher price of this important raw material, will increase costs in industry and is inflationary.


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THE SITUATION has become stable again at the two Port Elizabeth motor manufacturing companies which last month laid off masses of workers and worked short-time, but tyre manufacturers have in the past month retrenched workers to adjust to the slump in the market.

All three local tyre manufacturers are working short-time in sections of their plants and two have retrenched altogether 78 hourly. paid workers in the past month.
Like the two Port Elizabeth motor companies, General Motors and Ford, the tyre manufacturing companies do not intend laying off more workers unloss there is a drastic change in the market, forcing them to eut bark their production again.
General Motors laid off altogether 220 workers last month, of which 40 were salaried staff. Ford retrenched 297, all hourly paid.

Boih companies relurned to a full weet in their plants at the beginning of the month after last month's reduced work hours.
A spokesman for Volkswaten at Uitenhage said that the cormpany had not found a need to cut back its production.
Tha works direstor of General Tyres in fori Elizabeth, Mr Dave le Roux, said yesterday that about 38 hourly. paid workers had been retrenched in July. That was the total for this year. if a further need arose to cut lack rroduction, it would be done by reducing the plant's working hours. The
company already worked two fourday weeks a month.
A froodyear Tyres execrrive said to hourly-paid workers had been retrenched and that most sections of the plant were working short-time.
The managing director of Firestone, Mr Peter Morum, said the company had not yet found it necessary to retrench workers, but some sections of its plant were working shorter hours. No workers who left the company were replaced.

- Wage agreement improvements affeciing about 8000 motor industry workrrs in Port Elizabeth and Uitenhage were completed this week, but the parties have remained silent about the details. The agreements were negotiated by the industrial council for several weeks. They will now be sent to the Minister of Manpower Utilisation for approval.
About 2000 motor industry workers recently rejected wage policies made by the Eastern Cape's three big motor firms and threatened to down tools unless demands for better wages and job security were met.

The workers - all members of the National Union of Motor Assembly and Rubber Workers of South Africa took heir stand at a mass meeting.


Sentrachem, South - Africa's rapidly expanding chemical group, is going to build a R125m rubber plant at Neweastle which will make the country virtually independent of im . ported rubber.
Manufacturing rubber from coal, it will be the biggest project yet undertaken by the group with out any outside shareholding. The plant - a multipurpose polymerisation plant - will be the only one of its kind in the world, according to Sentrachem.

Once the plant is fully operational Sentrachem will provide more than 90 percent of the South African market's rubber needs: Some 85000 tons of rubber was consumed in South Africa last year, of which Sentrachem sub. sidiary Karbochem pro. vided about 35 percent The rest had to pe impor. ted.
Because they will no longer be subject to the vagaries of the international commodity markets any longer, South African rubber prices will show a welcome stabilisation, says Mr Dave Marlow, Sentrachem's managing director.

South Africa is the second country to become self-sufficient in rubber Russia was the first.
About R100m in forelgn
exchange will be saved annually on imported rubber, mainly used for tyres, while substantial amounts in foreign exchange will also be earned, the company says.

- Construction is due to start in 1980, and should be completed by mid 1982. The plant's capacity will cater for growth on the local market until 1990.

Sentrachem has announced an improvement of 10,4 percent in taxed profit in the year ended June 30, despite carrying a loss of R18m through its involvement in the R100m Coalplex project:
Group profit before taxation, which rose by 12,5 percent from R34, 13 m to R38,41m, would have risen by 50 pércent had it not been for this loss, said Mr Marlow:
The final dividend was raised to 23 c (20c), making a total of 30 c (26c) on improved earnings of $40,9 \mathrm{c}$ ( $37,4 \mathrm{c}$ ) a share. Taxed profit was R23,03m (R20,86m).
Because of the financing arrangements, the new project will start showing a profit within the first year of operation.
A consortium of banks - Nedbank, Senbank and Stannic - will provide the finance and be the contractors. Sentrachem through Karbochem, will in effect become the owner only upon commis. sioning of the plant.
of which are the resources available for its collection. There axe further
problems associated with reliability (See Pt. II). ing considerable variation depending on a number of factors, not the least
of which are the resources available for its collection. There are furthe



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Ferroplastic \& Rubber Industries. Tensile Rubber, Corrosive Resistant Coatings and Triple A Rubber - are be integrated into making and are to be existing Gentire opily. The purchase will restoring proitability. The not immediately mire says.
profitability, Gentire says. negotiated on
It appears the deal was technical agreethe basis of an as I understand it, Calan ment. However. as earn of CG's plans to wall the remains of Conti-Calan on the day

General Tire is not elaborating on its bought from West Germany's Continenta gummiwe asset yalue

General Tire's Fred Wilde says that the purchase agreement with CG inclua knowindustrial rubber produc cannot confirm or how agreement. Butre recently swapped its tyre technology agreement with CG. parent for a similar agreemener, does not The announcement,
name $C G$ as the vendor of Conti-Calan
and minus D I Fram and SOS Foow week when it นəurəanseวu પวns อ
 sxaurert $\quad \frac{n}{\square}$ sen the remains of Conti-calan on footwear inter-
it agreed to take ests.
As Calan had. I understand. made an earlier ofter to buy out partner CG which was rejected some time ago it appears as if CG was prepared to negotiate he a ready deal at net adset already existed in Gentire.
Wuyer arready the paucity of information from Gentire on the deal is not wholly satistactory, the deal appears
shareholders of both Calan and Gentire. Calan. left with the profit centre of Conti-Calan, has moved marginaty hagher to 325 this week to yield 10.2 , ongthening its 4.2. Gentire. obviously strename time as overseas connectint. has moved 50 c higher
buying to 650 c for a yield of $6.5^{\prime}$, on a PE of 3 . On the face of it Calan still has near-term

 But the announcement from Gentire does say that the acquinjection of GenCalan will result technical and managetire's capital and ectise, supplemented by overseas know-how." Calan sold its stayment industrial footand receivedacturer D I Fram, propertywear mandany SOS Footwear and holding
R600
000 cash
R600 000 cash. never really fitted into the
Fram never reanyway and once we
 inds.
lity, high-lighting the predominant problems and identifying major




 espite the problems of using mortality data as a means of assessing a
${ }^{\mathrm{NL}}$ ago imported the bulk of its PVC conveyor $\square$ belts. Now, the attraction of reducing O large inventories (previously needed to allow for lengthy order times from overseas) has motivated the switch to local sources. Superimposed on import substituton is the strong growth in coal mining, which has greatly enlarged the total size of that market.

Speedy delivery is the main advantage enjoyed by local manufacturers, as SA products are a match for their overseas equivalents in quality and price. Other industrial products enjoying improved sales are hose, $V$ belts and automotive products. Meanwhile, exports remain a modest $5 \%$ of total turnover.

The industry, says Hesp, welcomes Sentrachem's new synthetic rubber plant ( $F^{\prime} M$ August 31 ), which will greatly improve the availability of locallyproduced raw materials (from 65\% to $90 \%$ ).

Industrial rubber products comprise around $30 \%$ of local output, with tyres, rather unsurprisingly, making up the remaining $70 \%$. SA tyre manufacturers are, very predictably, suffering badly from the effects of the oil crisis on the motor industry. R G Nicholson, General Tire MD and chairman of the Tyre Manufacturers' Conference, relates that his own company is down to a four-day week, with no improvement in sight. He hopes, though, that motorists will eventually come to accept higher fuel prices, and drift back towards earlier consumption habits, at the cost of other items in their living patterns.
This melancholy tale is confirmed by Dunlop MD Clive Hooper, who terms June 7 (when fuel prices were hoisted) the industry's "D-Day". As tyres still continue to wear out, he considers that there is a strong psychological element in the current drop in replacement demand, , which should improve as motorists presently deferring purchases get over the shock of the fuel price increases. Although

## Up and down

Thanks especially to import replacement, SA's industrial rubber industry (which as o incorporates plastics in certain products) is currently enjoying a growth rate of around $6 \%$ over 1978, well above the growth rate of the economy, says Tony Hesp, Sarmeol MD and Chairman of the Industrial Rubber Manufacturers's Association of SA. Main key to this saccess story is the booming coal mining industry, which as recently as three years

Financial Wail September 141979

new car sales have remained fairly reasonable, the switch to smaller vehicles has had an impact on Dunlop's turnover through requiring smaller tyres too. There is some hope, though, that the approach to the holiday season could bring a surge in replacement demand as motorists render their cars roadworthy for long trips. But for the present, the industry is not yet in sight of a new base in demand from which to start growing again.
Hooper also complains of pressure from imports (mainly from Japan), which are running at a level of R10m-R12m per year fob (equivalent to R20-R24m at trade prices). The main category of imports comprises tyres and casings at the heavy end of the market, for big trucks and earth-moving equipment.
The stature of the SA rubber processing industry is evidenced, relates Hesp, in a total value of output of around R 350 m per year and national employment of around 18000 (all races), comprising 4500 whites, 2500 coloureds and Indians and 11000 blacks. Estimated imports of rubber products and raw materials for 1979 are around R120m fob, with exports on a comparable price basis about Rl6m. The trend in growth for exports is roughly double that for imports.


## Gentire tyre sales fall <br> By ELLŹABETH ROUSE <br> that the May tyre price in- <br> should in the medium term im

GENERAL Tires diversification into the industrial rubber products market has been a wise move as prospects in the tyre market are expected to remain poor in the foreseeable future.

Gentire's interim results show that for the first time in many years unit sales in the tyre division declined. There is no immediate prospect of any improvement in demand for tyres and it is expected that manufacturing capacity will not be fully utilised in the foreseeable future, say the directors.
Raw materials prices and operating costs have risen so fast
crease was insufficient to cover adyancing costs.
Expansion in the economy, apart from the transport sector, proved beneficial to the industrial rubber products division and all subsidiaries have shown steady progess.
The reason for the acquisition of Conti-Calan and certain of its subsidiaries becomes clear in the current market setup. The acquisition is not expected to have any material effect on earnings in the near future, but has given the Gen tire group a wider spread of the market.

Conti-Calan and Flexible Tubing (now making a worthwhile contribution to profits)
prove earning capacity, and the properties will provide security of tenure and provide room for expansion.
Sine June last Gentire has spent R5 496000 on acquisitions. Its capital commitments are down to R1:278 834 from R3 051000 at the end of Decem ber 1978.
Gentire raised its interim dividend by 5 c to 25 c (a surprise to the market as its dividend (policy is conservative) in spite of a marginal decline in interim earnings to 64,2c a share for the six months to June last from the 1978 halfyear's 65,7c.

Forecast is that as overall profit margins continue to nar-
row, profits for the yearend will be less than those of last year.
The proposed buying out of the American company's share of Gentire makes the company a subsidiary of Dr H Khazam's top company, Aurochs. Gentire will change its yearend to February 25,1980 , so the accounts will cover 14 months.

Own Correspondent PORT ELKZABETH. - AbBut 900 black workers at General Tire here would be replaced unless they returned to work
soon, the managling director,
Mr R $G$ Nicholson, sald from Johannesburg yesterday,
Production at the Port Elizabeth plant came ta a halt again yesterday when about 900 black workers staged a walkout at 12.30 pm . It was their second consecutlve walkout this week. Mr Nicholson said the company viewed the walkouts a illegal strikes and could not negotiate with workers piless they returned to their johs

He said a member of the company's Port Elizabeth staff would fly to Johannesburg today to give him. a personal briefing on the situation.
Workers interviewed sald they handed a list of 24 griev* ances to plant management at a meeting yesterday morning. They demanded the re-instatemeat of two recently laid-off workers.
Other grievances included a
demand for union representa-
tlon, claims of diseriminatory pay and employment practices inferlor segregated fachlite and strained relations with white workers.
They sald they have been boycotting their canteen because they were regularly searched to prevent theft of cullery.

Asked to comment about the workers ${ }^{\text {s }}$ complaint of inadequate representation, Mr Nicholson said! "| don't believe there is a union which represents our workers. I believe we need one.
"Qur problem now is we don't even know who we are supposed to be negotiating with."

- Worker unrest contiaued at Ford mator company's Struandale assembly plant yes terday where about 60 pajat shop workers walked out after ment over overtime.

processes is essential; and the division will have to be more fine the more discriminating public decisions can be.
 the mere procedure does not necessarily ensure that better aecisions will be made. Their potential is realised only if there follows an assessment of the value of expenditure in each programme.


## Programme Evaluation <br> 2.2

Methods of evaluation range from simple procedures for looking at costs, where the conclusions are left largely to intuition, to highly complicated processes which present more or less clear-cut solutions. For these more precise methods, post of the value judgements have to be made explicitly in advance. Some points on the spectrum between these two extremes are analysed below.

Basically, one is looking for inconsistencies. It was noted that a logical axiom, basic to econpmics, is that a rand should yield approxi mately the same value in whichever p ograme it is spent. 1 if the that on another, one can do better by witharawing funds from the second

 may be compared with our intwitive notions of how much 'ought' to be spent
 analysis seeks to formalise (see below). For example, if it can be shown

 is from the point of view of intuitive judgement, highly uncertain, because of the wide variation in benefits attributable to a particular type of spend-

# Firestone puts blacks in higher <br> <br> nine 

 <br> <br> nine}

FIRESTONE，the tyre manufacturer，had only 18 salaried blacks as against 239 whites at their Port mizabeth headquarters last June．

The 17 were three Africans，four coloureds and two Indians on clerical，one African and nee coloured on the supervision level；


Firestone in port Elizabeth． $\qquad$
and two Africans on the professional level． By September the fit
cure tied gone up to 32


The clock－eard canes at
thad P technical thigh school for Africans：in port Elizabeth．The others are Ford and General Motors．

The R2，3－million school opens next year．
＂We have coloured ap－ prentices but up to now it has been against the law to have black appren＇s

## ties＂Mr Morum said．

Between January＂and
June this year，the com．

 problems is education，but direction，$k$ vo Mo rum
 What stonedredess initially for rise he stan． dard up to metric，and thentater，tertiary educt． lion． the mes wadtenty way ，courdydian hadedac of talent：＂
Firestone is one of the three companies that ini－
any ，had training，pro grammes 0 ， 183 Africans， 82 ，whites，and， 61 colour－ ods：
Among the courses were，
Safety，stool control？ forklift driving，greasers， yore building，electricians phase one（for assistants to ．artisans），decision making，quality control job instruction，job relay tons．supervisory．skills．
．
Total
Circula
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The company pays shool ser for worker children and is plenty five would be ngepacors through university，three
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thing a union can．offer for their money，We are enlightened，enough and are prepared to listen and do．＂







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4 At the request of the black supervisors，we have a separate area tor supervisors．They are separated from the labour， ers．＂

Besides the donation for the technical high school， the company had not made any other major contributions．：
－＇We don＇t make window dressing donations＂ M Morum said，＂wo spend money on our workers ind ternally：

## Striking <br> des. <br> 

Argus Bureau
PORT ELIZABETH, -
Btack workers of the
a General Tire and nuport
Company plant in by the
i.i) Elizabeth were met by dis management today to dis cuss their grievancest yesabout 60

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The walkout brought production to a standstill. It followed three and of unprecedente, worker still unresolved. Ford Mounrest company plants in tor company

Yesterday's Generad Tire walkout is ber by to have been sparked of three arthe laying on - one yes black:

GRIEVANCES
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Thiey went home at would pmand agreed return to work reported today It was night shift that the night s.
not arrive at work.
The porkers, however. gathered outside the plant bathered outside refused to work while their reprewort, wes met management The managing direc
-tors Mr R G Nicholson, is
believed to have arrived from Johannesburg to at tend the meeting.

Neither the factory Mr M Colling manager, senior rep. nor any other of the comresentatives of the for pany were avent
Production at the
tory is at a standstill.
Meanwhile, production at Ford is back to normal. at Ford is back black workers However, black their grie saiduntess their gete vances were settled by
noon tomorrow, they would down tools again.

PORT ELIZABETH - In dustry in Port Elizabeth took another knock yesterday when about 600 black workers at the General Tyre and Rubber Company downed tools, bringing profuction to a halt.
The walkout follows on the heels of three weeks of unprecedented, and still unresolved, worker unres at two Ford Motor Com. pany plants in Struandale, Port Elizabeth, where production was hit by sporadic walkouts and meetings, involving more than 1000 black workers.
Yesterday's General Tyre walkout is believed to have been sparked by the laying off of two black workers - one yesterday and one a few weeks ago.
An informed source said the'day shift downed tools at $11: 30$ am yesterday They spent most of the
day in a cloakroomat the plant and held talks with labour relations officials.
They went home at 4.30 pm, after it was agreed that they would return at 7 am today. The source said the night shift did not turn up at all. Atcout 600 workers were involved.

Port Elizabeth factory manager, Mr M. Colling last night said he would prefer not to comment at the moment
Production at Ford was back to normal yesterday. But it could "be the calm before the storm as workers are saying that unless their grievances are settled by noon tomorrow they will walk out again.
Ford management has agreed to report back to black workers tomorrow on their grievances. The deal was made at meetings
with workers last week
In an interview yesterday, Ford's public affairs director, Mr Dunbar Bucknall, said the workers would get replies to most of their complaints before noon tomorrow, but it was posssible more time would be needed to finalise certain matters.
Black workers rievances centre round bad relations with white foremen A boycott of company canteens by black workers entered its second week yesterday. Black workers say they will not buy food at the plant until certain foremen withdraw insulting remarks they made at a union meeting a fortnight ago. Wh?
The Proeréssive Federal Party MP for Pinetówn, Dr Alex Boraine, said in Port Elizabeth yesterday that the trouble at the Ford plants should be a warn ing to the government and industry. - DDC.
Boraine plea, page 15


Some of the 900 workers who staged a walkout at the General Tyre plant in Porn

## You' ${ }^{11}$ Elizabeth yesterday. <br> 

 strilleers warmedPORT FLIZABETH Black workers at General Tyre here. would be replaced unless they returned to work soon, the managimy director, Mr R. G. Nicholson, said in an interview from Johannes burg yesterday.

Production at the plant came to a halt again yesterday when about 900 black workers walked ont at 12.30 pri. It was their second walkout this week:

Mr Nicholson said the company viewed the walkouts as illegal strikes and could not negotiate with workers unless they returned to their jobs.
He said a member of the company's Port Elizabeth staff would fly to Johannesburg today to brief him on the situation.
Workers said they handed a list of 24 grievances to plant management at a meeting yesterday morning. They demanded the reinstatement of two recently laid-oif workers.

Other grievances included a demand for union representation, claims of discriminatory pay and employment practices, inferior segregated facilities and strained relations
with white workers.
They said they had been boycotting their canteen for some time because they were searched regularly to prevent theft of cublery.

Both day shift and night shift workers turned up at the factory yesterday mor ning. They walked out after unsuccessful meetnots with management. Befarc leaving they elec Ber a lemmitter of five ted a committee of five to represent them. They said their officia! haison commitere was not effective.

Asked to comment about the workers' com plaint of inadequate representation, Mr Nicholson said: "I don't believe there is a union which represents our workers. I believe we need one. Our problem now is we don't even know who we are supposed to be negon tiating with."

Worker unrest continued at Ford Motor Company's Struandale assembly plant yesterday where about 60 paint shop workers walked out after a disagreement with management over over-
time.
A Ford spokesman said because of an imbalance in production, the paint shop was asked to keep working vesterday afternoon while other sections went home. The call was rejected and the workers left with the others:

Noon today is the dead line agreed on by Ford and its workers for management to report back on the grievances by more than a thousand Ford black workers in Struandale.

The wortarg zave Areatency is walkwout again if their grievances, mostly over-strained rela. tions with white supervisors, are not met. DDC











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## LABOUR UNREST

 the old slogan. As labour unrest boiled
over again in the Eastern Cape, many an employer might be pondering its ironic truth.
As the $F M$ went to press, workers at Ford's Cortina plant had walked out for the fourth time in a fortnight or so -despite a management warning that anyone who walked out or refused to work "reasonable overtime" would be regarded as having resigned. Ford has closed the plant until Monday - for a "cooling of period," says industrial relations manager Fred Ferreira. He says he expects no problems in re-employing most of the workers.
At nearby General Tire, an estimated 1200 workers had been out since Monday. Membership of the (African) United Auto Workers had risen from $50 \%$ of the workforce to $80 \%$ in the week since the dispute at General Tire began. Rumours that other employers could be hit by strikes were rife, but most sources believe the unrest will not "spread wildly."
But, whatever the outcome of the last fortnight's unrest, it may well have marked a turning point in SA labour relations - just as the Durban strikes did in 1973. The most important trends in $\mathrm{SA}^{\prime} \mathrm{s}$ labour - and, perhaps, political scene have come together in one factory, and then spread to another. Ford's present could well be other employers' future.
Most whites don't regard the Eastern Cape as the centre of SA. But it has always been a focal point of black politics and the importance of the issues raised by the events which began at Ford about a fortnight ago overshadow the supposed obscurity of their setting.
The increasing politicisation of African workers: management's need to negotiate with strong. democratic trade unions as a bulwark against conflict: the growing fears of white workers and the pressure on their unions as a result: and the clash between white fears and black aspirations are all at issue. So are the demands this places on multinationals in particular and SA emplovers in general. These have al-
ways been issues. But they will increase in importance in the 1980s.
To be sure, the General Tire dispute has many of the hallmarks of past disputes. The recognition of the United Auto Workers has increasingly become an issue there - although the dispute was sparked off by the dismissal of two workers and followed a week long canteen boycott by African workers. According to UAW's George Manase, personnel officers have indirectly urged workers not to join the union and this week management rejected a worker demand that union officials be involved in negotiations calthough the $F M$ understands that a union-management meeting was due as it went to press).
General Tire MD Nic Nicholson claims he doesn't know what the worker demands are (they had been read to him, but he didn't remember them) and says he is not prepared to reinstate the two workers because "I don't want to lose authority in the plant."
Workers insist that they are not involved in a sympathy strike with Ford
workers. But some sources point out that the grievances there are virtually indentical to those at Ford. This obviously fuels talk of "agitators" - that hoary claim whenever unrest occurs. But, as unionist Fred Sauls argues, even if there were agitators "they wouldn't succeed unless there were real grievances."
It is the Ford dispute, however, which is so different from the well-worn story of workers who feel management is not prepared to tolerate worker representation in. the plant. Indeed, Ford has recognised the UAW for some time. The dispute began over the alleged victimisation of Thozamile Botha, who happens also to be the leader of the Port Elizabeth Black Civic Organisation (Pebco). This organisation is the PE equivalent of Nthatho Motlana's Soweto Civic Association and has at least informal links with Azapo, the black consciousness organisation formed recently.
African workers in the area are becoming increasingly politicised and Pebco enjoys wide support among them - many Ford workers have been manning the


Ford's Ferreira . . . time for cooling off in a tricky situation
production line with Pebco insignia openly slung round their necks and the insignia were in evidence outside Gentire as well. Pebco regularly draws crowds in excess of 10000 to its meetings - more than its Soweto counterpart.

Whatever the truth behind Botha's resignation from Ford, workers say they saw it as an attack on a community leader who is also a staunch critic of apartheid. (Management has stressed it was not interested in Botha's politieal affiliations and made no attempt to victimise him for them.) The workers downed tools, and tensions were then increased by the entry into the tray of white workers who are members of the SA Yster-en-Staal Unie, a power in the (onfederation of Labour.
lash. ${ }^{\prime}$
It was this issue which sparked off Wednesday's events, although, as inevitably happens in an emotion-charged situation. other demands have come to the fore. African workers have complained they are not paid equally for equal work, they want an African foreman who was retrenched to be reinstated and they have problems with Ford's medical aid scheme.

Ford consistently attempted to deal with the situation by channelling these demands through the union. Fred Ferreira says he hoped to defuse the situation by bringing the demands to the negotiating table through the grievance procedure negotiated with the union. That failed, but Ford is obviously hoping that the "cooling


Ford workers . . . leaving the factory now but, hopefully, they'il be back next week

In a backlash obviously sparked off by the strike over Botha, white workers also threatened to strike. They presented a list of grievances. many complaining that the company was more interested in meeting black aspirations than white ones. A foreman (and Yster-en-Staal memberl allegedly complained that the company's integrated canteen facilities were dirty because Africans were "abusing them.

Yster-en-Staal assistant general secretary Henry Ferreira denies the man said it, but the allegation was enough to spark off the tinderbox. African workers demanded an apology from Yster-en-Staal and asked management to transfer the foreman. Yster-en-Staal, says Henry Ferreira, won't do that and Ford refused to transfer the man. Says Fred Ferreira:
'The company can't be dictated to in its appointment of supervisors. Anyway, to transfer him could mean a white back-
off period" will enable it to happen.
Ironically. while many managements are reluctant to deal with a union like UAW (it is affiliated to Fosatu and regarded as too radical by many employers). Ford's Ferreira would like nothing better than to return to a situation in which worker demands are channeled through IIAW. "It's a serious situation when the recognised spokesmen become impotent." And he insists "a wildeat strike doesn't detract from the union's role. ${ }^{\prime}$

Indeed, the issue at Ford is that the union is under pressure from the left. Men like Botha obviously find it too moderate for their liking and Sauls concedes: 'Some workers believe we are a puppet organisation controlled by management and government." For his part. Botha says the union is "trying to solve the problem but management has the final
say. Under normal conditions the union is all right but it is not forceful enough in putting demands to management."
The union is dealing with a workforce which is becoming more militant - some years ago a remark like the one the white foreman is supposed to have made would probably have passed without more than a raised eyebrow - and some workers have lost patience with the very unions some managements seek to exclude.
Ferreira remarks that Ford is facing a political problem and there is truth in this. Says Brian Matthews. director of the Midland Chamber of Industries: "Black workers political frustrations will be vented on the factory floor until their political aspirations are satisfied." This is inevitable. he says, and employers will just have to deal with the problem.
(ertainly the days when racial remarks on the factory floor passed unnoticed are disappearing rapidly. And it is inevitable that people who are denied political expression will seek to make their point at the workplace
It's a problem that won't be solved by strongrarm tactics and Matthews rejects suggestions that Ford have rapitulated to worker demands: "You've got to realise we are going through a new phase and it's important to keep calm. Management is pretty good around hore and they realise that.

But there's another problem at Ford Attempts by emplovers to elbow nut "militant" unions and replace them with tame ones are growing. Ford's experience shows the folly of this approach. If workers do not believe that trade uinions are solving their problems at work. they will turn to more militant alternatives. Ford's Ferreira obviously believes - from experience - that the only alternative to unrest is a strong union in his plant. Emplovers who are favouring some of the more milk and water variety of parallel union might ask whether such a union would provide the slightest insurance against unrest.
The chances of UAW getting back to a working relationship with Ford are good. Sauls points out that a group like Botha's cannot represent workers at the workplace. Botha himself says he doesn't want to be the leader of Ford workers because "I am not the compromising type." Bothas is a political organisation which is ill-suited to the task of negotiating with management -after all. it was not intended to play a trade union role and there's a difference between some community problems and their labour equivalents -and. significantly. many workers tell the $F M$ that they believe the union's role lies in the factory. Pebco's outside it.

Employers should ask themselves whether a union regarded by its workers as little more than an arm of management could enjoy the same support in an emo-tion-charged situation. It is significant that Sauls is now saying that IIAW must
have a new look at its grievance procedure and beef up its lines of communication with members. The union will attempt to organise those Ford workers who are not union members and "we will have to have a strong shop floor structure," says Sauls. Fred Ferreira welcomes this development: "We have got to find more effective lines of communication."

The Ford dispute has also highlighted important developments on the white labour scene. White workers are obviously jittery about the future in the wake of the Wiehahn report. As black factory floor militancy grows, white reaction to this will certainly also grow. It is also significant that many of the demands made by Yster-en-Staal members have nothing to do with race relations. For example. white workers wanted company assistance in purchasing overalls.
All this seems to indicate that. as the legal protection white workers have en-
joyed over the years begins to disappear, they will make new demands on their unions. The white union movement has not been called upon to push its members' cause on the factory floor in recent years - legislation has done it for them. Those days may be on the way out. Says Yster-en-Staal's Henry Ferreira: "Before Wiehahn there tended to be a lack of interest in the union on the part of white workers. Now they are more interested and more are joining up."

White workers are worried about their job security, hè says, and are now turning to their unions. This is forcing the unions to become more vigorous in pushing their members' claims than before.
So employers will inevitably be faced with a white union movement waking up after years of slumber. This will make it extremely difficult for employers to meet black demands without encountering white resistance. And. change or no change.
white workers still have the political cards stacked in their favour. It is significant that Yster-en-Staal threatened at one stage to take its grievances at Ford to the Industrial Court and some employers are likely to be wary of offending white workers if they have the threat of a court appearance hanging over their heads.
Indeed. it is perhaps significant that Yster-en-Staal's Ferreira pronounces himself reasonably satisfied with the resolution of his members' grievances. And Ford did, after all, take a hard line on the transfer of the allegedly errant foreman partly because it feared a white backlash. White worker demands will probably alwavs be easier to meet than black demands and many a manager may favour whites.
Time will tell how emplovers walk these tightropes. But they would do well to study the Ford experience carefully and learn from its lessons.


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South African Banalities
Prayex to ine great Bats

## Tyre workers paid off

PORT ELIZABETHMore than 1000 workers involved in the industrial unrest at two companies here will return to their firms this morning - but only to collect their severance pay.

General Tire sacked its entire black labour force yesterday following three days of wild cat strikes by black workers demanding that the company recog. mise their union.
And Ford announced yesterday they would start recruiting on Mon day to replace the 700 workers who walked off their Struandale plant over demands to have two retrenched workers taken back.
After collecting their pay, the workers will meet in the St Stephens Hall in New Brighton this afternoon to plan their strategy in the battle which one worker said "we cannot lose."
The combined axed labour force met yesterday under the chairmanship of Mr Thomazile Botha chairman of the PE Black Civic Organisation, and expressed the hope
other black work seekers would not opt for these vacancies created by a dispate.

Mr Botha urged workers to be at the plant at 7.30 am and to be orderly.
"We must give nobody the excuse to cause un necessary violence," he said.

Various speakers expressed divergent views, but the theme at the meet ing was unity and refusal to surrender.
At Ford the director of industrial relations, Mr Fred Ferreira, said all applicants for jobs on Monday would be considered and an in depth investigation into the employees grievances was continuing.
"We have learnt a lot of lessons from the dispute, but now we hope our troubles are behind us," he said.
The managing director, Mr Brian Pitt, said the men had not been fired.
"A notice on Tuesday to all employees made our policy clear.'
It stated that anyone who left his post during
hours or who refused to work reasonable overtime, would be considered to have terminated his service.

Asked if the tougher policy introduced on Tuesday had been on instructons from the American parent company, Mr Pitt said: "We naturally keep them informed, but we have to handle our own problems."
He said the situation at the company's other three plants was normal and all workers were again using the canteen facilities.
Mr Pitt estimated the dispute had resulted in a loss of production of 1000 units, but said it was still too early to estimate the loss in revenue and sales to the company.
If Monday's recruiting campaign went according to plan, he hoped to have the line back to full capacity by the end of next week.

In Pretoria, the mana ing director of General Tire, Mr R. G. Nicholson, said he had laid off the men, but would pay them for all work completed. - DDS

LONDON - The Rimbabwe Rhodesia talks. now in their eleventh week, hit rock bottom last night when the Patriotic Front leaders, Mr Robert Mugabe and Mr Joshua Nkomo, addressing a press conference, angrily rejected two deadlines suggested to them by the Foreign Secretary, Lord Carrington, and Mr Mugabe twice told Lord Carrington to "g oto hell".

Mr Mugabe and Mr Nkomo bluntly accused the British Government of conspiring secretly with the Muzorewa regime and of helping Zimbabwe Rhodesia to try to "blackmail" Zambia
Mr Mugabe claimed yesterday's conference. session had ended in "pandemonium". At the session, Lord Carrington put forward a three-point plan designed to scale down the conflict between Zimbabwe Rhodesia and Zambia. The three elements of the plan are:
The Muzorewa regime must cease all cross border operations into Zambia; the PF must halt the crossing of Zapu guerillas from Zambia into Zimbabwe Rhodesia; and the cooperation with the Zambian authorities must be secured as an essential factor.


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PORT ELIZABETH Recruitment campaigns continued at Ford and General Tire here yester. day where about 1300 black workers lost their jobs last week.
Ford's director of public relations, Mr Dunbar Bucknall, said a total of 105 workers were taken into service on Tuesday and on Monday, of whom half were workers who had walked out on their jobs at the Cortina plant last Wednesday.

It was expected that another 60 employees would be taken into ser vice yesterday.
About 250 job-seekers of all population groups gathered in front of the gates of the recruitment offices early yesterday.
Mr. Bucknall said preference was being given to former workers at the Cortina plant.
It was reported that enough workers were accepted at the General Tire plant to fill one shift. A large number of those
being taken into service were of the 625 who were dismissed last week.
At the Adamas Paper Mill, where some 150 workers had been dismissed. the managing director, Mr A. C.N. Malkin, said full production had not yet been resumed.
Workers were being threatened and told not to return to their jobs.
The liaison officer at General Motors, Mr Bob Ford, said yesterday all workers - those who received a fixed salary and who were paid by the hour - were to receive 18 months' bonus pay in December.
Reports here said the move by GM followed the announcement by Ford recently that it would change its bonus system to cover the period January to December, resulting in workers receiving 18 months' bonus pay this
This decision had been taken to meet demands of the workers. - SAPA.


TABLE II




AR TM three weeks © A. Labour unrest in Port Elizabeth, works at. the three unrest hosed plants la re. twining to normal, largely owing to many Alismissel workers re. turning to seer are. employment i
Mamas Paper hin has been bach to tull produceton since the weekend while Ford's Corina gland is on low level production. General Tires plant is believed to bo bact in production though ilo one at the plant or at head office was either available for or prepared to com. met.

The public affatrs dire
tor of To rd, Mr Dunbar Buckiall said yesterday that since the recent wall out of roo Corina plant workers 263 workers had been employed there. of them 177 Had been former employees.
The recruiting pro. tame was continuing. Production world be in full awing agaittonce enough people had been. recruited, Applications were till flowing in and preference was given to omer employees.
He said the United Antohobile and Allied Workers tin ion would re port " Bat to the black workers at 19 noon after meeting yesterday and on Monday with Ford: He sat he believed the

response to what the unions reported back would probably influence the number: of former em ployecs still to return for reemployment.
One of the issues neg. othated by the union is re-finstatement of all dis missed workers: without foriciture of benefits.
Mr Baclmall said white workers union and other representatives: were also present at rapetings with management to resolve grievances.

## DHSTRISBED

He said about 600 wort s. ers would be employed to replace the 700 dismissed workers, The smaller numbbey would enable the plant to return to a five instead of a four day working week.
The managing director of Adams Paper Mill, Mr Clive Martin, said in an interview yesterday that at least 260 of about 250 workers dismissed had been reemployed. No new people were taken on.
Although more former employees were being When on, the number would eventually be less than 250 because of ra. thonalisation.

No grievances had for-
merry been presented to the company and te be lived the walkouts were politically motivated and largely caused by intimication, However, the commany was meeting the liaison committee with a view to resolving possible grievances.
He said a nev y wage agreement of which megotiations started before the unrest was owning into effect at the end of the month and had prob. ably contributed to wo ok Ert return to the compant.
No spokesman was available at General Tires plant in Po nt Elizabeth Where 625 workers were dismissed after a walkout. The managing director, Mr $A G$ Nicholson, was not available for com. mont at the Johannesburg had office.
When the secretary treasurer, Mr W What, was approached, he std he did not know what was going on at Pore Elis. zabeth plant and nobody else at head office did.
It is belayed, however, that the thant ls in full production and that most of the 625 dismissed wore kerr were reemployed.

# Tyre prices set to 

196

AN INCREASE of nearly 10 percent in the cost of all tyres and inner tubes has been approved by the Price Controller, Mr. M. J. Waterson of the South African Tyre Manufacturers' Conference said yesterday.
The 9,6 percent increase will take effect from January 1. Mr. Waterson said the increase was necessary because of the escalating costs of raw materials.
"The tyre manufacturing industry is particularly dependent on oillbased raw materials which have risen in cost in line with the increases in the price of oll," he said.
The increase would mean a rise in the cost of retreads, Mr. Des Leather, the managing director of a local retread
"To the man in the street it will mean paying an extra R15 for a complete set of tyres - but the people who will really feel it will be the hauliers."
The Price Controller, Mr. E. J. de Beer, said last night he was unable to comment on the increase without access to the relevant files
"Our department is responsible only for processing the applications," he said. "The final decider is the Cabinet committee dealing with these matters."
The Automobile Association said yesterday the increase in tyre prices was not only bad news for the motorist but would also adversely affect the economy.


Manufacturines - Rubber pRoducts

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Talks to end stilbus deadlock（ 185

The Star Bureau PORT ELIZABETH－Ne． gotiations＂started today between 20 labour repre－ sentatives and the ma－ nagement of the Firestone plant here to bring an end to a deadlock be－ tween these two parties since 1500 black workers there went on strike yes terday．

The negotiations could avert an impending clash between management and the black labour force later today when hun dreds of workers could lose their jobs if they do not meet a deadline to be back at work．
The workers on strike initially refused to nego： tiate with management unless the managing director，Mr Peter Morum addressed them en masse．

A gathering of about 300 workers outside the plant gates this morning chose 13 black and 10 coloured men to represent them：



Own Correspondent
PORT ELIZABETH
The entire black work force at the Firestone plant here has downed tools in protest against the Government＇s pro－
$($ posed legislation to stop employees withdrawing pension contributions when they change jobs．

Almost 500 night shift workers refused to man their posts last night， many deciding to stay away while others were
47 1no
L nagement．
The workers were today joined by another 500 clay shift workers who gathered In the factory grounds demanding that management pay out all accumulated benefits to date．
They were to be joined by another 500 workers on the afternoon shift bringing the total number of striking workers to
－ $2057=1600$.
Several workers called 709 ！qn for the release of fellow Kitque workers who they alleged
to 7 police on Saturday after noon．

This has been denied．
Firestone workers have rejected the in－company bais．n committee and are demanding that ma
nagement convene a meet－ ing to address the entire work fores at the plant．
Management Today called on workers to ellect three representatives from each shift to open com－ munications with the firm
The managing director， Mr G P Morum，sald today the strike could be attributed to a＂communi－ cation problem．＂
Under the proposed pension legislation em－ ployees will not be able to withdraw pension contri butions until retirement．
Many workers feared they would lose their contributions to date，but this was not the case，said Mr Morum．
He was strongly op posed to workers pulling out of the pension scheme．＂If they do with－ draw，their losses will be incalculable．But if they are adamant about it，we will pay them out，＂he said．
However，workers would have to resign in order to claim their pension contri－ butions and would lose the firms contribution．
Workers would then rave to seek re． employment and would have to work for another year before they could rejoin the pension scheme．
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# Entire RDT 274 over planned <br> PORT ELIZABETH．－The en－ <br> on today＇s $2-10 \mathrm{pm}$ shift，bring <br> work force on strike move 

tire black work force at the Firestone tyre factory has downed tools in protest against the Government＇s proposed leg－ islation to stop employees with drawing pension contributions when they change jobs
Almost 500 night workers were not at their posts on Sun－ day．Some did not report for duty，others were turned away by the management．
Yesterday they were joined by 500 day workers who gath－ ered in the factory grounds， demanding that management pay，out all accumulated pen－ sioh benefits．
They are expected to be joined by another 500 workers
ing the total on strike to 1500 ． About 200 night－shift workers remained outside the factory gates early yesterday to watch developments inside the gates．
Several shouted for the re－ lease of fellow worker Mr Har－ ry Krige who，they allege，was detained by Security Police on Saturday afternoon．
This was denied yesterday by the head of the Security Police in the Eastern Cape，Colonel Gerrit Erasmus．
Firestone workers have re－ jected the in－company liaison committee and are demanding that management convene a meeting and address the entire work force．
A labour source said that last
year workers had several meet ings registering their opposition to the new pension regulations．
Yesterday the management called on them to elect three representives from each shift to open communications with the firm．
The managing director， Mr G P Morum，said yesteday the strike could be attributed to a ＂communications problem＂．
Under the proposed legisla－ tion employees will not be able to withdraw pension contribu－ tions until retirement．
Many feared they would ＂lose＂their contributions to date，but this was not the case， Mr Morum suld．

He said he was strongly op
posed to workers pulling out of the pension scheme．＂If they do withdraw，their losses will be incalculable．But if they are adamant about it we will pay them out．＂
However，workers would have to resign in order to claim their pension contributions and would lose the firm＇s contributions．
Workers would then have to seek re－employment and would have to work for another year before they could rejoin the pension scheme，in accordance with the Government＇s pension regulations．

We are the ham in the sand－ wich－it＇s not really a com－ pany thing，＂said Mr Morum －Sapa．
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# Tyre men elect Death threat ${ }^{\prime}$ to unionwith company $(196)+(139)(1405)$ fficial <br> By BILL GAREDINER <br> This was rejected by <br> Post Reporter . ${ }^{\text {m }}$ 

NEGOTIATIONS between Firestone workers and management began today at the strike-hit tyre factory after a decision by workers to elect a 20 -man committee to negotiate a settlement to the pensions dispute.
Earlier this afternoon management and worker representatives were locked in talks.
Management is hoping on a séttlement later today.
Ahout 1500 workers are on ${ }^{3}$ trike in protest against proposed Government legislation to stop employees withdrawing pension contributions if they change jobs. :

Workers earlier refused to elect a committee as requested by management and demanded that management address the entire worlforce.

Firestone, who set a deadline of 2 pm today for workers to elect representatives for talks with management.

The non-racial National Union of Motor Assembly and Rubber Workers of South Africa, an affiliate of the Federation of South African Trade Unions (Fosatu), cancelled a proposed mass mecting of workers last night to discuss the dispute when workers refused to board buses to take them to the meeting.
Firestone's managing director, Mr Peter Morum, said today he anticipated no difficulties with the talks which would be easy to handle if the firm "abdicated its duty as a responsible employer" and allowed workers to with draw from the pension scheme.

THE general secretary of the non-racial National Union of Motor Assembly and Rubber Workers of South Africa (Numarwada), Mr Fred Sauls, was today threatened with deatn by an anonymous telephone caller.
The threat came after the walkout yesterday by 1500 Firestone woflsers who are protesting against the Government's proposed amendments to pension regulations.
He said his secretary had received the call in which the caller warned Mr Sauls to "stop interfering with Firestone otherwise I will come in and get you".
"I have received many threatening pamphlets in the post trfore", Monsauls
 timen huve rectredandill like this. ta ? :

## Strikersasleed to chorse <br> By BEN MACLENNAN <br> EP Hentld $z^{3}=1$. <br> THE 1500 striking workers who brought production to a halt yesterday at the Firestone factory in Port Elizabeth have until 2pm today to elect representatives to talk with management. <br> The workers downed tools in protest against proposed Government legisla- <br> FIRESTONE HEAD READY FOR TALKS

tion to stop employees withdrawing pension contributions when they change jobs.

Firestone's managing director, Mr Peter Morum, iaid that after two sucessive shifts had refused , work yesterday; they are told to go home. The ird shift, which was to ve begun at 2 pm , was admitted to the plant.
They wanted me to talk ill 1500 of them at a s meeting but ${ }^{-1}$ didn't ve that would achieve ing."
Morum said workers asked to appoint up spokesment before oday. "I would be to happy to speair to
aid the reason for ke was a "commus problem" ",

Proposed legislation pro vided that employees would not be allowed to withdraw their pension contributions unitil retirement.
Some workers believed that their money would "go to the Government and they would never see it again". This was despite repeated meetings between management, the liaison and consultative committees and groups of workers, to explain the scheme.
Mr Morum said that if workers wanted the pension money they had accumulated so far, they would have to resign and then they would get only the money they had contributed, plus interest thot the company's contribution.
Those employees for whom the company paid back-dated pension contributions when the pension
scheme was introduced in 1971, would lose those contributions - "and Firestone has a record of long service. I think we would allow them to resign and xejoin, but it's morally indefensible to allow innocent people to lose all their benefits like that. They don't understand what they're going to forfeit'".

The general secretary of the National Union of Mo. tor Assembly and Rubber workers of South Africa, Mr Freddie Sauls, 3aid Firestone workers were deeply suspicious of the new pension plan.
His union planned to discuss the proposed legislation at Industrial Council level so that recommendations could be made to the Government.
"We anticipate that the new law will create serious
problems, not only at Firestone, but all over South Africa," he said.
A man who left a job at 80 could have completely. lost track of his pension by the time he turned 65; he said.
"Every couple of months the Government puts out the names of bundreds of people, entitled to workmen's compensation, who cannot be traced. We ask whether this scheme would be any better."
Mr Sauls said that the proposed law might be acceptable if it was combined with a compulsory national pension scheme and adequate pensions.
He expected workers to meet outside the factory this morning, when his union would recommend that they elect representatives.


A SENIOR Department of powers in the proposed teg. Finance official yesterday islation to exempt from gave his firm assurance preservation (of pension that companies experienc- funds) all cases where proing labour unrest as a re posals may lead to unrest sult of pending reforms to or friction between employpension fund regulations ers and employees. would be exempted from The-statement came a the proposed legislation The Registrar of Finan workers in Port Elizabeth
day after 1500 Firestone cial Institutions, $\mathrm{Mr} J \mathbf{W}$ downed tools in protest Louw, said in a statement against proposed legislation from Pretoria yesterday to stop them withdrawing that the proposed legisla- their pension contributions tion provided for the when they changed jobs. exemption of companies hit by industrial unrest Pretoria, Mr Louw said: The statement says the "We will exempt any Registrar of Financial In- company whose workers stitutions has already given are shortsighted enough to firm assurances to com- ask for their pension conpanies that he will use the tributions to be paid out:"


PENSION fund experts have described as premature Monday's strilke by 1500 Wirestone work-
""'ers who walked onf in protest against proposed Government legislation for the compulsory preservation of pension funds.
The strike was sparked off by recommendations in June
,., last year by the Committee of Inquiry into pension
$\therefore$ matters to the effect that employees who changed jobs would not be able to withdraw their pension - contributions.

These would be frozen in interest-bearing accounts to be $\therefore$ recovered intact on retirement.
Pensions manager for a large Port Elizabeth life assur-

- ance company said he saw the proposals as a "meaningful exercise" to preserve an employee's pension for old age.
"It' would preclude employees who changed jobs from ${ }^{*}$ unwisely spending their pension contributions accu-
«mulated over the years."
In terms of the proposals, a person who resigned would
- receive his contributions, accrued interest and a
" portion of the employer's contribution, he said.
"At present employees leaving their jobs can either have their own contributions refunded with interest, or choose to retain paid-up pension benefits for a set $\therefore$ future date," he said
The fear among workers that frozen pensions would be paid to the Government were unfounded, he said.
"'The Government is not getting involved. Although the money is out of the individual's hands, control' over
$\therefore$ the investment of the frozen pension contributions $\because$ would remain with him."
A leading spokesman on pension matters and managing director of a Johamesburg group of pension brokers, Mr Fiachra O'Hanrahan, said the committee's recommendations did not apply to black workers.
"The committee heard representations to the effect that
$\therefore \therefore$ blacks regarded pension funds as a form of compul$\because$ sory saving and that they might not understand or "accept the concept of compulsory preservation."
"The committee heard representations to the effect that - blacks regarded pension funds as a form of compulsory saving and that they might not understand or accept the concept of compuisory preservation.?'
Mr 'OMAnrahan predicted in October that the proposals could precipitate industrial unrest - some sour mohths after the recommendations were made
an public.
He said the strike was unnecessary as there was sufficient time to press for changes to the propogas.


By BILL GARDINER
AN angry meeting of about 500 striking Firestone workers today rejected a move by the management to exempt employees from proposed legislation which would prevent people withdrawing pension contributions if they resigned.
At the Port Elizabeth plant earlier this week 1500 workers downed tools in protest against the proposed law.
They have demanded that the management pay out all accumulated pension contributions before they return to work.
They were given until 2 pm today to return to work, failing which they will be presumed by the management to have resigned.
Last night the management received an assurance from the Registrar of Financial Institutions, Mr J

W Louw, that the firm's pension scheme would be exempted from the proposed legislation, after a last-minute request by the managing director of Firestone, Mr Peter Morum.
Mr Louw, who is chairman of the Committee of Inquiry into Pensions, told the Evening Post today that the proposed Bill, which was still in its draft stages, would provide for the exemption of company pension schemes hit by industrial unrest.
"I have given an assurance to Firestone that the exemption will be granted," he said.
But today workers rejected the exemption move and demanded that Mr Morum address a meeting.
In a letter to all employees, distributed at a meeting of workers on a soccer field near the factory, Mr Morum told them the Fire-
stone pension scheme would be unchanged.
He gave a guarantee that the scheme would not come unnder the proposed Pensions Act, and said:
"As in the past you will be free to resign and get your contributions within a reasonable time, as has always been the case."
He called on workers to return in time for the second shift at 2 pm today, otherwise "we will accept - that you have resigned", and this would apply for the two other shifts.
At the report back meeting today, convened by the 20 -man negotiating committee elected by the workers, the move to exempt them from the scheme was rejected and they demanded they be allowed to opt out of the scheme.
The meeting ended with a call for Mr Morum to address the workers

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PORT ELIZABETH Negotiations at the strikehit Firestone factory ended in deadlock yesterday afternoon when, at a meeting punctuated by clenched fist salutes workers rejected management's three compromise proposals on the pension dispute.

They said they would only return to work once
their pensions were paid out.
About 1500 workers Firestone's entire produc. tion staff - are involved in the two-day-old strike in protest against proposed government legistation which will prevent mployees from withdrawing pensions contributions until they are 65. - DDC

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They said he told them of one employee who was due to retire this Sunday． Normally，he would be able to take R1 838 of his pension in cash and still be assured of R45，90 a month for the rest of his life．
But if he resigned from the pension fund before Sunday and was paid out as the strikers demanded， he would get only R700－ his contribution plus in－ terest，and not the com－ pany＇s contribution．

But the strikers re－ jected what they saw as a ＂management ruse＂to get some people to stay in the pension scheme while others opted out．

They urged one another to＂stick together and act together＂．

Mr Morum said last night that the man would be paid out in the normal way，but there were others in a similar position who would be＂penalised to：an unbelievable degree＂．
＂This situation is moral－ ly wrong，＂he said．

A member of the strikers＇negotiating com－ mittee，Mr Welcome Vim－ bi，said the situation was being compounded by ig． norance and distrust．He was worried about elderly workers who stood to lose a great deal if they with－ drew from the scheme．－ DDC．

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PORT ELIZABETH－ About 1000 striking Fire stone workers were effec－ tively fired when they fail－ ed to report for the 2 p．m： and $10 \mathrm{p} . \mathrm{m}$ ．shifts yester． day．
It was expected that the 500 men on the third shift， starting at 6 a．m．today， would not report for work．
In an ultimatum delivered before noon yesterday，the company offered to pay workers their pension money on February 11 if they reported for the 2 p．m． shift，and said that those who did not report would be considered to have resigned．

But at a meeting which ended three hours after the deadline，workers said they would pick up their tools only when they got the money．

They said they would keep a watch on the fac－ tory until February 11 to prevent Firestone from recruiting scab labour．

Firestone＇s managing director，Mr Peter Morum， said last night that the business had to keep going．If shifts did not pitch up for work，＂we must find other people＂．

The three－day－old strike was sparked off by opposi－ tion to the proposed pen－ sion legislation which provides ${ }^{\circ}$ that employees may not withdraw their pension contributions un－ til they turn 65.

The government yester－ day gave Firestone exemp． tion from the proposed legislation，＂but when＇ workers learnt of this in a circular from Mr Morum， they said they＂could not trust a white man．The thing he＇s talking about today，he wasn＇t talking about yesterday．We want our money，that＇s all．＂

They said that Fire－ stone could＂turn around＂ any time on the thing they＇ve written on this＇ piece of paper＂and that the company had＂killed us and now it wants to bury us．＂

They handed the cir－ culars back to theit negotiating committee， saying they should be returned to management：

Members of the strikers＇negotiating com－ mittee told workers that Mr Morum entered negotiations directly for the first time yesterday．


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In an ulimatum before noon yesterday，the rim－ pany oflcaed to jay Workers their pension money on licbruary \(!1\) if
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Labour Reporter
Production at the Fire－ stone Tyre plant in Port Elizabeth has been seri－ ously affected following this week＇s walkout of about 1200 workers．
Managing director Mr Peter Morum，said the workers $h$ ad effectively ＂dismissed themselves＂by not turning up for yester－ day＇s two shifts and today＇s early morning shift．

He described the reason for the walkouts as＂totally ＂llogical．＂
with worker representa－ tives over the last two days and told them their major grievance－pen－ sion pay－outs－had been resolved．
Workers had expressed fears over proposed legis－ lation which would freeze pensions until the age of 65.

But Mr Morum said they had an exemption from the proposed ruling and Firestone employees had been informed of this，but they had still walked out．

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By RORERT GREIG
"THEX want us to wait until infinity for our money, one of the Firestone strikikers said.
There were appreciative nods and loughter from those gathered round him on the Firestone football pitch, where strikers waited for the outcome of negotiations between the management and the workers' committee.
The young man, who'd been with Firestone for four years, decided to improve on the remark.
"Like waiting for God to come," he said. But the re action was stony. Bitter humour was acceptable, impiety not.
All round the football pitch were strikers sitting against the fence. Some played football. A group of three sheltered from drizzle under one umbrella When the sun came out, they sheltered from the sum.
But that was all that resembled a picnic. Ear lier, when spokesmen had read out the management's statement, the crowd listened attentively.
The statement was handed out and read. Speakers discussed it: the feeling of the meeting was it was money now, not promises, that counted.
A flutter of papers in the air, some jeers and the odd cry of "Tell Morum to come" (referring to the Firestone managing director) was heard. The statements were tidily collected again for return to the management.
"We're not asking for money from Firestone," explained a striker patiently. "We just want our own money. This isn't political. There is no violence. We're not against the management or the Government: we just want our money."
Money - that is, the money paid in the savings scheme which, under the present situation is to be transferred to pension - is one issue.


Another entangled issue is distrust.
"How can you trust a man who tells you the price of bread is luc one day and 15 c the next?'. asks one striker. "Every, day, they say something different," another says
"This new pension scheme - what happens if: I leave and join a company without a pension scheme? Do I get my money? And what happens if I need my pension to start my own business. Many of us want, to be self-employed, but youl cannot begin withoul: money."
Another tells me: "We think this new pension law, is only for blacks because: why are the white workers, not angry? Why do the white workers not join. us?"
Clearly, no one has troubled to explain, if the details are there to explain, the new Bill about pen-: sions.

And to many of the black: workers, a savings scheme, with readily available: money, is preferable to a, pension scheme in which, the money is out of reach.
A coloured worker, with. deep lines, explained: " m ", three years' time, hoty much will my money in the pension fund bry me? Then it may cost me a rand for a loaf of bread - I need the money now, not later," So inflation is also a fafc tor.

Another asked: "Must, I है work until I am 65 to get my money? Tomorrow ir may die."

A slow-speaking Xhosa : man looked at me directly. "In English you say: 'Why h bite the hand that feeds you?' But I say, a man can't get fat on promises. We're getting promises: we need our money."


By HMLI GARDMNER FIRESTONE workers today refused to accept that they had resigned from the strike-hit tyre compoany.
At a meeting today Wenkers said they would oblect their weekly pay tomgrrow but would not collect their severance pay onvMonday as requested by. management. This would be tantamount to accepting they were no longer Firestone employees.

But, according to a company spolesman, antother 500 striking workers lost their jobs today when the early morning shift failed to respond to the modxtements ultimatum to womurn to work. This brought to 1500 the numbef of workers effectively dismissed.

The managing director of Tirestone, Mr Peter Morum, stressed today that workers had resigned of their own accord. The company started recruiting a new worls force today.

The strilke was the result of opposition to the proposed Government's penicion legislation which provthes that employees maty not withdraw their contrbutions until they retire.
However, Firestone received an assurance tion
from the Registrar of IW Louw that their, pens had no faith in the com sion fund would be on Cebruary 11, and gonde exempted. $\qquad$
The company yesterday acceded to workers' demands to allow them to opt out of the pension schenze, but stressed the earliedtata pension contribitubus wowl whe paid


The management gave wookers an ultimatun that those who failed to report for work yesterday on the 2 pm and 10 pm shifts and today on the Gam shift

They added that they
wonld be presumed to have resigned
About 20 workers responded to the ultimatum and returned to work this morning.

Workers will be palt their week's wases tomnorrow and can claim their severence pay on Monday. Pension contributions will be paid out on February 11 as promised.

Mr Morim said Firestone had been villing to respond to the demantis for pension contributions but a considerable amoutit of paper work would have to be processed before the money could be withdrawn from the pension fund.

He said the firm was not prepared to keep production idle until the workers returned on Febmary 11. He added that it was a tragedy, as workers did not realise the effect of their decision.
"We pay the best rates in industry," Mr Morum said. "At yesterday's meeting I was talking as if I was on the other side of the table.'
At a meeting yesterday workers were firm that they would stay out until they received their money. They said they had no confidence in the Govern ment's promise that the pension scheme would be exempted from the legisla on. therefore return to, whtis only when they got the money.
Workers would remain outside the factory gates to prevent the management from recruiting scab labpur and "sell-outs" who chose to remurat
"Everyone must" come here every day until February 11," one worker said.

> O Background to the strike- Pages 6 and 7


## By BHA GARDINER

 WHEN 1500 Firestone employees - the entire Gack workforce - downed thols this weel, their acfon highlighted growing confusion about proposed legislation to stop employees' withdrawing their pension contributions when they change jobs.And concern about the new legislation has not been eased by the continuing doubts about the new regulations and their implications.
At present the legislation is conly in its draft stages and, according to the chief Registrar of Financial Institutions, Mr J W Louw, will be published in the Government Gazette in abodrt two weeks' time.
"The legislation, which flowegern the report of the ginterdepartmental Committee of Inquiry into Pensions, is in accordance with the committee's terfns of reference: to im prove pension schemes and encourage more of them to avoid the need for a national compulsory pension scheme.
The new legislation does not'make it compulsory for every firm to provide a pehsion scheme for employees. Those having schemes, however, could apply for exemption of their funds from the new regulations if they were hit by industrial unrest.

He stressed, however, that the draft Bill wonld be modified to accommodate


MIT PETER MORUN

"constructive criticism" and there would be time for a "full debate" on the proposals.

What are the new regulations and their implications for employees?

One of the key recommendations of the committee is to devise a new system to stop employees from withdraw. ing their contributions in cash when they change jobs.

Until now an employee, on leaving his job, could choose to withdraw from the firm's pension fund and would receive a refund of his own contributions, with a nominal amount of in. terest.
In most cases these unds would not be re-in ested in retirement bencfits and would be put to some other use.
By opting out of the scheme he would, however lose the employer's contributions to the pension fund.
Most hourly paid black ernployees have traditionally regarded the pension funds as a form of compulsory savings and appear oppased to the concept of compulsory preservation of contributions till retirement.
But the new legislation envisages that cash with drawal benefits would not be available any more. Me abers. would however. secure the sight to the pen, secure the ment to the pen
sion benefts paid in by: employers: fact pointed out that under the new legislation the value of an employee's pension interest could easily be as much as three or four times as great as ment benefits later.

Firestone has made the This would apply regardless of the size of the pension benefit or the length of service the member had with the particular employer.

But the dispute at Firestone this weels goes deeper than workers wanting to stick with the old system for fear of the new.
Workers have essentially rejected the concept of "pensions at retirement" completely. They would rather have the money today

They have demanded that management pay out all their pension "benefits completely and will not return until February 11. the earliest date management has said it can reasonably, be expectod to get the money out of the pension fund to be handed over to each and every employee.

One worker said it was more important for him to get his pension money immmediately to pay this month's rent than to worry about cash in 80 years' time.

Management first introduced a pension scheme for black workers 10 years ago and paid out a considerable amount of money to get it on its feet -- an outlay of more than R1.8 million in backdated pension contributions.
So from 1071 all employees had their pension contributions backdated to a year after they joined the firm and the company paid in both the employer's contribution and the member's contribution until 1973.
The managing director,
Mr Peter Morum, stressed that in cash terms that meant that a worke who retired two yghes ago would receive otapoth R25 a monthas 4 , ${ }^{2}$ aty und began only 8 ,
But as the comition ad back-paid the woidustastad
 tions to a yewtertatan worker boinedotwitutone employees could tan the benefits of a full 20 year receive emment and would ceive about R180 a options clear - but their employees have opted to have their own contributons plus interest now rather chan the company's contributions and back pay-




 February 11 if they reported fort would be considered to pies pue 'yI! iqs udz əqi xof papxodal



 By BEN MACLENNAN

## 8 <br> 0 0 0 0 0

 domor K last night that the business had to keep going. If shifts
did not pitch up for work, "we must find other people".
 an unbelievable degree",








 $\frac{n}{2}$ pension until his fellowstrilsers' demands are met.
His case was described to the strikers' spokesmen -on Wednesday, by Firestone's Managing Director, Mr Peter Morum, to -illustrate how much money long-standing em-- ployees stood to lose, if they were allowed to withdraw their contributions from the company's pension scheme, as demanded by the strikers
Mr , Morum sald that if Mr Edward Ntengu withdrew from the scherne, he would get about R770 his contribution plus interest - but not the company's contribution.
If he retired normally on Simday, he could.get a third of his pension in


Mr Edward Ntengu. cash - which would - amount to R1638 - and still be paid 1245,00 a month for the rest of his life.
He'said that despite his participation in the strike, Mir Ntengu would be paid out his normal pension.
Bit Mir Ntengu told the Herald yesterday that even if Mr Morum cando ontro to him with his kitit penision, he would not take at
"It wouldn", whe wootif I got my pension while the - other strikers are still Mri Ntengu said the first $\mathrm{Mr}^{*}$. Ntengu heard that he
time he hear time he heardire was at - a strikers' meeting on - Wednesday. "I just worked," he said. "I worked, hew when I was didn't know whe
going to retire."
He said he had worked in
the same job years, and earned about R40 a
earn
week.
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 damaged the cars of four men who went ANGRY Firestone strikers yesterday

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 would be regarded that on a soccer field the men did not report for their shifts, it解

 the tyres of four cars belonging to men sumed their jobs would "have a hard
time when they come out".
$\qquad$






 people who had resigned from the could be


## THE Firestome strilse need

 never have happened.LACK OF COMMUNTCATION WAS
When, at the beginning, the company's managing director, Mr Peter Morum, blamed it on a communications problem, he was right.
For if there had been better communication between workers and management, their grievances might have been dealt with before they escalated into strike action.
And had there been better communication, it would almost certainly not have ended with 1500 strikers out of work and bitterly angry.
The strike was sparked by dissatisfaction over proposed Government legislation that would not allow employees to withdraw pension contributions until they were 65
If began on Sunday night and climaxed on Wednesday when workers ignored a management deadline to return to work - and lost their jobs.

At the start of the strike, formal communications between management and the strikers were non-existent.
They had no spokesmen, and it was only on Tuesday that, at management's reguest, they chose a negotiating committee.

But even when the committee had been chosen, the problems continued.
When management officials reti- d to their offices after a round of talks, the negotiating committee held its report-back meetinps in the open at, with on to gom wotkers straining apainst a blustery wind and the constant interruption of passing vehicles and trains to hear what was being said.

On Tuesday afternoon, mariagement suggested to the workers that they stay in the pension scheme and that Firestone apply for exemption from the proposed law - a proposal which one member of the comimittee said appeared to be the logical step for the strikers to take.
But another committee member was under the impression that Firestone had suggested that workers simply remain in the scheme and that the company would not apply for exeription

When Mr Morum told the workers in black and white that the Government had, in fact, granted exemption, they rejected his guarantee.
Firestone relies on the Government-initiated liaison committee system as a device for solvitig labour disputes

## 

Firestone's committee fellows and that the " 80 strikers chased away a consists of eight workers and four management representatives.
Mr Mortum says the committee has worked "reasonably well in resolving issues on the shop floor before they escalate" speak out at the committe um savs is the hist of nomiand say it is and says we mus and say it is ridiculed.
The committee, they all sellouts." said one claim, does not help them worker.
at all. "They just help Another said that at Firestone. When the com election time anyone who pany fires you, it fires wanted, could po to the you," said one worker.
They say they fold committee members many times last year about their dissatisfaction over the pension issuc, but that nothing was done.
"The committee members don't report back," one said. "Xou have to go and ask them what happened."
Mr Morum says the eight workers are nomiz nated and elected by thein

Firestone puts up a list names (which Mr Mor per cent poll in the election man who they believed was indicates that there is a union official.
some support for the Some worters said that although they were keen to join the union if it could improve things for them they feared victimisation by the company.

One worker said that when membership forms for Numarwosa were circulating in the factory, "the bosses said the forms were not allowed in there because we don't need a union".
Said Mr Morum: "We don't like people wandering around with all kinds of forms in there."
One of the members of the strikers' negotiating rommittee, Mr Welcome Vimbi, said he did not like to discredit the liaison committee system completely, hecause it had done a lot for the workers. even though they might not realise it.
Before the committee came into operation, there was no recognised avenue of communication at all beiween management and the workers.
He said that manage ment had possibly never taken the committtee seriously enough"over the pension issue.

## Igmorance

Thirestone should sound out workers and see if there is any means of either improving the liaison committee system or setting up a better means of communicating with workers," he said.
Mr Vimbi also said that workers' ignorance of the issues at stake had aggravated the situation during the strike, and he suggested that some sort of educational programme perhaps in the form of illustrated booklets "rather than the rulebooks with their subsections $1.2(b)$ as amended" - would have amended" - would


PORT ELIZABETH.-A rift is developing between the black and coloured workers dismissed by Firestone in Port Elizabeth because of their strike action. Some coloured workers today returned to work and there were reports of intimidation outside the factory gates.
Un rryce Lewis

Some of the coloured workers, particularly the older ones, said they
feared
for their feared for their lives if they returned. They are outnumbered at least two factory.
This morning hundreds of black workers again plant's gates, but unlike they did not congregato in a large mixed group.
The coloured
Were mostly at the main gate, the blacks round a nearby corner.

## Payout

From interviews with coloured workers it most want apparent that most wanted te seek reemployment at the com pany and return to work on Monday. Blacks were emphatic that they should antil their penSion money is paid out.
set by the is February 11 this payout

Factory spokesmen said threats had been made.
The police liaison officer for the Eastern Cape Major Gerrie van Rooyen, discounted allegations that angry workers yesterday damaged the cars of four men who wert back to work.

He sajd police had re. ceived : reports of car being damaged in the vicinity of Firestone, but on investigation found only slight damage, such as broken mirrors.

## Resigned

These incidents did not bave any connection with the strike, however
Close on 1500 workers are regarded as having resigned after not returning to their shifts by the deadines set-by the company on Wednesday.
The strike started: on Sunday nitht over dissatis faction over piroposed legislation intended to prevent workers from re ceiving their pension money on leaving a com pany before retirement age

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## Own Correspondent

 PORT ELIZABETH．－Some Firestone workers began returning to work yesterday， and it is anticipated that many more will go back on Monday．The managing－director of the tyre factory，Mr Peter Morum， said yesterday afternoon that workers had been returning＂in the hundreds＂．
A coloured worker claimed that $95 \%$ wanted to return to work．
＂The coloured workers are all going to work on Monday，＂ he sald．＂There will be a blood－ buth if anyone tutes to stemp as．＂
But he added that they would resign if the conmany did not mere a Ferrumy 11 ceadice repay gentern contribuzions．
others workers，however， said it was not true that coloureds would go back，and threatened violence against ＂strike－breakers＂．
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# RDH 31／18 <br> Some Tirestome strilkers gome back to worik 

starts with us，＂he said．＂They just do the light jobs．＂
The 1500 workers downed tools on Monday over the pro－ posed Pensions Act，which will prevent an employee withdraw－ ing his pension contributions until he is 65 ．
Despite a guarantee from Mr Morum that Firestone would be exempted from the legislation， they demanded that their con－ tributions be paid out now．
When they did not meet a management deadline to return to work，they were fired．
A member of the strikers negotiatimg commiltee． Mr Welcome Vimbl，sugferted to them at a meoting yepterday that they go back to work．He was wortied that they would not find jobs with Firestone again．
Some workers were in favour of this，and others against it．
Mr Morum said strikers who applied to be re－employed were being treated as new employees．
＂I feel sick when I think of the benefits some of them have lost，＂he said．

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## By CASEIE di PIESSIS

MISTRUST of manase ment by the 1500 workers sacked this wesk by the giant Firestone lyre plant in Port Whabeth is the biggest stumbling block in the way of is settlement
Workers just ron't milieve statmments made b) $y$ management revotiators in the pension dispute.
And gnawins misumst over their future is mow alsn causing an ominous rift between black and - olotured worters whern could lead 10 chashes tomorrow if more col. cureds step through the fartory gates.

Some coloureds narticularly the olfer ones - say tion are being steamrolled by in. timatatings blacks, wilo outnmmber them, They fear for ther lives. inere s talk of a faction fight inoming tomorrow if more coloureds step turough the factory gate:.

## Threas eus

Four of the more then 300 coloureds who had slipped hack to work had reportedly already had their car tyres slashed ly angry workers.
Unlike previous dass, क) Houreds $\operatorname{sen}$ anped logether at the bomal ate on Friday. while the Africans eyed them from around the comer where they congregated. Boti, groups spent the previous four days enoying rrector-an football on an sdajacent field while their representatives fought around the nerotiation tables

The uniting facturs
had been vicione of a lot of cash in the pocket and common mistrast and lack of understanding of white thinkins -- richt from the factory finor \& the Government

The 10 coloured and 10 African remesentatives onvionsly did not all agree with the workers relentipes stand for a monsion payout hefore hey would tike up toms Gut they had to convey the workers' vepus

After ome of many rowly report-back meetnes to the mass 0 : workes one represen. tative tinew up his arms in dospair saying "how an you reasom with such neople?"

The leader of the black representative, iVelcone? vimhi sadi in an in. torven lie actually folt the emmpany's promise to may the werkers their pension money by Fohmary 11 was "good enourgh"

Mr Timbi and his col. onred counterpatt, Cilbert Peterson, stoon site by side translating Afrikanns and Xhosa for earl! other as they addresex workers at mass mationss.

Observer: - incodung the managing director Pobur Moram -a have bamed the doadoct on lack of commonicatims. And it atpmared that this started long ago. by the time workers representathores arme chosen this weer at mamarement's insistence, the damage had been done.

Every time manage. ment offered a new op-
tion, workers saw it as "another answer""

When Mr Alorum gave a guarantee that the company would be exempt from proposed ponsion laws worleers said it was "another answer - tomorrow they will have a now one."

The sirikers downed tones on Stunday night, slaming they teared the Government would take their monev through the niew 'ensioms Act. This lesislation will make it monssble for an emplovee to withoraw his penstion eontributions on lravime a company before retirement ape.

When being rold of henafis ther whal lose on hoing sarken, workers thoned: "lofe don't want titeje moners. Give us oni Tma?

Amones them was B5 gearnold Mr Edward Nicnesll. who was to rotice on Smmiay after 23 venre berelee at Firestone.

## Suffering

Managment sard that $\mathrm{g}^{2}$ he withdres from the pension scheme now he would get whont R700-his contribution plus interest - but not the comgranys contribation.
But if he retived normally he crald get 11638 phus 845,90 a month for the rest of his life
Mr Ntengu stys however. cuen if Mr Dormm came to him with his inll pension, he would not take it.
"What good would it be if I get my pension while the other strikers are stiil suffering" he satl.
An African worker of 57. who would not he named, said he had beent with the company 26 years. Ifo wanted lis money now to put in the bant He would use "only a little bitt"... he did not trust the white people with his moner

## Hol saio

A enloured man of 49 satd his wife and eight children were "very sad" about him losing his jols. But he did not go back to work hecause he feared tion Wacks. "I fin not trust thes nation. hy lifo is not sare."
a young coloured ower "I the opposite view. "I want my money now. Never mum what I lose later. If J liave it in nuy own hands I know I have got it. I can flo a lot with it now. We are standisg united."
"MrMorum said he was "bitterly disappointed" that the workers would not "sce reason". "Their irresponsjbility criminal . . . dreadful."

By BHLL GARDINER
THE eight-day strike at Firestone, Port Elizabeth, ended at the weekend as strikers decided to return to work - amid fears that they would not get their jobs back.
Firestone's managing director, Mr Peter Morum. said today the company had signed up about 400 workers, but the company was not obliged to re-employ former employees.
About 1500 workers downed tools last week over the proposed amend-
ment to the Pension Act which will stop employees withdrawing their pension contributions before they retire.

Firestone, however, received Government assurance that the pension fund would be exempt from the new regulations and promised to pay out pension contributions on Februaury 11.

Workers lost their jobs on Thursday when they rejected a management ultimatum for a return to work because they were
not convinced management would honour its promise.
Mr Morum said late on Friday afternoon workers had been returning "in their hundreds" and it was reported that coloured workers were the first to opt for a return to work.
Today, however, he said only 400 had been signed up by the company to date because of the paper work involved.

He stressed that Firestone had made no obliga-re-employ workers. gates today waiting to be "There is no re-employ- signed up again.
ment. They elected to resign and the company has chosen to employ anybody."

He could not stipulate how long the employmerit process would take to complete, but predicted it would be over "in the near future" and the factory would be bacls to full production "during the course of the week".
About 400 people gathered outside the factory

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tion on pensions is causing concern among black workers in the Border and Eastern Cape．
Workers in a yre manufacturing factory in Uitenhage have downed tools in protest against the proposed Dill．

There havo been threats of resignations by factory workers in East London and the Easterru Cape．

In terms of the proposed Bill，cash withdravals of benefits from pension funds would be stopped when people changed jobs or were fired．

Pensions would be transferred to their new employers to be paid at retirement age．

A number of factories in the Border have told workers about the new scheme to be introduced during the eurrent Parliamentary session．
The majority of the op－ monents are factory workers－those most in－ secure in their jobs．

The wostere main reason for opposing the scheme is that blacks have trouble finding new jobs．

A man sacked might be without work，living on pension money ace cumulated．
an unemployed man might starvo while his ac－ cumulated pension con－ tributions are being lept． wating to be transfereed．
A black persomnel of－ ficcr raid the selherne was good in a normal socieqy beeduse it assured a com－ fortabie retirement．＂Un－ fortumately ours is not a normal one，＂he stid．
＂There is a general con． sensus that certain categories of black workers，if not all，should be excluded because of the high rate of unemploy． ment and various reasons like the influs control regulations．
＂Blacks are not like whites，coloureds and In－ dians who lose a job today in one centre and can move to another tomorrow to boold for worl，because of the pass laws，＇he said．
Blacks use cash pension withdrawals to buy cars， as deposits to buy houses when they get new jobs and other personnal benefits．－
Some worlcers repign from their jobs if assured of another，after ac． ctmulating a certain amount of pension at work in order to pay the deposit＇ for a house，－Dnd

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# RpM 12181 (196) <br> Review of <br> tyre pifice <br> controls 

CAPE TOWN - The Competi-
tion Board has been ordered to investigate whether or not the existing "informal" price control on vehicle tyres and tubes should be retained
This was announced yesterday by the Minister of Indus tries; Commerce and Tourism Dr Dawie de Villiers.
He said in a statement that the board had been instructed to investigate whether condi tions existed in the manufac ture and marketing of tyres and tubes which made the retention of the existing, informal price control on the manufacturers' price of these articles desirable or not'
A notice to this effect would be gazetted today.
Representations in conne. tion with the inquiry may be submitte to the Competition Board, Private Bag X84, Pre: toria 0001, until March 6 , Sapa:


Own Correspondent JOHANNESBURG．－Dunlop South Africa has applled for import protection，says the managing director，Mr Clive Hooper，in his annual report．

According to Mr Hooper Dunlop is compelled to support ＂single source raw material suppliers in the rubber，chemi－ cals and plastics industries， whose viability is dependent on considerable premiums over world prices＂．

At the same time，he com－ plains，imports of finished pro－ ducts such as new tyres and used tyre casings are permitted
on a full and reasonable de mand basis．This represented ＂unfair competition＂．
Mr Hooper maintains new tyre imports rose $30 \%$ in the year to August and smooth cas－ ings $65 \%$ ．Together，these im－ ports represent $25 \%$ of the SA replacement market in truck and earthmover tyres．
At the same time Dunlop is prevented from importing sev en raw materials which ac counted for the attainment of $75 \%$ local content．
Sentrachem＇s new synthetic rubber plant could lift tyre costs by $10 \%$ ， Mr Hooper warns．This would increase the local tyre industry＇s uncompeti－ tiveness unless protection ap－ plied for was granted．
The price controller granted Dunlop a $\mathbf{1 0 , 6 \%}$ price increase in January but this did not fully recover cost increases．
Tyre prospects in future de－ pended largely on Dunlop＇s appplication for protection be－ ing granted．The motor indus－ try，which accounts for half of group sales，is expected to re－ flect limited growth，resulting in a modest improvement in tyre profits．

Mr Hooper expects the al＊ thorities to talke steps to con－ tain demand in order to protect
the balance of payments and to slow inflation．This，he warns usually impacts on consumer durables and the motor indus－ try first．

He expects growth in most of Dunlop＇s markets to start slow－ ing early this year．This fore cast included the mining industry，although some origi－ nal equipment orders involving long－term expansion are unlike－ ly to be affected
Industrial products fared well in 1080 with demand buoy－ ant for hoses，fan belts，and conveyor belts bunyant．

The high level of building ac－ tivity boded well for the floor－ ing division but this too was being hurt by competitive im ports due to the premium being paid for raw materials

Steady growth was expected in sports goods．Dunlopillo did well supplying foam for vehicle seats，mattresses and furniture and would continue past pro－ gress in 1981.

Chatrman Dr Tom Muller， says 1081 is expected to be＂a year of consolidation with limited growth over 1980 ．＂

With the motor，industrial and consumer sectors all boom－ ing，Dunlop last year increased sales 24\％to R157 403000 ，pre－ tan profit $41 \%$ to P22 437000 and taxed attributable profit 33\％to R14 103000 ．Earnings rose $43 \%$ to $03,4 \mathrm{c}(65 \mathrm{c}$ ）and the dividend $50 \%$ to 51 c （ 34 c ）
pudToT

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Mr Bat Tromp has be appointed manager of $t i$ Harrington Street branch Barclays National Bank Cape Town．


Mr Karl Ritschowald I boen appointed gene manager at the Ambas dor by the Soa Hotel，B
try bay．Cape Town





## DUNLOP <br> Preoncer Fm, $13 / 2 / 81$ Activities Manufactures <br> Activities, Manufactures tyres and

 automotive products as well as belt ing, hose, flooring, mattresses, rubber components and sports goods. DunlopInternational holds $51 \%$ - previously International holds $51 \%$-previously
$70 \%$ - andi sin turn is held as to $60 \%$ by Dinlop Holdings (UK).
Chairmap: T $F$ Muller, managing director $\subset R$ Hooper.
Capital structure $15 m$ ordinaries of 50c; $750.0006 \%$ cum prefs of R2.IMar
ket capitalisation: R8s.5m Financial. Year to R85,5m.
Financial Year to December 311980
Borrowings: long and medium-term Borrowings s long and medium-term
R1,8m, net short-term R1,8m, net Short-term, R10, Im. Debt:
equity ratio: $26,2 \%$. Current ratio 1,6. Net cash flow: R10,9m. Capital
commitments: R3 1m commitments: R3,1m.
Share market: Price: 570 c : ( 1980.81 ): high, 665c; low, 370c; trading volume
last quarter; 119000 shares last quarter, 119000 shares). Yields: Cover: 1,8 PE ratio $9 \%$ on dividend

Return on cap $\%$
Turnover (Rm) Turnover (Rm)

| '77 | '78 | '79 | 80 |
| :---: | :---: | :---: | :---: |
| 16,2 | 25,6 | 38.9 | 8 |
| 89.4 | 106.2 | 12.7 .1 | 1575 |
| 7.8 | 11.8 | 15,3 | 228 |
| 10.9 | 13,1 | 13.1 | 14.8 |
| 330 | 52,6 | 64,6 | 93.4 |
| 17 | 26 | 34 | 51 |
| 194 | 225 | 257 | 317 |

years performance over the past four coms has seen earnings grow at an annual compound rate of $37,8 \%$, dividends by just under $37 \%$ and sales by $17,4 \%$. Though motor sales are expected to grow somewhat more slowly during the current year than over the last 12 months, it seems unlikely that this steady record will be curtailed to any great extent.
Perhaps the most significant event for the group during 1980 was the reduction in the stake of its UK parent, Dunlop HoldThis from $70 \%$ to $51 \%$ (Fox, February 6). This, of course, will lessen the restrictions on the company in terms of its borrowings capacity, although, MD Clive Hooper points out that the additional finance now points out that the additional finance now

R7m. In any case, at present, the company is significantly undergeared, with a debt:equity ratio of just over $26 \%$.
The reduction in the overseas stake could in time also improve marketability, though with the shares apparently sold to local financial institutions, they are likely to continue to be held on an investment basis without being readily available on the stock market
On a longer-term basis, it is possible to speculate that technical ties between the UK parent and the local operation could be put in jeopardy; along the lines of the General Tire situation where US connections were almost completely broken and the SA company had to form new links with an as yet unnamed European group. Hooper says, however, that the technical base will be completely unchanged and that "we still have a solid" line to the overseas company." Certainly, all fore casts are being made on the basis that there will be no change, but long-term political pressures are always difficult to foresee.
One of the features of the group's performance over the last few years has been a steady improvement in operating margins and efficiencies. Hooper believes there is scope for further improvements in these areas as the motor side of the business still has sufficient spare capacity

## tyres <br> Small retief

The Competition Board's recently announced investigation into price control on tyres will not bring the industry much relief. For it is not prices, but competition from cheap imports, which is the local manufacturers' main headache.
Government's local content programme for tyres compeis manufacturers to use expensive locally-made materials. This puts the price of some local truck and earthmover tyres about $15 \%$ above imports, in spite of tariff protection of up to $20 \%$.
According to Dunlop MD Clive Hooper, the free availability of import permits has
enabled imported tyres to take about $25 \%$ of the truck and earthmover tyre replacement market. The imports include the Japanese brands Bridgestone, Yokohama and Toyo, in the most popular sizes as well as used tyre casings which are retreaded locally.

Although the industry pays through the nose for its materials, government rebates allow the export of locally-made, semi-processed rubber at world prices.


Tyre industry . . . pushing for protection

This rubber could well be returning to SA in the imported tyres.
The industry applied for added tariff protection on tyre imports in May 1979, but this has so far not been granted.

SA's four tyre manufacturers, Dunlop, Firestone, General and Goodyear, produce tyres with a local content of about $75 \%$
derived from seven locally-made materials. They include carbon black from Phillips in Port Elizabeth, bead wire from National Standard, nylon from SA, Nylon Spinners and styrene butadiene, a: Sasolderived synthetic rubber, "from Sentrachem.
At present tyres are made of a mixture of imported natural rubber and styrene butadiene which costs about double the price of natural rubber. When Sentrachem's new polyisoprene synthetic rubber factory comes on stream soon, the proportion of natural rubber used in tyres will fall further and manufacturing costs should go up by $10 \%$.
The industry has a pricing agreement with the Price Controller. which is meant to allow it a $15 \%$ return on investment. But Hooper says that the price rises allowed in the last few years have been on a rand for rand basis, which has meant that percentage margins have declined.

## US top two stay on tyre board

## By Ann Grotty


many patients were visited dainty by the clinic nurse to
Ferguson South Africa in February, 1980, from the parent Canadian company which was said to be suffering from liquidity problems.

## PROBLEMS

The Firestone parent company has also been running into problems lately and it has been selling off subsidiary companics in the US, England and Sweden to improve its liquidity. In Japan Mexico and Spain it has sold majority holdings to local investors.
An indication that the US company will retain strong ties with the South African operation can be seen from the presence on the new board of the US company's president and vice-prestdent.
Mr Morum said that he did not foresee that the US company's partial with drawal would affect export sales and said that there
were no plans for the new were no plans for the
company to go public It wound to continue. trade as before under the Firestone brand name. authority, in adit-......................................... medicines dispensed Kirkwood district wu patients and R2 000 district surgeon pa. account from the ch he sees a roughly s for medicine for ${ }^{\text {pl }}$
per month. The numb district ins declin
of the managing director of Firestone, Mr Peter Morum, said that the price paid by FVB for its 75 percent stake could not be disclosed at this stage because the terms were still subject to approval by the State.

The US company will retain the balance of the share capital of Firestone South Africa which was founded in 1936 and produes car, truck, bus and heavy -equipment vehicle
tyres. It has two plants, tyres. It has two plants, Elizabeth and another at Brits, seven branches,
and employs about 2700 people. although their cash wages may amount to as 1100 pat district surgeon per month, which includes visits prison at Kirkwood (about 600 prisoners and 100 w of whom the district surgeons are obliged to see The Sunland doctor also runs a surgery on three a week at the Citrus packing cooperative at Adds way be seen on the same terms by the employees,
patients from the Ado clinic can easily be refer to $9-9.30 \mathrm{a} . \mathrm{m}$.
The fees charged to private patients vary from Gazette for whites; for blacks they tend to be ized for each doctor and to be inclusive of media R2,50-R3,C0 being the usual range. This may a each individual consultation, but on subsequent The cost of the district surgeon facility to
Second-quarter earnings are not expected to be significantly affected by the takeover.

## Mr Morum felt that the

 main advantage of the proposed takeover by FVB would be the access the company would have to capital for expansion. It was intended to increase the size of the Brits plant and to mod. ernie the Port Elizabeth plant in the near future.FVB acquired a 75,1 percent stake in Massey
tyre company in 18 months to sell a large slice of its South African assets.

It joins a band of well-known multinationals, among them, ITT, Caravans International, decided to reAsea and Reed - W South of the Limpopo.
duce their exposure sompted the move in a few,
Political fears
but not most, cases.
Most of the disy's financial plight.
the parent company's
The injection of substane way of improying cash foreign subsidiaries is one way home market. Dunflows crippled iby repparently needed a chunk of cash lop and Bridon appare dividends from South Africa. at home more than es which is to sell 75 percent

What about Firestone, which of its local subsidiary od that it was prompted:"by The company has
financial motives.
General Tire's withdrawal inility to comply with to have been prompted by its inabation prohibiting sales the Carter administratis or technology to the South of US-origin products a African Defence was promulgated almost Since that regulation was insisted that none of three years ago, Firestone from the US It has also its products the technology used by its South African clamed that comes from Italy.

Moreover, the company apparently needs the money in the US despite a recent profit turnazonish, Firestone has already sold off part.
Mexican and Japanese subsidiaries.





PORT ELIZABETH
The strike-beset Port Elizabeth motor industry received another shock today with the news that about 1000 black workers have now gone on strike at Firestone Tyre Company.

The Firestone strike started at 10 pm last night when the bullis of black workers did not turn up at the start of their shift. Workers on today's 6 am shift fol lowed suit.

The managing director of Firestone, Mr Peter Morum, confirmed this morning that the black workers on last night's and this morning's shifts had not turned up for work. He attributed their absence to intimidation.
He said he was informed that black workers trying to board buses to come to worls were ordered by others to get ofl.
"If we employ the 160 we would have to release 160 other workers."
Mr Morum reiterated that the company would give priority to the hiring of workers who walked ouf in January as vacancies arose.
As groups of vorkers left the Ford Cortina plant this morning, they jeered and gave black power salutes at white and coloured workers looking at them from inside the premises. Ford workers walked out on Monday in sympathy.
A spolesman for General Motors said the number of workers absent today was just below 200

## Talks scheduled on the

Ford 'solidanity' walk art

Ford management was scheduled to meet union officials today for the first time since Monday's mass wallsout by workers.

About 1500 workers from three of the four Port Elizabeth Ford plants are still on strike in "solidarity" with colleagues who were dismissed from the nearby Firestone plant earlier this year.
to handle Firestone tyres and are being represented by the Motor Assembly Component Workers Union (Macwusa).

The chairman of Macwusa, Dr Dumile Makanda, said today the union would tell Ford that workers were willing to return to work - but they were still not prepared to handle Firestone tyres.


THE world's largest tyre and rubber company has just reached a critical milestone in its 83-year history -for the first time its sales in the United States have been overtaken by its foreign operations.

Goodyear shareholders' were told by the company's chairman, Mr Charles J. Pilliod, at this year's annual meeting that "geographical diversification" had served the companyas effeetively as product diversification.

The company's first overseasplatt had been established in England in 1927, "and since then we have expanded constantly on an international basis," Mr pilliod said.
"Due to the developing nature of many of the foreign countries in which we are involved, the rate of growth in this area has been more rapid than that in the United States.
"By the fourth quarter of 1980 , our sales were relatively evenly split between our U.S. and foreign operations. If that trend continues unabated, we will reach a point where our international business could represent from 60 to 65 percent of total Goodyear sales by 1985 .

Mr Pilliod said the company's results last year provided "an excellent example" of the benefit of geographical diversification.
"We were able to offset the downturn in the U.S. to some extent by increased foreign earnings which, by year's end, represented more than 70 percent of our worldwide corporate profits."

Goodyear South Africa established a factory in Uiterihage in 1947 which is today one of the company's largest outside the United States.


Labour Reporter
The two unions involved in the motor industry strikes in Port Elizabeth and Cape Town are holding meetings this week to decide what course of action to talke in the deadlocked disputes.
The Motor Assembly and Component Workers' Union (Macwusa) met striking workers yesterday in New Brighton's Cente nary Ifall near Port Elizan beth to discuss their solidarity strike.
Macwusa has stated that workers will refuse to handle Firestone tyres in the Ford plants and
workers have heen suspended from work.

Firestone's managing director, Mr Peter Morum, met Macwusa representatives yesterday to discuss the union's alms as well as the issue of the dismis. sal of about 160 workers at Firestone earlier this year.

The Firestone solidarity strike has spread in other Port Elizabeth firms.

In the Cape, the National Union of Motor Assembly and Rubber Workers is conducting meetings in the Poninsula with striking Leyland workers.

## 

By Häarōld Fridjuon COMPLAINTS against the lack of protection for the South African rubber products manufacthring industry are made by Dr
H Khazam in his General Tire chairman's statement.
githe says that although South
Africa as a whole experienced
boom conditions in 1980, a dis-
turbing feature for the rubber
cindustry is the increasing vol-
ume of finished rubber produicts which are imported into sothe country.
92asthe rubber industry's local
IT raw materials suppliers are
given substantial tariff protec-
tion against overseas suppliers, but similar levels of protection are not granted to the South Africian rubber products manufacturing industry which is faced with cheap imports based on low-priced overseas raw materials.

Referring to the group's results which showed turnover up from R105519000 to R129 848000 and taxed profit for the year to February 1981 at R11 713000 from R7 992000 Dr Khazam says that percentage comparisons could be misleading.

The figures for the previous
year reflect a fourteen-month period for some companies but turnover and earnings for only eight months for the more recently acquired companies.
Distributable profits are rel atively higher than in, the previous year because a number of companies taken over in 1980 with a past history of unprofitable trading were transformed into profitable enterprises.
Profitability was also helped to a great extent by reduced tax charges arising from certain tax losses brought forward and from incentive allowances on capital expenditure.

## Gentire chief complains of high rubber imports s

By Ann Crotty
The year ending in February was one of unprecedented growth and Gen tire, substantial supplier to the automotive, mining and mechanical and civil-engineering industries, shared in the increased demand.

The group's profit was also helped by reduced tax charges arising from tax losses brought forward, said Mr H Khazam in his chairman's statement.
han the tyse division, mern
vehicle sales attained : re cord levels and the group's market position was maintained

Despite the continued g Fow th of imports, Which inhibited the group's expansion in the important replacement sector of the market, new heights in turnover were achieved.
In the industrial products division, sales increased substantially compared
with the previous finan: cial period:
Mr Khazam expressed concern over the increasing volume of finished rubber products being imported.
He said the rubber industry's local raw materials suppliers were given substantial tariff protection but similar protection was not granted to the rubber products mantifacturing industry



Kike size es te mst
the grasient of $h e=$ alisation of their activities continues.
Balance sheet structure has remained virtually unchanged. although the debt:
 is group policy to keep this ratio as low as possible, according to lardner-hurke. to avoid any problems should the need for further borrowings ocerir unnxpectedk. The liquidity position is strong with cash flow at kit. 3 m .
Expansion this year will be lardy intern, A. with improvements it research and development. Fifforts are ling made to improve management. production, technical and engineering skills to keep abreast of technological developments.
Lardner-Burke could not explain the rather interesting anomaly in the prices of the voting " $A$ " and the supposedly less attractive non-voting " $B$ " shares. Neither class of shares is heavily traded. but the isolated dee transactions have pushed the " $B$ " share to g(k)k while the " $A$ " share trades al 775 r .
Despite this year's uncertainties. growth is likely to at least match the group's the ever compound rate of $2 \mathrm{a}^{\prime \prime}$ ", On this basis, earnings could reach 470 c (390c).
Lardner-Burke adds that a change in the six-times dividend cover is unlikely. 'Therefore. a payout of about 78' can be expected. giving a fairly attractive prospective vied of 10.1 "; on the "A" shares. and a much more modest $8.7^{\prime \prime}$ on the "Bs.

( $41 \%$ ). However. Lardner Burke says aWes have now been almost conpletely absorbed. so tax will! probably be higher this wear.
Nevertheless. management is still hoping for a further increase in the contributon from new group members as rationnumber of first full contribution from a 1980. Some had assessed losses resulting in a reduced group tax charge of $37 \%$


Activities: Manufactures tyres. tubes and retreading materials, adhesives. wares. mbler-hased paints and in. Austral rubber moducts.
Chairman: II Khazam: managing director: R (i Nicholson.
Capital structure: $1.9 m^{\prime \prime}{ }^{1}$ " ordinaries of 50 c ': 1.1 m " $B$ " ordinaries of sure and 250 (100) $5.5 \%$ cum profs of R2. Market ('capitalisation: R24.6m.
Financial: Year to' February 251981. Borrguings: long- and medium-term, R10.6m; net short-term, R12,2m. Debt: equity ratio: $45,2 \%$. Current raio: 1.4. (Group cash flow: R17.3m. Capital commitments: R2,5m.
Share market: Price: " $A$ " 775 c : " $B$ " 9\%6c. Yields: "A" $50.3 \%$; " 13 " 43.3 "
 diademed. ('over: 6.0. P'E ratio: " $A$ " 2.1: "13" 2.3
$\begin{array}{llll}\text { '77 '78 } & \star 180 \quad \text { '81 }\end{array}$
$\begin{array}{llllll}\text { Return on cap } \% \text {..... } & 22.4 & 19.4 & 17.5 & 22.5\end{array}$

Turnover (Rm). $\begin{array}{lrrrrr}\text { Pretax profit (Rm) } & 9.6 & 11.7 & 14.6 & 195\end{array}$ $\begin{array}{llllll}\text { Gross margin } \% & \ldots . . . . & 20.5 & 16.9 & 15.3 & 16.4\end{array}$ | Earnings $\{c\}_{\text {............. }}$ | 191 | 217 | $257^{*}$ | 390 |
| :--- | ---: | ---: | ---: | ---: |
| Dividends $(c)$ | $\ldots . . . . . . . .$. | 35 | 42.5 | 50 | Net asset value \{c). 1064156018111908 * 14 months.

Gentire has maintained a steady profit advance despite the loss of technical ansisfane from its erstwhile US parent. This commendable performance his been due in part to the alternative agreement with a European tyre producer, plus a contributon from new acquisitions.
But the most important factors were booming conditions in the motor. mining and engineering sectors where the group reaped full benefits. Pretax profit rose $56 \%$ to R19.5m (R12.5m annualised), while turnover increased $44 \%$ to R129.8m (R90.4m).
However, a slowdown in growth is a virtual certainty this year with the expected secondi-half downturn in the motor industry. The additional problem of increased imports of finished rubber products will also have to be solved. Finance director John Lardner-Burke says that applications have been made to the Board of Trade in the hope of getting increased protection.
The improvement in net attributable income of $72 \%$ to R 11.7 m (R6.8m) partly


## Business

STEEL-CORD belting produced at a new R3, 75 million plant at Howick, Natal, is unlikely to achieve the level of local content the Government is hoping for:
The South African Rubber Manufacturing Company (Sarmcol) plant was opened this week by Minister of Industries, Commerce and Tourism, Dr Dawie de Villiers.
It is being geared up to satisfy an initial market estimated at R10-million to R15-million a/year, which will all be import substitution.
But the steel cords which account for at almost $50 \%$ of the cost of the product will have to imported for the forseeable future.
"The local manufacture of the cords is surely within the capabilities of our industries, and I trust you will soon be able to purchase cable at competitive prices from local sources," Dr De villiers told Sarmcol executives.
Within 18 months, Sarmcol technicians will be substituting
all other imported components of the belting for locally-produced items, to take the local content of the belting to just over the $50 \%$ mark.
But they think it unlikely that the South African steel industry will be able to come up with suitable cords to make the belting a $100 \%$ local product.
"The strength of South Afri-can-made steel cords cannot


## Steelmen strot

 laging hints Dawie
## By barry baxter

meet the rigid specifications necessary for heavy duty belting," they claim.
"The steel is not strong enough. The strength of the imported cords is such that belts with 15 km between centres can be produced."
Also, the cords have to be zinc-dipped to ensure that they bind to the top and bottom covers, a process jealously guarded by Sarmcol's supplier and parent company, British Tyre and Rubber Company.
The rubber covers are imported at the moment, but will be replaced with a locally-produced synthetic rubber, polyisoprene, when the synthetic rubber plant at Newcastle is commissioned.
The Sarmcol belting will be marketed under the trade name 'Powacord'.
Maximum specifications will be 40 mm thick, $2,5 \mathrm{~m}$ wide, 196 cords which can range from $5,2 \mathrm{~mm}$ to $12,9 \mathrm{~mm}$ in diameter, with the 9 mm cord registering a breaking strain of $68,4 \mathrm{kN}$.
Biggest buyers are expected to be the mining houses, who plan to use the belting to replace expensive and fuelhungry dump trucks as the major movers of ores above ground.


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 tyre industry has beer South African control. The comrecently came $R 22,5 \mathrm{~m}$ in the next 15 months to inmany will inverse its overall local capacity by a third. crease its over approved this first stage of a R55m exFirestone has rome, the major proportion of which is to be spent locally.
Mr Peter Morum, chief executive of Firestone $S A$, said the investment was being made eloping region. Of the needs of Southern Africa as a de will be for the company s investment of plant, which will be extended to an start next

- Port E0, 500 m 2 and modernised. Construction month.
The balance of REm will be for advanced new Brits tyre equipment to be installed an factory. Mr Morum sated tyres in South Africa was pinned to meet the curimport, and the investment wo the economy. rent shortages in major sectors would materially increase The expansion programme wa ty of tyres, tubes and rethe company's productustry.
lated products for indus designed to make South Africa
QOT70
247 4? 74 With these capra Morum said it was also polecat industry to $\rightarrow$ raw materials produce by tent
the greatest possible extent.
The new programme will bring Firestone's investment
The new programme equipment to $12,5 \mathrm{~m}$.
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Firestone to spend R55m ROM ${ }^{2}$ expanding tyre plant


## Financial Reporter

FIRESTONE South Africa will spend R22 500000 in the next 15 months to increase its tyre－ production capacity by $35 \%$ in expansion programme．
Mr Peter Morum，chief ex－ ecutive of the company，an－ nouncing the programme in Jo－ hannesburg this week，said it would be the biggest single ex－ pansion in South Africa＇s R400－ million a year tyre industry．
It follows the recent acquisi－
－Uoṭフñ ay7 uT que majority shareholding in Fire－ majority shareholding in Fire－ one South Africa．
Mr Morum said the total pro－ gramme，designed over two years，would result in a materi－ al increase of the company＇s production capacity of tyres，
－UoT70nx 7 tubes and related products for the industry and would mean
increasing the company＇s staff
$\qquad$ $\overline{S \ominus Z T}$ ，complement by 500 people． Increased production would source would depend on which help to meet current shortages，offered the lowest interest and rising demand in Southern rates．

Africa while helping to make the South African tyre industry more self－sufficient．
It would also reduce the presently high incidence of im－ ported tyres in South Africa， now $15 \%$ of the total market．
The company would adopt a policy of using locally－produced raw materials to the greatest possible extent．
Most of the R22－million is to modernise and expand the com－ pany＇s plant in Port Elizabeth to cover an area of $500000 \mathrm{~m}^{2}$ ． Construction will start next month．

While a total of about R38－ million of the budget is to spent locally on expanding the plants at Port Elizabeth and Brits，the rest of the R55－million is to buy and import machinery and equipment．

The money for the expansion is to be borrowed both locally and overseas．Mr Morum said the ratio of funds from either ffered the lowest interest

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DURBAN - Dunlop South Africa has boosted firsthalf earnings by 41 percent and remains ophalf of 1981.
The interim report says that although consumer demand is not expected to increase at the same rate, July to Decembrr earnings should at least equal the first-half's $55,1 \%$. ! First-half earnings in 1980 were $39,2 \mathrm{c}$.
During the first half Dunlop boosted beforetax profit by 36 percent to R13,5-million on the basis of a 33 percent lift in sales (to R97,1-million).
Tax took slightly lees proportionately - 38,5 percent instead of last year's 40,4 percent of profit, leaving attrivuaboad at T8,3-million.
The as-yet-u audited results led to declaration of a 2 fc (18c) interim lower cover of $2.1(2,2)$. The board says it is turther reducing the dis parity between interim and final divilends.



## By STEVEN FRIEDMAN

THE first in' an expected spate of union recognition agreements on the unrest-hit East Rand was announced yesterday when a. General Tire subsidiary - Piggot, Maskew and Company, revealed that it recognised the Fosatu-affiliated Chemical Workers Industrial Union (CWIU).


FOUR of the world's top chess players arrige in South Africa coday for the Oude Meester
Graind Prix in the SABC audito-
rium at Aukland Park, Johannesburg.
They are 中iktor Korchnol, John Nunn, Ropert Hübner and Ulf Andersson.
A spokesman for the sponsor sald participatign of the four regarded as the world's most accomplished players - was finalised without any adverse political pressure.

The players ard all within 100 rating points of pach other the equivalent to pne stroke in golf.
Korchnol, the World's number two player, is well known to chess fans in Sbuth Africa. He won the Oude Meester tournament in 1979 .
John Nunn, 26, is Britain's number one player add became an international master in 1974 and an international grandmaster in 1978.
Ulf Andersson, from Sweden, and Robert Hubner, from Ger. man, both have Impressive Internatlonal chess victories to their credit.

Piggot Maskew - which em. ploys about 500 workers at its Boksburg plant - is General Tire's largest industrial rubber manufacturing company and the second of the company's
subsidiaries to recognise subsidiaries to recognise a predominantly black union.
Reliable sources say the agreement is expected to be followed shortly by several
more involving Fosatu more involving Fosatu unions.
A formal agreement betwedn CWIU and Coigate-Palmolive, the scene of a bitter union reeognition dispute which attracted widespread employer and union interest, is expected soon.
A number of other companies have been negotiating with Fosatu unions on wages and other issues. Although the talks have not yet resulted in formal recognition agreements, these are ognition agreeme.
expected shortly.

## Upsurge

Three formal recognition agreements between employers and Fosatu unions have been signed on the East Rand - at Kellogg, Putco and Fargesta but yesterday's was the first to be signed since the recent upsurge of union activity in the area.
It is also CWIU's first East Rand agreement and the first in Boksburg - the scene of much of the recent East Rand labour unrest.
A statement issued yesterday by General Tire says the agreement was concluded last week and would be signed by a union representative and the company's managing director, Mr $\checkmark$ T Pretorius.
"The negotlations between the two parties' have been amicably conducted and both hope the relationship between them will be of mutual benefit," the statement quotes Mr Pretorius as saying.

## Dispute

It is understood that the agreement provides for full negotiations between the company and the union on wages and working conditions - a stipulation which has been the subject of intense dispute at subject of
some plants.
CWIU representatives were unwilling to comment on the agreement yesterday as the union agreed not to expand on the company's statement. - The first General Tire subsidiary to recognise a predo $\rightarrow$ minanly black union was Tensile Rübber, which recognised the Fosatu-affiliated Metal and Allied Workers Union at its plantin Wynberg, Johannesburg:


By CHRIS MORE THE management of the Argus Printing and Publishing Company and South African Associated Newspapers (SAAN) yesterday signed an agreement with the Media Workers' Association of South Africa (Mwasa) in which they officially recognise the organisation.
This is the first of athree. part agreement. Negotiations will continue on a grievance procedure and an affirmative action programme. Wage and salary to begin on August 20.

Negotiations for Mwasa's recognition began in January alter the organisation called olf its two-month strike at various newsplipers.
A Mwasa statement stated the agreement signilied a triumph for black mediat workers after a loyear batte for recognition starting with the now banned Union ol Black Journalists (UBJ).
 tradition of courtiy love Key aspects which may cumb
under consideration include the portrayal of King Arthur
the relationship between Lancelot and Guinevere, and ere, and
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course course of contemporary $\stackrel{\text { r }}{2}$




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 tudes

Recommended Reading:
The Once and Future King (Fontana)
$\frac{\text { The Book of Merlyn (Fontana) }}{\text { A Connecticut Yankee in King Arthur's }}$
$\frac{\text { Court (Penguin or Signet) }}{}$





Tennyson

$\xlongequal[\cong]{\approx}$

## Prescribed Books:



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Prescribed Books:

## SYNTHETIC RUBBER <br> En m 4 |de <br> Stretching for protection

Stand by for price increases on rubber goods such as tyres, conveyor belts, hosing and V-belts.

Karbochem, the country's sole manufacturer of synthetic rubber, has applied for higher tariffs on the imported natural product. According to the formula it has requested, the effective tariff could be as high as $75 \%$ in some cases.

The industry is divided over the effect on prices. But one manufacturer foresees an average price increase of $12 \%$ over and above inflation. With the total rubber goods market currently valued at an annual R 700 m , this could cost the country an extra R84m a year.

Karbochem's application arises from its decision to put up a new synthetic rubber plant, scheduled to open next year, in Newcastle. Using the Sasol-produced feedstocks, styrene, acetone and butadiene, its main product will be 45000 t a year of polyisoprene, the nearest synthetic equivalent to natural rubber.

Even Karbochem acknowledges that polyisoprene is not a complete substitute for natural rubber. Nevertheless manufacturers will have to pay the tariffs on the natural rubber they need to maintain performance specifications of their products.

They claim that $100 \%$ synthetic tyres are not suitable where heat build-up is a problem. as with aircraft and rough road tyres.

Sarmcol MD Tony Hesp says industrial rubber goods, such as conveyor belts, will still have to contain a minimum of $25 \%$ natural rubber in three years time, and the figure is unlikely to drop below $10 \%$ in the foreseeable future.

Dunlop MD Clive Hooper says there is little hope of ever reducing the average
content of natural rubber in tyres to below $30 \%$.

But whatever their natural content, rubber goods will cost more because Karbochem's expected price of around R1600/t for polyisoprene is way above the current natural rubber price (without the tariff) of R950/t.
This low natural rubber price is unlikely to last for ever. World markets are now depressed but when demand picks up again there may not be enough to go around. Lately, there has been relatively little planting of rubber trees in South East Asia, the main supply area.
The high tariffs sought by Karbochem come as a surprise, because previous indications were that it would be asking for tariffs of only about $25 \%$.
One reason for the higher protection bid is believed to be the horrendous cost overruns at Karbochem's Newcastle plant. Latest estimates put the cost of the plant at between R 300 m and R 350 m , but as recently as February last year Karbochem was quoted as putting it at R163m. Part of this is no doubt due to inflation and a recent decision to increase the plant's production capacity.

Another twist in the wrangle is that local rubber goods manufacturers may be undersold by imports if tariff protection for their own products is not put up to take account of their increased material costs.
They are fighting against cheaper imports even now. At present tariffs oblige them to use about 40000 t a year of styrene butadiene rubber, which is another rubber-type synthetic produced by Karbochem's other plant, in Sasolburg. This puts them at a disadvantage to for-
eign manufacturers with access to cheaper materials.

Present tariffs on imported rubbers can protect Karbochem's product, but they are not high enough to protect all the rubber products made by its customers.

Imports of tyres last year alone amounted to 12000 t . Most of these could have been locally made and Hooper says that, this year, imports will rob his industry of at least R37m in sales.
And it is rumoured that even Iscor has placed at least one large order overseas for conveyor belts which could have been made here at higher cost.
"We have no axe to grind with Karbochem," says Hesp. "but if government has decided to protect the local industry, it must do it in a systematic way."

Applications to correct this anomaly, which has existed for some time, are now being made to the Board of Trade and Industries.

If they are approved, tariffs of up to $40 \%$ could be imposed on imported rubber products. If not, tyre and other rubber product manufacturers may be tempted to import end products from their parent companies overseas and drastically curtail their local manufacturing operations.
This would not be in Karbochem's interest, as its market would dry up. So it is supporting the applications.

Another threat to Karbochem's markèt is LTA Mitec's R100m project to produce natural rubber from the guayule plant, a Mexican shrub which grows in semi-arid areas.

It could take up to ten years before local natural rubber is produced in significant quantities. If the project is successful, the country's reliance on imported natural rubber would end. But that could be bad news for Karbochem because manufacturers would probably prefer natural rubber to Karbochem's polyisoprene.

#  

THREE Kagiso men alledged yesterday that they were sacked by their employer after they had asked for a wage increase.
The three, all employees of Viets Rubber Product company in Krugersdorp, are Mr Justice Diatshwana and Mr Ephraim Mokoma general office workers and Mr Samued Mangena a machine operator.

The men said they were furious with their former employer who they alleged "robbed them" of a lot of money due.
Mr Diatshwana said that on Monday morning he went to see Mr Herbert Viets, the owner of the company, to ask for an increase on behalf of the company's staff of 17 , eight of them night shift workers.

Viets told him he was not going to offer anyone "an increase and added that those who wanted to leave could take their jackets and leave.

## QUERIED

He went back to relay the message to his day shift colleagues - six men and three women - who adl decided to leave. Later they went to the Labour Department officials in Krugersdorp who phoned and summoned Viets to come immediately and see them.

On his arrival Viets had told the officials he no longer needed their services because he had better people to employ. He also sad those who wanted to collect their money the following day they could do
'When the three of us arrived at work Viets made us sign the pay sheet and

## $\begin{array}{ccc}0 & 0 \\ 0 & 0 & 0 \\ 0 & 0\end{array}$

$\infty$ (2)
handed us wage envelopes. After we opened them and queried the moncy, he told us to go and complain where ever we like.

## DISMISSAL

'We were made to leave the premises immediately without our reference books even being signed off. To our dismay we found the three women and one man were on duty but the other two, we do not know what they decided, Diatshwana said

The Tirce men told SOWETAN that to their kngwledge, the company had no clear procedure on increment. In the past the staff members approached

Viets individually and if one was successful he would be told not to inform the others.

The money received by Diatshwana and Mokoma on their dismissal was R84.26. Both have been with the company for 19 months and their weekly earnings were R54. Mangena received R 64.73 and has worked for Viets for more than three years for R4at a week

Asked to comment on the dismissal of the three men, Viets said they had sacked themselves. He said the amount he gave them was in fact above what they were supposed to receive.

successtully applion for the committay of My. Audrey Themby (48) and Mrs Peatrige Thembi Nxumalo (31) As accomplices in the murder of the child.
The chold/s father, Mr Peter Mabaso, has told the court he had given his daughter to Mrs Mdluli, who "needed human flesh


ABOUT 70 workers at Plant Protection in Brakpan wen dismissed on Monday after the third work stoppage at the rubber factory in less than a month.
the workers. employed in the companys rubber lining plant, sat down on the job in protest against the dismissal of two colleaguen last Friday

In subsequent discussions with management and Department of Manpower officials, they de mapded wage increases and the recognition of the Fosatu-alfiliated Chemical, Workers Industrial Union.

After failing to meet a management deadline for return to work, they were paid off on Monday alternoon.

Last month the santie workers struckinsupport ol wage demands. About 3 a colleagues from the rubher rolling plant followed stut a few days later.

According to a umion spokesman. some dismissed workers were not given their leave pay, which management had said they should "colled from their union."

Management was not available for comment.


## 70 fired

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- The site of the new factory complex in Newcastle


## R350-m rubber complex

By Andrew McNulty
SAVINGS in foreign exchange estimated at R60million by 1984 are projected to result from Karbochem's new R350-million Afprene synthetic rubber complex in Newcastle, Natal.

Thé figure could be as high as R150-milion Sy 1988.

Dave Marlow, managing director of Sentrachem; Karbochem's holding company, says that the plant will make South Africa virtually self sufficient in rubber products.
The combined capacity of Karbochem's plants at Sasolburg and Newcastle will be about 125.000 tons compared with the estimated total rubber consumption in Sóuth Africa of 106800 tons.

## Mr Marlow forecasts that the Newcastle

 plant, which is to be commissioned before the middle of 1982 , will be the first step in thedevelopment of a far larger chemical industry at-Newcastle
The establishment of the plant could result in other projects being integrated backward or forward to produce raw materials or to proces its intermediate products into end products.

A total 2500 job opportunities are being created during the building of the plant, which is being carried out by Fluor SA as the main contractors.
It is the first plant of its kind in the world where all three products, polyisoprene rubber where all three products, polyisoprene rubber
(PIR), solution styrene butadiene rubber (SSBR) and polybutadiene rubber (PBR), are produced in combination in the same complex.
A fundamental aspect of the project is that major raw materials are already produced and obtainable in South Africa, either from Sasol or from own production.



## Mercury Reparter

ABOUT half of the workers who downed tools at the Dunlop plant in Ladysmith following a dispule with management over xuges on Monday morning, relarned to work yesterday, according to Mr John lowe, works director for Duniop SA Itd. Mr Lowe said between 30 and 40 worrers refused to work on Monday and elected to be pait ont.
But since then they had been retummy in dribs and drabe', and only about 20 men had not returned by yesterday afternoon.
According to Mr Lowe. the company had refused the wage increase demanded by the workers on Monday.

## tyres (196) Highly Intlated <br> Natyre, one of the big thre 9 re dealers

 in SA, is accusing local manufacturers of collusion. It claims they are out to control tyre and tube prices by setting the level of discounts to the trade.This will prevent tyre dealers from negotiating with individual manufacturers for higher discounts, and the ensuing margin loss will be passed on to consumers in the form of higher prices. In world terms, SA tyres are already highly priced.
Natyre's complaint does not lie with the formal rebate system operated by manufacturers, but with the additional discounts dealers have been able to negotiate.
The rebate system was introduced in January 1979, when resale price maintenance ( KPM ) was abandoned. But under

RPM, larger dealers could get discounts of between $15 \%-20 \%$ in total.

According to Ronny Tollemache, Natyre's MD, manufacturers made it clear at the time that the difference between old and new rebates would have to be made up by price increases.

After absorbing an average $10 \%$ margin loss (amounting to $\mathrm{Kl}, 2 \mathrm{~m}$ a year) for most of the year, Natyre decided to import Bridgestone tyres from Japan on a large scale. It could land these at dealer prices less $23 \%$.
The immediate effect, according to Tollemache. was that Natyre's old discount of $20 \%$ was reinstated, plus a $2.5 \%$ cash settlement discount. In some instances, manufacturers went up to $25 \%$.
But in June, import duties on truck tyres - Natyre's main import line were increased. And in July, Tollemache says, manufacturers mutually agreed to limit discounts to a maximum of $16,5 \%$ ( $9 \%$ on the formal grid, and $7.5 \%$ negotiated) on the dealer price.
This 7,5\% average margin loss. Tollemache says, must eventually be passed on to consumers.
Trentyre and Mastertread - the other two big dealers - flatly refuse to support Tollemache, or comment.
Tollemache says that the SA Tyre Manufacturers Conference (SATMC) told him that the new system resulted partly from
a campaign Natyre undertook in Natal where tyres were sold below cost. SATMC thought this would settle the industry.
The only other possibility for the strange silence of Trentyre and Master- f tread is that they do not want to push the SATMC too far, for fear of more discount cuts, or, at worst, that producers will take over distribution themselves.
Manufacturers are reluctant to discuss their discount structures, but Dunlop's MD, Clive Hooper, says, his company negotiates deals individually and that the rate varies according to circumstances. This was supported by other manufacturers.
Says Hooper: "We are price-controlled as an industry to a pre-tax and interest return of $15 \%$ on historical assets, when overdraft rates are $16 \%$. At the moment, we are under extreme cost pressure through price increases from our local raw materials suppliers."
Spokesmen from Firestone and Goodyear concur. Peter Morum, Firestone's MD, says: "We have cut back on discounts because of raw material and labour cost increases. "Discounts are always negotiable, but I am not prepared to discuss our structure."
Natyre's argument is that production cost increases. Discounts are always necount when prices are set with the controller, and this need not affect the dis-
count structure.
Manufacturers are seeking still more protection against tyre imports, and the industry is subject to a manufacturer's price control. Less competition from imports and all the inefficiencies that go along with price control will certainly not alleviate the situation.

Even worse, consumers will have to bear the brunt of protecting local industry
when Karbochem's new plant comes on stream towards the end of 1982.
Its synthetic rubber - presently more expensive then imported natural rubber will be receiving protection.
Manufacturers will therefore pay more for synthetic rubber and more for imported natural rubber.
Consumers' as usual. will be expected to smile and pay.
financial statements a company that is less subsidiary incurs an $i$


NEGOTIATIONS with management have broken down at Dunlop's Ladysmith factory after last week's work stoppage by half the workforce.
Mr Makhosini Khumalo, the president of the Black Allied
ised upon consolidatiol Wresident of the Black Allied $n$ of the fact that ers had been toli by manage-
the holding company hat ment to collect their wages, and 150 replacements had been set. Should the hired at a higher wage than experienced workers earned.
Mr John Lowe, works direc- nsolidation be contor ${ }^{\text {t }}$ denied the workers were
hired at anything above the fixed
wage scale and said all but 30 nterest, i.e. should workers who elected to be paid off were back at work.
a portion be allocated
Whinney contend that the calculation of the minority interest
should be based on the net income shown in the separate financial statements of the subsidiaries. ${ }^{56}$ It is submitted
that this is the best treatment of the minority interests.

### 4.8.3 Unconsolidated Subsidiaries

A parent company and its unconsolidated subsidiary may be viewed as a single entity for financing purposes. For this reason, I feel the entire amount of profit resulting from inter-company financing should be eliminated, and therefore not be eligible for capitalisation, when reports are drawn up in conformity with the Companies Act of 1973 , or when the subsidiary is accounted for on the equity method.

### 4.8.4 Associated Companies

When accounting for associate companies on the Cost Method, there is no problem because the investor company only recognizes profits as they accrue in the form of dividends.

## Natyre hits out st trade eat tritel

Natyre is considering the large scale importation of tyres to counter the agreement by local manufacturers to regulate the price of tyres and the discount at which they may be purchased by dealers.
Mr $\mathrm{F}^{1}$ Grobbelaar, chairmait of holding company Calan, says in his annual report that this is one of the steps Natyre may take as 'the agreement eliminates, to a great extent, competition among manufacturers.
"This is not in the interests of the motorist or he transport operator and will make its contribution to the rising cost of transport:"
He says tyre distribu.


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thon is a framented trade, nomally fiercy competitive and which largely performs an admirable job of servicing the motorist and transport operator.
"For many years Resale Price Maintenance wds permitted in the trade on new tyles. Even düring this fetiod the trade was compet tive, often operating beneath the price levels set by the authorities.

With the abolition of resale pidice maintenance in 1979, the trade went. through a disruptive period and yet maintained its competitive nature.

## AgREEMENT

Lately, however, the SA Tyre Manufacturers Conference, an association whose members are local tyre maniufacturers, has formulated an agreement among thenselves to regulate the price of tyres and the discounts at which they may be purchased by Natyre and other large dealers.
"In other words, one member may not sell his. product to Natyre at a larger discount than any other manufacturer.
"This obviously elimi. nates competition among manufacturers and Natyre must counter this arrangement:"
Natyre is expected to make steady progress after its return to profi tability towards the end of the firmateial year.
The number of retail 07 Бuтṗорขе 6L6T ォөquə outlets. almost over the past year and the company is now look-

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## New growth centre at Newcastle

A GIANT new growth centre for the chemical industry in South Africa is being established at Newcastle in Natal.
The managing director of Sentrachem, Mr DJ Harlow said that the new facility of Karbochem, a division of Sentrachem, will make South Africa virtually indpendent of rubber imports.
The saving in foreign chur rency could amount to as much as R60m a year in 1984 while a further contribution in foreign currency can be earned on the export marget. The saving in foreman currency could even reach H150m a year in 1988
According to Mr Barlow, the erection of Karbochem's Afprene complex is the first step of a much larger chemical industry for Newcastle.

He said it was a feature of the chemical industry that the erection of one plant resuits in other projects being integrated backward or for ward to produce raw materiads for such a plant or to process its intermediate pro duets into end products

The Alprene complex is a case in point. It consists of a chain of plants, the first of' which is the acetylene plant which will produce one of the major raw materials from coal

A second plant will produce isoprene, the basic building block for the production of synthetic rubber, from acetylene and acetone,
A third $\mu$ nit will produce solution styrene butadiene rubber, polybutadiene rubbet and polyisoprene rubbert
A fourth unit will prepare the necessary catalysts for the process.
Mr. Harlow said that the erection of the complex was progressing well and that it would be commissioned in
phases nextyeark
The solution siren buff dene rubber and the polybutadiene rubber section will be in production before the middle of 1982 and the polyisoprene rubber section within the following few months.

According to Mr Marlowe it was decided to erect the Af prone project at Newcastle for various reasons, one of the reasons being the avail ability of anthracite.
Second, Newcastle is lorated midway between the Witwatersrand, Durban and Richards Bay which is surategic in view of further development.

A third reason is the posilive attitude of the local all thority and fourth, the development of the Afprene complex is in line with the government's policy for industrial development in the border areas

Sasolburg was an alternafive, but since Sentrachem's involvement there almost excoeds that of Sasol, it became desirable to establish a new growth centre.
Sentrachem's interests at Sasolburs are two Fermis factories, Karbochem (Salolburg) division, Safripol and the group's Coalplex inter. est.
The complex will consume 50 percent more electricity than East London.
Altogether $500000 \mathrm{~m}^{3}$ of earth had to be moved and compacted. Eleven thousand tons of steel will be used and more than 80 job opportunities will be provided - 50 percent black and 50 percent white
RAm additional disposable income will become avail able in Newcastle and 2500 job opportunities are pro vide during the erection of the complex
rne wcr vice-president, Mr

> ' 11 strikes
> H 83 arrested
> Businesses
> lose millions


By BEVISHAIRETOTHER
THE Eastern Cape has been hilt by 11 strikes so far thls month, involv. ing more than 5000 black workers.

Millions of rands have been lost in production time.

By the weekend Dunlon Floorjggin East Londor was the only firm stilf suffering with "a handful" of its workers on strike over pension demands.
The strike at Johnson \& Johnson, East London, eñed on Friday with 650 workers going back.
They had downed tools over the dismissal of another worker after the alleged theft of two toilet rolls.

Johnson \& Johnson is still negotiating with the workers.
About 320 workers in the stores at Car Distributors Assembly also returned to work on Friãay.

It was the company's second strike this month.

A man's dismissal was also the cause of the strike. Negotiations are continuing.
Employees at the other firms had either returned to work, been dismissed or arrested.

Altogether 83 workers were arrested by Security Branch inconnection with the strikes.
Delegates attending ameeting, of the executive council of the Federated Chamber of Industries in East London this week called for a tough line towards. workers striking over pensions.

## Wielding

## power

Tony Hesp, accused certain trade unions of "irresponsibly" using the pensions issue with the aim of "wielding power for political gain".
He said he saw a danger in the relatively unsophisticated labour force seeing what concerted action by workers would achieve.
"Where will it stop if we back down on the pensions issue?"
He was backed by Mr Alex Hamilton of the Natal Chamber of Industries, who called for em ployers to stand together in resisting strikes over pensions.
Mr E L Klopper, of the Transvaal Chamber of Industries, said that when people got into the habit of striking they would strike again and again.
He held up the sacking of air controllers in the US as an exam ple of how to deal with a strike.
Mr Bill Hamilton, also of the Natal chamber, said that apart from the role of activists, there was a genuine feeling among workers that their pension contributions were savings to be used to tide them over during periods of unemplayment more than money to draw on when they retired.
He said the real problem was that the issue had been insensitively handled by the Government

## Committed

## to talks

Mr Brian Matthew, of the Midland Chamber, said the Government had started halfway up the ladder in introducing the proposed legislation.
He distanced himself from hardline attitudes on the issue, saying the MCI remained totally committed to negotiation.

In a statement, the general manager of Dunlop Flooring, Mr N Yeadon, said members of the workers' liaison committee approached management on Thursday and asked for employ. ees' pension contributions to be paid out.
After the company's policy was explained to the workers the number could not be established - they left the factory, "thereby terminating their employment with us", said Mr Yeadon.
Recruitment, including selective re-employment, would begin on Wednesday.
Some of the other firms hit by strikes this month were:

- October 1: About 1600 workers at Car Distributors Assembly in East London walked out over the dismissal of a fellew worker who had been involved in a scuffle with a white worker.
- October 6: About 250 workers at the SA Bottling Plant in Port Elizabeth walked out for the second time in eight days over a dispute about pay.
- October 7: About 280 workers at the Epol plant in East London downed tools demanding their pension contributions be paid out to them.
(2) October 13: About 180 workers at Motorvia in Uitenhage stopped work and refused to return unless their union, the Transport and Workers' Union was recognised.
- October 13: About 300 workers at Imperial Cold Storage po lony factory at Aloes walked out over a wage dispute.
ings, a British manufacturer of liquid seals which is
listed on the London Stock Exchange.
Gentire SA is bidding 200p a
share for Hallite, which has
2400000 shares in issue. It al-
ready has $20 \%$ of the company, so its maximum outlay, if it gets all the outstanding shares, will be about $£ 4$-million in cash.

The chairman of Gentire, Dr
Heskel Khazam, 'told me last night Gentire was buying Hallite "because it is a good investment for us". He said the company already had exchange control approval for the purchase.
He said the company was máking profits under today's stringent economic conditions in the UK and had great potential. The acquisition would not immediately benefit Gentire's earnings.
Dr Khazam had no idea how much of Hallite his company would eventually own or whether its listing on the London Stock Exchange would continue. This depended on shareholder acceptance of the offer.
Dr Khazam said Gentire's buying had lifted the price of Hallite recently, but a month ago the price was 145 p , so the offer price was a premium of 55p on the'price a month ago.

## DUNLOP <br> Coping with protectionism

Although a wide range of products now bears its label, the name Dunlop has long been synonymous with tyres. It is therefore ironic, if not disturbing, that the backbone of the company's business should now be threatened by what amounts to excessive government interference in the local tyre industry.
Government regulation is not new to tyre manufacturers. It began in the Forties when tyres were regarded as strategic. Profit control was implemented, limiting returns on historical assets to a maximum allowable level of $15 \%$. MD Clive Hooper says the impact of this control on the industry during the Fifties and Sixties was limited since tyre manufacturers were operating from smaller asset bases and utilising old plant. Since then, however, Dunlop's asset base has grown considerably - notably with the establishment of the company's Ladysmith plant - and the upper limit on returns has begun to squeeze the financial structure
On the one hand, Dunlop and other tyre manufacturers are required to use high-cost local raw materials, while on the other the prices of their products are effectively controlled at industry level. At the same time, local manufacturers are expected to compete with imports whose overseas manufacturers have access to cheaper raw materials and are not subject to the same profit constraints.

As if this situation were not sufficiently convoluted, a further anomaly is the fact that government has so far failed to control the flood of low-priced imported casings which Dunlop and others claim takes a major bite out of the lucrative replacement market.
Hooper says car and truck tyres each comprise $30 \%$ of the company's turnover in the tyre market. In addition, the replace-
ment market accounts for some $66 \%$ of Dunlop's business in this area. Government argues that imports currently make up only $12 \%$ of total tyre sales. Imports are relatively insignificant in the car tyre manufacture market but, Hooper says, when the total figure is broken down, they represent $33 \%-38 \%$ of the truck tyre replacement market and $20 \%-25 \%$ of earthmoving tyres.
To make matters worse, Karbochem - a subsidiary of Sentrachem and SA's only manufacturer of synthetic rubber - recently applied for heavy tariff increases on the imported natural product. In some cases the


Dunlop's Hooper ... discounts, protection and other troubles
additional duty could be as high as an effective $75 \%$. Hooper says if Karbochem's application succeeds, as seems likely, it will hit Dunlop hard, placing further pressure on the company's cost structure. SA is one of the few countries besides Russia which will use polyisoprene (a rubber synthetic) in tyres to any appreciable degree
In this complex situation, it is hard to see precisely who to blame. Dunlop and others recently came under severe criticism for their failure to offer satisfactory discounts to some of the country's larger tyre dealers. Tyre manufacturers have been accused of banding together in an informal cartel which allegedly sets tough minimum discounts to the trade.
Hooper's argument, however, is that even the top price hurts and tyre manufacturers would be eating into their own already tight margins if the range of discounts were to be extended. "Dealers give up to $60 \%$ discount on retreads and most of them would like to see the same offered by manufacturers," he says. "The real debate is about the range of discounts being offered, but we simply do not have the room to be flexible."
Hooper says it is significant that there has been no new entry into tyre manufacturing in SA since 1948. That, he claims, is probably due to the fact that launching such an operation would prove extremely costly, while returns are limited. In calendar 1980 the average return on historical assets in the tyre industry was $9 \%$ - and that was a bumper year for motors.
Before Karbochem's expected tariff increases are passed, the hard-pressed consumer can probably expect a short breathing space. Karbochem's application is believed to have been prompted by staggering cost oyerruns at the company's Newcastle plant. The total cost of the plant is now

## Dunlop illo ifs

Just over 10 years ago, Dunlop Flooring was formed when the Dunlop group of companies in South Africa decided to situate their resilient flooring manufacturing facility in the Border area and a plant was established on a 13,3 ha site at Wilsonia.
The resilient flooring factory was erected first and the first Vinyl tiles came off the production line in March 1971. This was soon followed by expansions catering for the manufacture of both printed and plain Vinyl sheeting.
At about the same time, a separate factory was being constructed on the same site to manufacture carpet products and ${ }^{\dagger}$ in May 1971 the first Dunlop Ozite Needlepunch products came off the line.
From these beginnings, plant capacity was expanded and by August 1971, a carpet printing machine had been instal.
led, printing a single design.
Today the Dunlop range has more than 10 original designs in a wide variety of colourways. However, they now make use of the tufted carpeting capacity, installed in 1974.
By then the division had also branched out into a 'cut and sew' operation, supplỳing carpeting for the interior of motor cars.
In 1976 moulding facilities were purchased so that interior carpeting 'shaped' for each individual car model could be produced.
Dunlop Flooring has progressed and has now developed into the largest single flooring factory in Southern Atrica.
Today the factories cover a floor area of nearly 50000 sq m and manufacture an extremely diverse range of products in both soft and hard flooring, ranging from economy needlepunch sheeting to
plush, shaggy broadloom carpeting.
The division is a large employer of labour (most of whom live in Mdantsane) and is proud of its record of service in the Border area.
The distribution of products country-wide is achieved through branches in all the major centres.
The product range uses large percentage of locally produced raw materials and the division has subscribed to the 'Buy South African' campaign launched last year.
In addition, the resilient flooring products are manufactured according to SABS standards, ensuring quality products.
Development and innovation, particularly in the tufted carpet field, is continuous, and additional equipment is continually being installed to meet the demand for new products.

Several sucessful new ranges of domestic wall-towall carpeting have been launched within the past 18 months, including Soft Sensation, Oliver Twist, Irish Tweed, Nevada, Inspiration and Arizona.
The general manager, Nigel Yeadon, says: "I came to East London two and a half years ago for the first time. What impressed me then, and continues to impress me every day, is the co-operation and team spirit that is evident among our employees of all races.
fih818.5
"They understand the enormous challenges that face them, both in the local sense and in the broader national economic sphere, and I am sure they have the capability and willingness to overcome them.
"In the main areas of employment, quality and product innovation, Dunlop Flooring is a name you can trust."


## Post Reporten

ABOUT 100 of the 300 workers who went on strike at Port Clizabeth's Feltex plant on Tuesday over pension fund contributions do not pay any fees to the fund, according to the firm's public relations chief, Mr Seton Thompson.
The worlters, who all returned yesterday, had demanded that their pension fund contributions be paid out.
He said any possible action against workers would first be discussed with representatives of the Motor and Component Workers Union of South Africa (Macwusa) and with the National Union of Motor and Rubber Workers of South Africa.

In a statement the firm's general manager, Mr S Dicks, said employees would receive their pension fund contributions only when they resigned from their jobs. This policy would continue until any new legislation was enacted.
Mr Dicks said Macwusa had agreed to report back to its members the new position with regard to the delay in the introduction of legislation on pensions.




EAST LONDON. - About 750 workers have lost their jobs following strikes at two East London companies.
At Dunlop Flooring about 500 workers went on strike yesterday demanding their pension contributions back, and at Car Distributors Assembly 258 workers walked out over the dismissal of a fellow-employee.
In both cases management has regarded the workers as having dismissed themselves and will be recruiting to fill their places.
Durlop workers approached their management yesterday with the request. that their pension monies be paid back to them.
The gencral manager of the company, Mr N Yeadon. said the company's policy was explained to the workers.
"The employees then elect-
ed to leave the factory,
thereby terminating their: employment with us." Sapa

or FAST LOND ON - $-A$ bout
750 workers have lost their jobs following strikes at two local companies.
At Dunlop Flooring about 500 workers went out on strike on Thursday demanding their pension contributions back and at Car Distributors Assembly (DA) 258 workers walked out of their jobs yesterday over the dismissal of a ferlow -employee.
In both cases management has regarded the workers as having dismisged themselves and will be recruiting to fill their places.

## Dunlop workers

 approached their managemint on Thursday with the request that their pension monies be "paid back to them.Mr N. Yeadon, the general manager of the commany, said the company's policy, was explained to the workers.
erected to leave the face
tory, thereby terminating their employment with us," he said. "Recruit mont, including selective reemployment, will commence on Wednesday next week."

At a mass meeting yesterday workers resolved to send a delegaton of officials from the South African Allied Workers Union (Saw), which claims to represent roughly hals of the worksforce, and five Dunlop workers to meet with management.

258 workers from two departments at CDA-stores and cut and sew - walked off their jobs yesterday afternoon and a spokes. man for the company said recruitment to replace them would start impmediately.

Problems in these departments began on Thurs-
day attor-anorter in the
stores department, who had been on probation was not confirmed to the permanent staff and was paid off.

The management spokesman said these degarments had downed tools on Thursday in protest over his dismissal. They again downed tools yesterday morning but returned to works after the tea break at 10 am .

Following a meeting between the union and management it was agreed by both parties that the man's work performance had not measured up to standard and that the decision should remain.

The union informed the workers of the decision at lunch time and the 258 workers did not return to their jobs after the break.
Than, management spokesman said all other sections at the plant appeared to be working normally yesterday.

## Fire 2 laz get job

EAST LONDON - CD
misers regarded as dis day, the date se missed on Friday for marti- agement for rect by main clpating in a wild or part clocked in forldcat strike day morning work yester-
A management spokes man said that in spokes terests of industrial peace me company had made no move to bar the 258 works work or to their places of workers to recruit pew places the fill their places. The workers, who Were from the stores ard cut and sew departments. and again tools on Thursday week dem an Friday last statement of ing the reincary worker a probationconfirmed to the was" not Dent staff and was permit
Meanwhile, about off
Dunlop Flooring about 450 not to collerday morning not to collect their may ing from the in dismissal Thursday afterpany on over the peter a disputite At the mons issue. ers resolved the workwould not ned that they would not apply for ser, employment on Wednès

The workers
ward a. letters are to for many works to the commadding manager de ditional their ancon the return of thstatement, contributions pension right to be repro and the the union of thesented by in this case the So choice can Allied We South Afro(Saw). Workers Union

About 800 members of and Can ne African Food and Canning Workers Uners Union general Work ity support for the soliderworkers ant for the Dunlop or Surd at a mass meeting

Production was back to normal at Johns back to Johnson yesterday and discussions bay and Saw and manatween were continuing.

However, it is underwhich that the dispute which first sparked the week-long strike - the the missal of a cleaner for been resolved - has nor


Argus Burean
PORT TELIZABETH. -
The deadlock between management and workers at the Aberdare Cable Factory, where about 150 workers have been on strike, is continuing.

The workers, who downed tools late on Monday, are refusing to work because of the dismissal of a colleague, it is believed.

- A spokesman for the General Workers' Union, to which workers are apth iated said they would meet today to discuss the issue.

A spokesman for Aberdare Cables said management would not comment on the strike.

## PENSIONS

In East London, Dunlop Flooring fotwy mean recruiting staff to replace 500 workers who dismissed themselves last week when they struck after demanding that their pensions contributions be paid out.
The dismissed workers, who are represented by the South Africa Allied Workers Onton met to day to discass the issue, but there was no decision on what action they would take.
The general manager of the company, Mr N Yeadon, had told the workers it was company policy that all workers belong to the pension scheme.

WELE KNOWN
the only way an employee can obtain a refund is to resign. This our employees know,' he said.
A spokesman for the company confirmed that new labour was being hired.
Meanwhile, negotiations are continuing between SAAWU and Johnson and ohnson manăgenerit over the dismissal of a cleaner who allegedly stole toilet rolls.

## REEXAMINED

Mr Wayne Munro. perMr Wayne director of the company said negotiations were continuing.
About 650 workers went on strike last week in sympathy with the seaner They suspended cleane strike on Friday after an agreement with management that the cleaner's case would be re-examined.

EAST LONDON - A goslow strike over wages at the KSM milling plant here came to an end yesterday with partial agreement between management and workers.
There were no further developments in the two disputes between South African Allied Workers' Union (Saawu) members and Dunlop Flooring and Johnson and Johnson.
The Managing Director of KSM, Mr Gordon Minkley, said yesterday that work at the plant was back to normal after two days of a go-slow strike.

He said the company had negotiated with Saawu and the striking workers over a "number of issues" and that although some of the issues still had to be resolved, the workers had agreed to resume normal production.

He did not reveal what was discussed, but said that the dispute had nothing to do with the transferability of pensions.

However, Mr Sisa Njike lana of Saawu, who confirmed that the workers had "suspended their action", said the dispute was
mainly over wages.
Mr Njikelana also said there was no change in the dispute between Saawu and Johnson and inohason, where about 650 workers went on strike following the dismissal of a cleaner who allegedly stole toilet rolls.
The workers returned to work, but negotiations between Saawu and J and J management continued.
"We are still talking," Mr Njikelana said.

At Dunlop Flooring, where about 500 workers, most of them Saawu mem-
bers, struck over the transferability of pensions, demanding the return of their pension contributions, and were dismissed, new workers were still being recruited yesterday.

The management at the factory would not issue a statement yesterday, saying they would telex the Daily Dispatch if there were any further developments

Mr Njikelana said that as far as he knew the factory was still recruiting labour to replace the workers who had been fired. - DDR

EAST LONDON - Negotiations between the South African Allied Workers (Union (Saawn) and the management of Johnson and Johnson continuted yesterday following the week-long strike of workers over the dismissal of a cleaner.
Neither Saawu nor the company were prepared to issue a statement yesterday other than to say the
issue which led to the strike had not yet been resolved.
At Duniop Flooring, where about 500 workers were fired last week after striking in demand for the return of their pension contributions, attempts to establish from management how the recruitment of new workers was progressing proved unsuccessful. - JDR


Dunlop Flooring factory, at which about 500 workers are regarded as having "resigned" after downing tools in a demand for the return of their pension contributions, would be back to full production on Wednesday, the general manager of the company, Mr N. Yeadon, said yesterday.

Mr Yeadon said the response to the recruitment of new workers, which began on Wednesday, had been good and that production in cerrtaintions ${ }^{2}$ had begun in the meantime.
Meanwhile the workers held a mass meeting yesterday and have decided to send a letter to the head office of the company in Durban as well as to other trade unions setting out what happened at the factory.
'The workers, who numbered about 450 , said they would not be applying for reinstatement at Dunlop but wanted their jobs back unconditionally as well as the return of their pension contributions.
Mr Yeadon said of the recruitment: "We realise
ployees did not join the walkout willingly and although we sympathise with them and would consider their reemployment, it will be extremely difficult to do this after the new replacements, who are looking forward to joining the company, have started' on Wednesday."
The workers yesterday said they could not understand why they had not been allowed to withdraw their pension money because this had been allowed at several other firms in the area without the workers losing their jobs.

They also condemned the Dunlop management decision to recruit labour through the Ciskei Manpower Centre in Mdantsane which they said was an agency for the sale of labour.

The company explained it was decided to conduct the recruitment at Mdantsane because of the large number of work seekers involved who could be saved the inconvenience of travelling costs and waiting time. - DDR

Strilkera




## Argots Pureau

TAST KONDON . - The 500 wortiers at Dunion. Fleoring here who dismissent themselves neariy 10 days aso when they struck after demanding that their pensions be paid, are still awaiting a reply to a lotter they sent to Dunlop management

In the letter the worisers demanded that their pension contributions be paid and that they be uniconditionally re-mployed.

Management, however, has been rectuiting new labour and the general. manager, Mr N Yeadon, said production would be back to normal by Wednesday.

> STMIX, WATTING
> A spokesman for the South African Allied Workers' Union, which represents the workers, said they would not offer themselves for re-employment until their pensions mad heen paid out.

> The workers were still awaiting a reply to their letter and vould hold a meeting on Wednesday to discuss further action, the spolresman sairl.

> Referming to the recruitment Mr Yeadon said: 'We realise that a number of our emplovees did not join the wallout willingly.

## GYATPATHMSH

'And although we sympathise with them and would consider their reempioyment, it will be extremely aifficult to do this after the new replacements have started on Weilnestav.

At Johncon and Johnson, where fin0 workers may: pended a strike after they recoived an uifimatum from mallagement to re. turn to work or be regarded as having resimned, gegotiations between SAAWU and management comintued today
Workers struck after a cleaner was dismissed for allegedlv stealing toilet rolls. They agreed to suse pend the strike while the cleaner's case was being re-examined.

## Dunlop says worker 

EAST LONDON - The number of people returning to work at the Dunlop Flooring factory here was "building up", the general manager, Mr N . Yeadon, said yesterday.

About 500 workers at the factory downed tools on October 22 in demand for the return of their pension money. Management at the factory said the workers were regarded as having terminated their employmont because they had elected to leave the factory after company policy had been explained to them.
In a statement yesterday Mr Yeadon said: "The number of people coming back to work is building up and recruitment of new employees is proceeding to replace people who have resigned to get a refund of their pension fund contribution.

Mr Yeadon said Dunlop

Flooring had operated a pension fund for black workers for 15 years and had no intention of abasdonning the fund.
"There was no need for this strike in the first place", Mr Yeadon said.
"The Preservation of Pensions Bill will not bePensions Ball will not be-
come operative until 1985 and even then the registrar may exempt a pension fund from this and other provisions of the Act for those members of the fund who are citizens of a foreign country, if they return to the country of which they are citizens.
"This will apply after December 4 this year to all Ciskeians worlsing for us and living at Mdantsane -almost our entire labour force", he said.

Mr Yeadon referred to a Daily Dispatch report carlien this week on a Ciskean denial that the Cislei Government would in-
erfere with the pension accumulation of its citizens.
He said the report had indicated that the Cis. keian Government felt strongly that the provision of these benefits was vital. and interference by out side elements had misled workers to the extent that many of them were losing their means of support.
Mr Yeadon said Dunlop Flooring believed in the provision of the pension fund for its workers. "Workers who do not want this are at liberty not to work for us. New employees will be required to join the company's pension fund," he said

In line with the rules of the pension fund. Dunlop Flooring, would refund contributions of any employee who had resigned six months after the employee had left the commany's service, he said. ID R

## 250 jobs offered to  Mdantsane workers

EAST LONDON- The Cis kei Minister of Agriculture and Forestry, the Re verend W. M. Xaba, has invited Mdantsane residents to apply for jobs at the Dunlop Flooring factory here by reporting to the Ciskei Central Intelligence Service (CCIS) offices in Zwelitsha this morning.
Mr Xaba announced that there were 250 job opportunities at the factory after delivering his main address at the Mdantsane regional independence celebrations on Saturday.
About 500 workers at the
factory lost their jobs two weeks ago after striking in demand of the return of their pension contributions. The general manager of the company, Mr N Yeadon, said last week that recruitment to re place the fired workers was goinell.
Mr Xaba congratulated the management of Dunlop for its stand against what he called "evil righteousness.'
He said applicants for the jobs should be able to read and write English and should have passed standard three. The jobs

## Employees misled says Dunlop chief

EAST LONDON - Mr N Yeadon, the general manager of Dunlop Flooring said in a telex. statement yesterday that the government's decision to drop the controversial Bill to preserve pension con tributions until retirement should resolve once and for all the problems, which have arisen over the issue.

Commenting on the strike at his factory which has been over the pen sions issue, Mr Yeadon said it was extremely un fortunate that the workers had been completely mis-
guided by some irresponsible elements who, it was obvious, by having incited them to an illegal strike, did not have the existing and long-term welfare of the workers at heart but some other motive.
"We sent telegrams to our employees, as any responsible employer would do, to inform previous members of our workforce who had much to lose, to make up their minds quickly or suffer the consequences of not having jobs to come back'to." DDR.
were for Mdantsane re sidents, he said, adding that they should report at the Zwelitsha offices of the Ciskei Central Intelligence in zone six to be "guided about these job opportunities."
Mr Xaba said he sympathised with those who had lost $t$ their jobs after being misled by irres ponsible people. "These hungry stomachs are the responsibility of the Ciskeian government," he said.
He appealed to $\mathrm{Cis}-$ keians not to accept anything that came before them without finding out what the goyernment thought about it and said they should always seek the government's guidance.
"Do not listen to selfstyled leaders. They will lead you to nowhere be cause their time is doomed," he said.
Mr Yeadon was unavailable for comment - DDR


FAST IONDON - More than 150 workseckers had been screened by the Cis ked Central Intelligence Services staff and sent 10 the Dunlop factory here yesterday, the Director General of the CCIS, Major General Charles Sebe. said yesterday.

He said the workseekers had been responding to a call by the Ciskei Minister of Agriculture and Fore stry, the Reverend W. M Saba, who urged unem. ployed people to apply at CCIS offices to fill 250
vacancies at the factory.
The vacancies had been created following a strike over pensions at the faclory two weeks ago.

Asked why the Ciskei Government had involved itself in "sorting, out' workers, he said they had learnt that after the strike at Wilson-Rowntree many workers who lost their jobs there had been employed at Card l)istributors Assembly (CDA).
"This employment of these people had been done by management who were not aware that these people had lost their jobs over a strike." he said.
"What followed this was another strike at CDA and some industrialists have come to realise the need for screening in this polatile situation."
His department was committed to "eliminating this element" by working
with industrialists in ensouring a healthy amoswhere in local factories.

Asked whether this would not haw negative reaction from of her fourtries when it was known that workers had to go through an intelligence office to get jobs in factoriss, he said: "This is not what we are pressing for but in cases where there have been disturbances and work stoppages we are using this system as a short term solution.
"It depends on the witlingness of industrialists to cooperate with us in stamping out this evil."

Mr Sis Niikelana. the vice-president of Shawn. yesterday described the statements by Mr Xaba and General' Sole as "remarkable."

He asked: "What hap pend to the Casket Man-
power Development Centhe through which manage. mend was trying to recruit workers? Ifas it failed dismadly?
"Moreover. how does the intelligencer service of a country function as an employment bureau?"

He said that those workers who had applied for jobs through the CCIS only indicated to other workers that they still had a great task to educate those who Were still in the dark hose who did not realise that the "s o-called Ciskei government is hopelessly trying to implement a strike breaking strategy tor Dunlop Flooring workers.
"How can a government which serves and protects the interests of the em plowers be able to serve and potter the interests of the workers as well". -DOR

## Shiliars



## Argas Bureau

TAST LONDON. - Strik. ing Dumlop lilooring workers here have drop. ped their demand that their pension contributoons be paid out before they return to their jobs.
But thev are still insist-
ing on the unconditional re-employment of all 500 workers who downed tools more than two weeks ago after their pension demands were refused by manarement.
A South African Allied Workers' Union spokesman sadd workers had agreed to withdraw their penson demand as the Pension Preservation Bill had been scrapped.
Mi N Yeadon, general manager of Dunlop, said applications for reemplo:ment would be considered for vacancies which existed when the applications. were received.
Yesterday Mr Yeadon met a fon-man delegation of the ex-employees io explain the position to them.

## Ex-Dumlop told lnirimg <br> 

EAST LONDON -- The general manager of Dunlop Flooring, Mr N. Yeadon, told ex. employees of the company yesterday that the commany could only consider applications for res employment for vacancies that still existed when the applications were made.

Mr Yeadon said in a press statement released to the Daily Dispatch yesterday afternoon that. on the request of exemployees who had terminted their services and had not yet applied for re-engagement, he agreed to see a delegation of four of the ex-employees.

It was made clear, said Mr Yeadon, that be was seeing them as representafives of ex employers.

Although they had indcoated that they were pepared to withdraw the de. mand for the refund of pension contributions. they had included in their demands the unconditional reemployment of all those involved

As a large number of the workers who were involved had already been reemployed and a humher of new people had been engaged, Mr Yeadon said he had made it quite clear that the company could only consider ibplications for reemployment for vacancies that sill existed when the applications were made.
Mr Yeadon said the de. legation agreed that the conditions of employment had been fully explained to the ex workers on
numerous occasions prior (o) their termination of employment. With the scrapping of pension preserveion. The company pension fund, which had already been in operation for 15 years, would continue is before, and the company completions of employment would remain unchanged.
Mr Yeadon again expressed his regret for hose people who he sind hat been misled by aresponsible elements and who would now, together with the his families, have fo suffer hardship.

He wondered whether those who strpoorled the acton, which he described as shortsighted and presponsibls. were now prespared 10 support in other ways, those who remained inters. .-. D) DR

## Ex-Dunlop workers back reinstatement

EAST LONDON - About 350 former employees of the Dunlop Flooring factory here are to call for their unconditional reinstatement at the plant.

The workers, who lost their jobs following a dispute at the factory three weeks ago, held a mass meeting yesterday at which they resolved to send a delegation to meet the management at the firm over the issue:

In a statement issued by
the workers' committee yesterday, they said they had decided to withdraw the demand that their pension contributions be paid back in the light of the government's decision to drop the Preservation of Pensions Bill.

However they resolved not to return unless management agreed to reinstate the entire workforce, pay for the time they were out of work - "because it was not our choice to be out of work" - and
involve the South African Allied Workers Union which they claim represents the majority of the workers.

The workers rejected a management claim that they had resigned.

They resolved that if management did not accede to their demands they would call upon workers at other factories to refuse to handle raw materials for the Dunlop factory. - DDR

## Former workers told situation <br> 

EAST LONDON - Management at the Dunlop Flooring factory here again met with representatives, of ex-employees of the factory yesterday

The general manager, Mr N. Yeadon, said that, at the request of a group of ex-employees, management had once again agreed to meet their representatives to discuss two matters raised by them reinstatement of all workers unconditionally and no Ciskei Government involvement at Dunlop."

Mr Yeadon said management had reiterated that the situation remained unchanged as it was iechnically impossible to reemploy all the ex-workers as the company was employing new workers to fill the vacancies created through resignations by members of this group of ex-wopkers

He said management was surprised that uncertainty still existed in re-
gard to the re-employmen issue as it had been made quite clear three days ago to the ex-employees' de legation received then that ex-employees could only be considered for vacancies that might exist at the time they applied and which were dimi nishing each day as, new employees were taken on.

It was also explained to the delegation, said Mr Yeadon, that as the factory was situated in the Repub lic of South Africa, no Cis keian Government depart ment had any involvemen at the factory.
"He said it was obvious that further discussions with delegations from those ex-employees who had not yet returned would serve little purpose as the company had dis. played a good deal of pati ence and had made it position quite clear to them. Any dealings from now pn would only be with individuals who might wish io be considered for any of the remaining
vacancies.
Mr Yeadon said arrangements were being made for any wages due to ex employees which were not collected at the factory within the next couple of days to be sent to the De partment of Co-operation and Development for disbursement to the ind viduals concerned. - DDR


By Drew Forrest
In an unprecedented move, an important East Rand rubber company Pigot Maskew and Company ${ }^{\text {sit has withdrawn re }}$ cognition from a pderominantly black trade union.
The Fosatu-affiliated Chemical Workers Industrial Union (CWIU) concluded a recognition agreement with the Boksbiurgbased " General Tyre subsidiary in August this year.
It was a major breakthrough for the union, whose only other full agreement in the Trans vaal was reached with Col gate Palmolive after the much publicised dispute.
The agreement with Pigott Maskew has now been cancelled following two recent strikes over wages by the company's 450 black workers.
The' company's manag Ing director, Mr Vic Pretorius, would not comment yesterday beyond
saying "the union had displayed its inabillty to operate in terms of the agreement:"
He added, however, that a new accord, could be negotiated.
Management apparently holds that by striking instead of using the negotiated disputes procedure - which lays down arbitration as the final step the union members themselves cancelled the agreement.
However, a CWIU spokesman. claimed the agreement remained in force after the strikes.
"We had every intention of using the arbitration procedure," she said. "But the strike intervened."
She said the union would follow the agree ment by appointing an arbitrator to rule on both the wage issue and the dismissal of about 20 strikers.

##  Ex-workers Dunlop strike

EAST LONDON - Several hundred former employees of the Dunlop Flooring factory here have collected their pay. effectively ending their monthlong strike.
The workers, who went on strike in October over the pensions issue, collected their cheques from
S\&甘 to gul ti the department of Co-- squaurato operation and Develop-- paoretd ment.

In a statement the work Ins committee said they had made a lasi attempt on Friday to send a delega-

- uegats und lion to manamment with
the aim of gaining reinstatement for the workers, but this had failed.

The slatement said that management had refused to meet the delegation and had informed them that they could collect their money from the De. pariment of co-operation and Development.
"When it became clear to us that management was not interested in taking as back we decided to end the strike. But we have not ended the fight." the state ment said. - Q DR








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## Recession poses import threat to rubber industry


#### Abstract

\section*{Business Editor}

THE Phillips Carbon Black Company of Port Elizabeth warns that the South African rubber industry is threatened by manufactured rubber goods imported from industrialised countries where the industry is in recession and desperate to find overseas markets


The company is South Africa's only manufacturer of carbon black - an essentíal ingredient in tyres and most manufactured rubber goods.
It points out that imports have been steadily increasing over the last five years, from R33,8 million in 1976 to R67,3 million (fob) last year.

These imports are expected to rise again this year to R84 million, an increase of $25 \%$ over last year.
In tyre and tyre-related products alone, imports are expected to rise by 3430 tons this year
The marketing manager of Phillips Carbon Black, Mr R H Stopford, said the company's
sales this year could be affected by imports to the extent of 4500 tons of carbon black, or nearly $10 \%$ of its annual output."
He was concerned about the situation, and he pointed out that until the establishment of a local carbon black facility in 1960, followed some four years later by Carbochem's synthetic rubber plant, South Africa had to import all its aw materials.
"Since that time, the South African rubber industry has worked hard to being close to self-sufficiency in both raw material supplies and in manufactured products
"It will be a pity to see progress retarded because of economic situations in other countries," said Mr Stopford.
The South African rubber industry employs about 18500 workers, mainly on the East Rand, in the East Cape and in Natal, and produces about R600 million a year in tyres and industrial rubber

# Rubber industry threatened cheap imports ${ }_{30}^{5 / 20 / 48)}$ <br> from Mir R Stopford <br> His own product, he 

Own Correspondent DURBAN - Hard onthe reels of this month's 12, 7 percent rise in tyre prices, a warning has been sounded that the rubber industry may need even higher protective tariffs on rubber.

The warming comes as Sarbochem's R350-million synthetic-rubber plant at Newcastle is approaching completion, with its commissioning due in the third quarter of 1982. When the plant is in full production, South Africa should be self-sufficient in rubber

However, among indus mialised countries, South Africa is a prime target for exports now that the world is in recession and the R600-million-a-year national rubber industry is reportedly threatened by cheap imports.
The warning comes
marketing manager of Phillips Carbon Black Company of Pont Eliza beth, the only national producer of carbon black, an essential ingredient of tyres and other rubber products.

## REBATED

From 1976 to 1980 imports of rubber products grew from R33,8-million to R67,3-million, keeping a bit ahead of inflation, but this year are expected to jump to R84-million.

The mass of tyres and related products imported this year could be up by 27 percent.

Mr Stopford believes that Sentrachem, which controis Karbochem, anplied for extra tariff protection - extra duty that would be rebated on natural rubber imports until South Africa became self-sufficient in synthetics.
said, got no protection because the 15 percent duty on imports was rebated. Nor dit it need protection - this year Phillips Carbon Bleck iat exported about 6000 tons of the 52000 tons it pro. duced, runining at 87 percent capacity.
Protective import tarifis on rubber products now range up to 30 percent but, even so, imports seem able to compete, threatening jobs in an industry which employs 18500 people. $\qquad$
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# Dunlop chief expects 'modest' profits rise <br> Deputy Financial Editor <br> over half of the profits, and 

PROFITS at Dunlop continue to bounce ahead, but chairman Mr T F Muller thinks that 980 will show only a
modest' rise.
Sales incre 20 Sales increased by over profit by 26 percent last year, the preliminary profit statement shows.
The final dividend has
the effect of the improvement in the economy on other sectors of the business, earnings are exly this year.

This will consolidate the rapid earnings growth of 35 percent a year from the low base three years ago.

## Sales last year rose to

 million, and pre-tax R106was R15,2 million against Rll,7 million.
Apart from the motor industry, which has seen litdecade growth in the past that the mining industry will continue to be a source of growth - particularly
coal.

## The group has invested Substantially in factory and equipment to produce solid woven PVC conveyer belting.


Mr Muller considers that
the higher rate of profits
has been reached only by
significant improvements
in productivity and ef-
ficiency, plus product
developments and improv-
ing industrial and con-
sumer sales.

Though diamond prospects appear favourable, especially with initial capex tax offsets, the 85 c share price discounts any predictable earnings. This year's total payout could perhaps be as high as 4 c (2c), but/his ony gives a $4,7 \%$ prospective yied. At that Yevel the share is best suited to investors who want to gamble on possible capital gains.

## duniop 96 anileleo Loping along

Des Kilalea

Despite a gloomy outlook for the second half, precipitated by last June's petrol crisis, Dunlop appears to have weathered the storm most successfully. For the year to end-December, trading profit was $26 \%$ ahead at $\mathrm{R} 15,9 \mathrm{~m}$ ( $\mathrm{R} 12,6 \mathrm{~m}$ ) with a $20 \%$ rise in turnover to R127m (R106m). A higher tax charge of $36 \%$ ( $31 \%$ ) kept attributable profit growth down to $22 \%$, but at $\mathrm{R} 9,8 \mathrm{~m}$ (R8,1m) this still reflects a satisfactory $25 \%$ return on shareholders' funds.
With $55 \%$ of its sales currently to the motor industry, Dunlop is looking to its industrial and consumer goods operations to provide the group's biggest growth area. MD Clive Hooper holds conservative views on the motor industry, which has experienced "a decade of little growth" and which, for Dunlop, has seen "rapidly escalating costs of oil-based raw materials, which have not been fully recovered in selling prices."
Clearly, efforts will have to be made to increase the proportion of group sales from the higher-margin industrial and consumer divisions. And capex in the motor divisions will continue to be kept on a tight reign, as funds are channelled into better growth areas.

Even though Hooper feels that gearing should be higher, Dunlop will continue with its relatively low retentions policy. This is good news for shareholders. Last
year's 34 c ( 26 c ) dividend was covered 1,9 times, a level which will próbably be maintained.
This is attractive, considering that earnings projections have been conservative in the past, while actual earnings have grown by " $35 \%$ per annum from the low base three years ago." If earnings of around 80 c (65c) can be achieved this year, a 40 c payout is well within reach, putting the share, at 415 c , on a prospective $9,6 \%$ yield. With the added incentive of good medium-term growth potential, the share rates a buy. Jonathan Bader


[^3]$+$



## POLICE YESTERDAY used a sneeze mach-

 ine and dogs to disperse more than 1000 Goodyear workers gathered in front of the company's Uitenhage plant on the eighth consecutive day of industrial unrest in the town.The incident follows an Industrial Council decision on Tuesday to reject workers demands for minimum pay of R3 an hour.

Conflicting accounts of yesterday's incident have arisen with police and management claiming some workers tried to prevent others from returning to collect. severance pay and
others claiming they were unfairly dispersed while awaiting a report back from their representatives.

The Eastern Cape Divisional Police Commissioner, Brig $P$ van Rensburg, said workers outside the company's gates were told the gathering wals illegal. However, police warnings were ignored and a sneeze ma-
chine was used to scatter the workers who drifted off towards their homes.

Mr Peter Selley, public relations officer for the company, said some of the workers attempted to stop others from collecting severance pay owing as a' result of the four-day strike that has paralysed the plant.

Workers left at the gates of the factory said they had been waiting for a report from their representatives about the course of the negotiations on Tuesday on the pay issue.

## Workers disappointed

One worker said he had been told by a management official to wait at the gate so as he could collect his severance pay.
"The next minute police gave us two minutes to disperse and then used their machine."

The workers expressed disappointment that the management had not conceded a wage increase especially in the light of the increases gained by the motor woikers through their Industrial Council.

Yesterday morning workers were given pamphlets from management telling them of the rejection of their pay demands and advising they could re-apply for employment from today.

The notice said re-employment would be on the basis of merit.

Elsewhere in Uitenhage the situation was reported to be calm yesterday af. ter nearly a week of strikes, street processions and stoning incidents in the townships.

A SKF Bearings spokesman said all workers were back at the plant yester: day and they expected a pay agreement to be reached within the next few weeks.

Dorbyl employed new workers on Tuesday after 46 were considered to to have dismissed them. selves by refusing to work.
Link construction reported 50 , percent of their staff had returned to work at the Kwanobu: hle Site and 15 percent at Rosedale.

 geiger cobnters in ils seareh for a piece of equipment which disappeared 10 days ago. A seward has been oflered for its recovery.
The missing item is a sonsing device which uses radionctive cobatit to atomate the electronice controls on one of doodyear somblations rablor-mixing machines.
Mr Mike Selley, the company sublie relations manager, said it Was hought that the sensor fhat been removed from the premises.
"Forlamately, the level of tadiation from this device is very low. A peram woud have to hod lle sensor against fis body for a permed bedore sulferimg skin burns. At a distance of a metre or mome it is sirtually hatmess," he sata

It resmmbes a duh grey eylinder, about 15 cm hagh with a ratius of atome 10 em with a hamble at one und. 11 weighs 20 kg .
Gle device and the equipment it arlivates is worth about 167 om, he sidery said. He appeded to anyone with intormation to
 will be pand dor information leading to its recovery. - Sapa





JOHANNESBURG. - The three giant Eastern Cape motor manufacturers meet union representatives of thousands of striking workers today in curcial wage talks which could have farreaching effects on labour threst in the area.
A settlement could end the strike at Volkswagen which triggered off further unrest in Ditenhage last week, seriously disrupting the motor and motor-components industry.
However, as employers and unions yesterday prepared for today's talks in Port Elizabeth, informed sources expressed fears of a continued deadlock which could lead to black and coloured workers at Ford and General Motors joining the strike.

Union committees at. Ford and GM have expressed "complete solidarity" with lellow union members on strike at VW and have reterated union demands for a minimum wage of R2 an hour
A mass mecting of ford and GM workers is to be held tomorrow night, and union offictals have described the atmosphere at the two plants as "very tense".
The three firms will meet the coloured National Union of Motor Assembly and Rubber Workers Union and the black United Auto and Rubber Workers Union at a mofor-assembly industrial council meeting. The right-wing white Yster-en Staalwerkersunie will also be involved
An employer source said yesterday that the black and coloured union demand would mean a "massive" 90 percent increase from the present minimum wage of R1,15. Describing the demand as "unrealistic", he expressed fears of a deadlock which could lead to further strike action.
A union spokesman said the demand was reasonable, but added: "We will try to compromise if need be. We don't like the idea of further strikes. We are hoping to reach agreement but everything will depend on what the employees will offer.
In other developments yesterday:

- More than 1000 workers at the Goodyear tyre factory in Litenhage lost their jobs when they contimued to strike after negotiations with management broke down.
© Workers at several smaller Uitenhage firms returned to work after talks with union men and officials of the Federation of South African Trade linions (Fosatu) at the weekend, and more workers have agreed to return today.
(1) About 180 black workers went on strike at the Natal Thread Company at Hammarsdale in protest against a new shift system. Police yesterday directed the dispersal of striking workers from Uitenhage's industrial area.
© Foreign aid for strikers, page 2

Crucial labour tailiss 196
PORT ELIZABETH - Two vital meetings being held today could settle the outcome of labour - management pay disputes affecting thousands of black workers in strikeridden Uitenhage.
The talks with in dusirial councils for the motor industry affect the pay packets of almos 5000 workers - 3500 of them at Volkswagen who are sticking to their de. mand for R2 an hour minimum wage and hour 1400 at Goodyear where the demand is for a minimum k 3 an hour.
The current rate at Goodyear is R1,10.
A pamphlet to all
Volkswagen workers at the weekend from the branch executive committee of the United Automobile Rubber and Allied Workers of South African said Friday's management offer was un acceptable.
At Goodyear, where the deadline for strikers to report for their norma shifts was yesterday, the number regarded as hav. ing dismissed themselves by late yesterday after. noon was 1050 , said the public relations manager, public relations
Mr Selley said about 800 workers arrived for the first shift yesterday morn. ing and immediately downed tools. After talks between seven worker representativos and management the proposals were ru? fopwart $\quad$ a
A spectal mo aras of industrial comell for the tyre and rubber manufacturing industry foday will discuss the demands. DDC.

ported to be continuing at nine Uitenhage factories yesterday. The strikes statted last week and involved thousands of workers.

And in Port Elizabeth there was still unrest at some major concerns but the situation last night could not be confirmed.
At one of the big gest local industries, Goodyear Tyre and Rub ber Company, about 600 workers who arrived yesterday in the face of a work or be dismissed ultimatum refused to go back to work.
The putblic relations manager, Mr Mike Selley, said while the mass of
committee of seven worker's representatives met management and presented a wages demand and list of domestic grievances.
The company said it would only negotiate through: the Industrial Council which would meet at lunch-time today. After the workers were told of this decision they went to lunch in the company's cafeteria and it was clear they would return to work.
A spokesman for Ford Motor Company in Port Elizabeth said its Struandale, Port Elizabeth, assembly plant. reopened yesterday morning after a forced closure last week our unrest.
The following companies in Uitenhage were reported to still have worker's unrest, Volkswagen, Volkswagen Goodyear SKF Bearing Manufacturers, Link Construction, National standard Wire Gubb and Ings Cape of Good Hope Woolcombers Civic Construction and Guestro Industries.
At Volkswagen the 3000 black workers who downed tools a week ago in support of their dem.


## Ford plant reoopened * ${ }_{\text {Post }}$ 24/6/80

## From Page 1

and for an 80 percent wage increase were still out.
A meeting of the East. ern Cape branch of the Motor Industrial Council, scheduled for July 4, has been brought forward to today to allow industry representatives their first formal opportunity to negotiate with the strikers.
On the one side of the table will be management executives from Volks
wagen. General Motors and Ford while on the other will be white workers represented by the Iron, Steel and Allied Industries Union, the coloured workèrs represented by the national Union of Coloured Auto. mobile and Rubber Workers.
The black workers in the motor industry do not have a registered trade union but will be assisted at the meeting by a member of the Department of Manpower Utilis-
to the motor industry wage bill and is bound to result in an increase in the cost of motor vehicles.
Yesterday Ford reported that it had re-opened its Cortina plant at Struandale.


HUNDREDS of black workers who have been on strike in Uitenhage re turned to work yesterday while hundreds of others were paid off.
Two emergency meetings which were held yesterday were to decide the : future of thousands of other workers.
Work at Hella, BorgWarner and Bata, has returned to normal, and the situation at Guestro Industries was also back to normal yesterday, according to the managing director, Mr J H Fehrsen,

At Goodyear Tyre fac tory, white women helped to get production going again. Administrative and supervisory personnel vol untarily helped produce tyres in a factory which nad been paralysed by a strike of about 1200 black workers.

Black workers at Goodyear, who were given an ultimatum to be at work by 7 am on Monday, turned up at the factory but immediately went on strike again. After negotiations with management most of them left in spite of a call to resume work in expectation of a decision by the industrial council meeting yesterday.
Goodyear expects most of its black workers will turn up today to collect their pay, and is planning to employ new workers tomorrow. Applications from workers who have gone on strike would be considered, a factory spokesman said.
The decision of the two industrial council meetings held yesterday in which Volkswagen and Goodyear were involved, is not yet known. - Sapa.



Mercury Correspondent PORT ELIZABETH-Un like Volkswagen in Uitenhage, where two trade unions are invloved no union is party to the pay dispute at Goodyear Tyre, which has fired black strikers and yesterday began rehiring.

But both strikes are illegal, according to labour experts.

A demand for a minimum wage of $R 3$ an hour by 1361 striking black workers at Goodyear was unanimously rejected at a special hearing of the Industrial Council for the Tyre and Rubber Manufacturing Industry (Eastern Province) on Tuesday.

Mr Mike Selley, public relations manager for Goodyear, said 1141 workers had collected their severance pay by early yesterday afternoon.

## Worked late

The company had reemployed 131 workers and the labour office worked late last night to process applications from another 200 workers. Others would
| be asked to return at 6 am today.
He said priority was being given to the rehiring of workers involved in production.
He said production was running at 50 percent on tyres and 100 percent on industrial products.

Most workers who had collected their severance pay had indicated they would apply to be rehired, he said.

## Some nerkers

Some African and col-
oured workers at
Goodyear are members of
the National Union of Mo-
tor Assembly and Rubber Workers or the United Automobile Rubber and Allied Workers.

But neither union has applied to the industrial council for recognition, Brian Federicks, the NUMARW national organiser said yesterday.
Mr Selley said Goodyear workers did not go through other channels open to them - the liaison committee comprising African members which negotiated with management, and the nonracial factory representative committee, which consisted of eight workers and eight management members.

At the request of management, workers elected a committee of seven to represent them in the wage negotiations, he said.

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1. Enter at the top of each page and in column (1) of the block on this cover the number of the question you are answering.
2. Blue or black ink must be used for written answers. The use of a ball point pen is acceptable. Red or green ink may be used only for underlining, emphasis or for diagrams, for which pencil may also be used.
3. Names must be printed on each separate sheet (e.g. graph paper) where sheets additional to examination book(s) are used.
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2. Candidates are not to communicate with other candidates or with any person except the invigilator.
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## Any dishonesty will render the candidate liable to disqualification and to possible exclusion from the University

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| UTTENHAGE - While | The steretary of the |  |
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| Slow drift back by only | wagen workers R2 an |  |
| about 100 of the 3500 strikers at Volkswagen. | hour demand would con- tinue at Friday's in. |  |
| Mr R. Els, Volkswagen's | dustrial Council meeting. Goodyear's pablic |  |
| public affairs manager, | relations manager Mr |  |
| said: "None of our | Mike Selley, said almost |  |
| workers were fived. Those | 500 former worters who |  |
| who return will kake up | were paid off had been |  |
| their old jobs." | rehired. -- blbe. |  |

PORT ELIZABETH. - A large number of workers turned up at the Coodyear Tyre factory in Uitenhage yesterday for duty after about 1300 of them were paid off during last week's strike
A spokesman for management said about 1000 workers were expected to be back on duty by last night.
IIe said the factory started working two 12 -hour shifts yesterday to catch up with the production backlog, and with the 400 applications being processed daily it hoped to be on full stream by tomorrow.
Administrative personnel who helped to keep production going during the strike, had already returned to their posts on Friday, the spokesrnan said.
o Many more workers reported for duty at Volkswagen's factory, where 3500 workers have been on strike for the past fortnight.

A spokesman said the number was considerably more than the 100 who turned up on Friday.
He said production was continuing on a limited scale and a number of units was being completed daily. - Sapa

## 

## By Harvey Zhomas

The giant Croodyear Tyre and Rubber Company in litenhage has re employed 1100 of its strim kirg labour force and from today expects pro duction levels to return to normal.

At neighbouring Volkswagen, a spokesman reported that there was an "encouraging increase today in the mumber of assembly-line workers who
had reported for duty.
The numbers working at VW has improved from 200 yesterday to about 300 today but the compary is still crippled by the more than 3000 workers who are staying awas:

They are waiting for Friday's crucial mecting between the Eastem Cape branch of the Indistrial council and the anion: when their demand for
minimum hourly wage of R2 will he discussed
VW was unable to say today whether the bis three motor companjes in the Fhastera Cape - Ford, General Motors and Volks. wagen - would increase their earlier and rejected offer of R1,40 in hour.

But at Gnorwear the foctory appeared to have refumed to normal with about 90 perent of the
workers back at their posts. The company will "plug any gaps" next woek will new hirings.

One of the worlis top industrial trade union officials has arrived in Port Elizabeth to help resolve the wage dimpute.

Ile is Mr Karl Casserini. aswistant general secertary at the womblion-strung latemistional Metalworkers Feteratom.



Queens Tyre group has acquired the Bandag franchise in East London.
Queens Tyre signed a contract yesterday to buy the entire share capital of KEK (Pty), trading as Bandag Tyres in East London and Umtata. The Umtata branch is responsible for the distribution of Bandag tyres in Transkel.
Queens Tyre trades as Supertread Bandag in Queenstown and as Border Tyres in Eas London and is a subsidiary of Malbak Motor Holdings. parent company of Malcomess Toyota and Malcomess Sigma Peugeot.
Malbalk Motor Holdings is a subsidiary of the quoted company, Malbalt.
Ahrouncing the takeover yegterday, Mir Tom Chatmers, managing directof of Malbal Motor Holdings, said the company saw the new invest ment as a fulfilment of its commitment in the area.
y"We belleve we can carve ourselves a niche in


 Ph Terry Chapmath newhyabninted groun managtag

 dag Tyred m: Bast Londom: ene mir Tom Chemers.

this acquisition we will be in a strong position in the East London retread market," he added.
The company had embarked on a considerable ratlonalibation programme recently. es. pecially in the motor division, and the present expanstion tollowed the Border area recording the highest Baridag growth 72 per cent - in South Africa last year.
Mr Chalmers said he saw the Transhei and Clskel as important martet areas
In the past the company supplied thelr retread market in the Border: Transled and Cialdel from the Queenstown operation, but parchasing the Bandag factory in Eabt London would boost the group's daily production capacity to 500 retreaded tyres, Mr Chalmers gaid.
The Queenstown fac. tory was running at near fuil capacity and tha new expansion would enable the company to look asgressively at the government and sem. Eoyernment markets now.
The Queens Tyre group now control the Bandag Iranchise for the latgest geographical area of any Bandag dealer in South Africa and are forecasting an annual turnover of R6 million.
Mr Chalmers also announced that Mr Terry Chapman, prevlously joint managing director of Queens Tryre in Queenstown with his brother, Roy, has been appointed group managing directorfor the enlarged Queens Tyre operation. Mr Roy Chapman will become MD of Supertread Bandag in Queenstown.
The marketing operation of Border Tyres and Bandag Tyres will now merge into one marketing team and trade as Border Bandag Tyres.
The head office of Queens Tyre will be transferred from Queenstown to East London. DDR

Mekctry मeporter
SOUTH African tyre companies operate under a Government-condoned monopoly system that fixes tyre prices for delivery anywhere in the country, according to Mr Michael Waterson, director of the South African Tyre Manu facturers' Conference.

Tyre manutacturing is a strategic industry and we have unofficial price control with Government approval, he said.

He was reacting to a statement by Mr Marshall Cuthbert, general manager of the Durban Transport Management Board, that it was obvious that some form of tyre price maintenance was being applied by tyre manu; facturers.

Mr Cuthbert said that in a recent tender inquiry tyre prices submitted by manufacturers were identical.

I do not question the legality of the situation he said yesterday, but it is immoral.

He said he was trying to cut costs and did not see how a Durban tyre manufacturer could tender the same price as a Port Eliz
abeth manufacturer who had railage costs: A spokesman for the Competitions Board in Pretoria said vertical price maintenance had been outlawed by the Government and a manufacturer could not dictate prices to a retailer. There was nothing preventing manufacturers agreeing on their selling prices.
The DMTB was not acting as á retailer so there was nothing wrong with manufacturers submitting the same price for tender.

## Consumers

According to Mr Waterson prices were fixed by manufacturers so consumers in outlying districts were not discriminated against. He said tyres were considered a strategic commodity and the Government price controller was consulted be fore prices were altered:

- A retailer in Poffadder will pay the same as a retailer in Durban for his tyres. But we cannot dictate the selling price, he said.

He said he could not comment on Mr Cuthbert's opinion that the practice was immoral.

Michelin mave
quit SA (100)
Michelin, on é of the world's largest manufac turers of radial tyres and a. sponsor of world cham poon racing driver Jody Scheckter, may withdraw from the South African market.
It is reported that Leyland, the Michelin distri. butors in South Africa for the past 22 years, haye been told their agreement will be terminated in De: cember

нotzoexf Rue asot ues

 " 0 33) CAPE TOWN. - Michelin of France, one of the world's larg tyres and sponsors of Formula One mand sponsors of Formula Jody Shectster, may withdraw from the South African market,

The company sells about R9million of car, truck and earthmoving equipment tyres in South Africa a year
Sources say that Leyland South Africa, which has been Michelin's distributor for the past 22 years, may soon be told that its distribution agreement will not be renewed in Decem-
ber.


## Own Correspondent

Michelin's apparem reaso for withdrawing is that it dos not have the production capacity in France to supply world demand for car and truck radial ply tyres and has decided to concentrate on the. United States market.
It is believed, however, that Michelin could revise the decision by retaining representation in the earthmoving market, but this is unilitely to affect the expected termination of Leyland's distribution agreement as Michelin could deal directly with users.
Neither Leyland nor Michelin Was prepared to confirm or

$\begin{array}{lrr}1 \mathrm{MeV} & 9.0 & 10.0 \\ 5 \mathrm{MeV} & 14.5 & 100.0\end{array}$
 particular medium required to reduce the fraction $N / N_{c}$ (eq. (33)) is the half-thickness, analogous to the half-life in radio-
activity. This is defined as the thickness $x_{3}$ of the


 corresponding to the photo-, compton and pair effects. Thus absorption coefficient. This coefficient car, in turn be
considered as the sum of components $\alpha_{P E} \alpha_{C}$ and $a_{\text {pp }}$, and is governed by an exponential absorption law of the form the interaction of gammas with matter is a statistical process Compton electron or an electron-positron pair respectively
 The three most important effects in the irteraction of ganma
rays with natter are the photoelectric effert (described in
sectior 2. 7 , the compton effect (section $2 . i, \mathrm{~F} .5$ ) and (c) Grma raus $\overrightarrow{7} / \underset{\square}{\text { mond }}$ Thus $E_{\text {man }} / E$ is much smaller for heavy nuclei than for iydrogen $F_{\text {max }}=4 n_{n} w_{n} E /\left(m_{n}+m_{N}\right)^{2} \quad * \cdot . \quad . \quad$ (34)
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# $x^{2}$ dinb <br> BTR interim doubled <br> from earnings of $40,5 \mathrm{c}$. Total <br> tant element in every mine and with the tremendous expansion 

## By HAROLD FRIDJHON

IN the six months to June 27 , 1980, BTR South Africa surpassed the annual profits earned each year by the group since incorporation with the ex ception of those produced dur ception of accounting period.
In the first half-year taxed profit was R6-million.
This must be compared with R2 478000 for the period to June last year, R7 319000 June last the 13 -month period earned in the 13 -month and to December R4. 75800 . 1978 which was the cember level of profit preaverage level
viousiy earned. dividend has been doubled to 22 c a share
dividends last year were 30 c from earnings of $49,7 \mathrm{c}$. The increased dividend does not only reflect the better results but also represents a move towards equalising the interim and final payments.

From the published figures it is apparent that the acceleration in the pace of the business started in the second half of last year.

In the first half of 1979 earnings were an average $16,5 \mathrm{c}$, but, in the second half earnings shot up to $33,2 \mathrm{c}$ and this year, according to Mr Dru Gnodde, the chairman, turnover has taken off right across the board.
Every operation in the group has shown considerable improvement and Mr Gnodde expects this pace to carry through the remainder of the year:

Sarmcol the rubber-processing company has been exceptionally busy supplying belting to the mining industry:

Conveyor belting is an impor-
in the mining industry, Sarmed will no doubt continue to achieve full plant utilisation.
COMMENT: Assuming that the seconmd half of this year produces results just equal to those released this week, the annual dividend would be 22c, 1,8 times covered.
On lasi night's share price of 650 c this would mean a yield of 6,7\% which is high for an operation which is well managed, well spread and which should derive considerable benefit from this stage of the business upturn.

But, judging from Mr Gnodde's comments about Grospects for the second half, prospects looks distinctly underBTR looks distinctly underprced because earnings in the current half year stould surpass those of the first half.
This means that shareholders can look to better earinings and a higher dividend because the average cover is lower than the 1,8 of the last'six months.

## 

One of the most extensive recognition agreements in recent labour hisiory has been negotiated by an independent trade umion
It is the Metal and Allied Worker's Union (Mawu), an unregistered affiliate of the Federation of South African Trade Unims (Fosatu)

The ag.eement has been reached with the Tensile Rubber Company, Wynberg, Johannesburg. which Is a subseidary of the powerful General Tire Industrial Rubber Products
group.
The managing director of the company, Mr H Schultz, announced today that negotiations were completed and the agreement would be signed in the near future
The agreement went "far beyond". those nego tiated at house and industrial councl level by re gistcred unions, a Mawu spokesman said today
Its unusual features include:
(6) Full recognition of a shop stewards' committee,
which will have negotiat ing rights on "all aspects of working conditions," in cluding wages

The right to hold shop stewards committee meetings in company time.
(7) Report-back facilitie for shop-stewards in the factory itself.

- Guaranteed consulta tion with the union on retrenchments.

A health and safety shop-steward, who will ij alse with manauement on factory conditions.

The tnion spokesman prased the company for its willingness to negotiate with Mawu in 1979 , before he latter had applied for registration.

Other sources say negotiations were given added impetus in August this year by a two-hour stoppage over wages by the 200 -itrong Tensile Rubber' workforce. A satisfactory wage-agreement has since been reached, the sources sald
$\qquad$

## TYRES <br> Raw deal <br> 

SA's tyre industry; suffering what one trade leader calls a "penalty of local content," continues to press for increased taritis to restrict imports in the crucial replacement market.
"We must have protection across the board. If the raw materials are protected, then the finished product must be protected," insists Michael Waterson, director of the SA Tyre Manufacturers Conference (SATMC), who is wating for a decisilun un an 18 -month-old application with the Board of Trade and Industries. "Local people are being put at a disadvantage."

While sales of new tyres have surged as a result of higher demand for automobiles and expanded activity in the mining industry, manufacturers complain that the government's programme of limiting imports of raw materials has hurt their ability to
compete in the replacement market, which represents about $66 \%$ of the total trade.
The percentage of locally produced materials used in manufacturing varies greatly within the product ranges. Except for imported natural rubber and certain types of chemical additives and stranded wire, passenger car and small delivery van tyres are made with virtually $100 \%$ SA materials. In the heavy truck and earthmoving equipment range, however, about $65 \%$ of the production components are locally produced. Overall, the entire tyre industry uses about $75 \%$ SA-produced materials in replacement tyre manufacturing.

But that figure is expected to increase to about $90 \%$ as a Newcastle plant to produce synthetic rubber begins operation in mid-1982. Dunlop MD Clive Hooper estimates that the cost of the synthetic rubber will be about $50 \%$ higher than natural rubber, resulting in a potential $10 \%$ price rise to consumers.

Dunlop, a $30 \%$ SA owned subsidiary of the British-based multinational, does $53 \%$ of its turnover and earns $55 \%$ of its profits in the motor vehicle trade. Its earnings are up $44 \%$ in the first six months of 1980 , reflecting the company's $19 \%$ growth rate this year. "The boom has been spectacular in the original equipment orders, which are $97 \%$ locally produced, but not in
rate of $165 \%$ in one year. In the over 1200
kilo tyre range, however, imports are dropping at an annual rate of $28 \%$
The surge in original product sales does not necessarily hean that in the future replacement sales will increase as today's new tyres become obsolete. SATMC's Waterson explains that "it is difficult to tell when that factor will hit. People are driving more slowly, which reduces wear and tear, and new tyres are retreadable several times. So vou can't say that it will have a substantial effect in a few years."
And those replacement tyres are certain to cost more as producers are denied permits to import cheaper raw materials. Understandably, then, SA manufacturers want higher tariffs on foreign products explains Peter Morum, MD of the $109 \% \%$ Derican owned Firestone concern: Down the road, w'll have to be made
ompetitive."
the replacement market," Hooper says. "And that's where we have excessive imports."
Import growth is particularly heav in the medium range of 20 to 1200 kilo tyres. Last year importers. largely Japanese and Taiwanese, shipped 2873302 kilos of tyres in SA, while in the first four months of this year, 1050107 were brought into the country. if that trend continues, it would represent an astonishing growth

## A new multinational <br> $14 \mid 11 / 80$ <br> 196

Since gaining a JSE listing in the depth of the bear market in 1976, and that year failing to meet its pre-listing profit forecast, rubber products group BTR has come a long way. Not only are profits now fully entrenched on a growth path, but the local group is fast becoming a multinational in its own right.
BTR SA is $62 \%$-owned by the UK's largest rubber group BTR, and, outside Europe, the SA operation is second only to the US subsidiary. The company has been in SA in a small way since around 1895, but the nucleus of SA's largest industrial rubber products manufacturer was only
ings doubled to 22 c , though, here again, the inclusion of December in the 1979 period does hinder comparison.

One of BTR SA's greatest strengths. and a factor which should keep earnings on a growing path, is management's determination that its sphere of activities will not become fuzzy. MD Len Dean maintains that consumer and industrial activities do not mix. So BTR SA is holding steady to a programme of expanding its diverse industrial rubber and industrial products.

## Biggest in rubber

Currently, BTR SA manufactures or markets more than 2000 products and is SA's largest industrial rubber products group. Products include rubber and plastic hoses and conveyors, rail fasteners, lubricants, electrical insulation materials, fork lifts, and a franchise for Detroit Diesel Allison equipment, which has the lion's share of the heavy diesel market.

Though this product range excludes potentially fast-growing consumer markets, it gives BTR SA strength through its close links with some of the more stable industrial sectors in SA, particularly mining and the SAR, where subsidiary Lesteel supplies $50 \%$ of all rail fasteners.

Dean says BTR SA plans to expand both locally and abroad, which promises to keep the firm foremost on the JSE list of profit gainers in the near future and to maintain its position in the international BTR group.

In 1970, the SA operation contributed some $33 \%$ of international group turnover and around $35 \%$ of profit. Since then, the percentage share of the international profit has fallen to around $10 \%$ of turnover and $9 \%$ of profit. This year, says Dean, BTR SA could kick in with about $12 \%$ of turnover and $13 \%$ of profit to an international group, which has been described as one of the most aggressive multinationals in the UK. With this contribution, SA ranks second behind the US operation, which contributed $25 \%$ of direct turnover last year.

Being part of a multinational corporation with turnover in excess of $£ 433 \mathrm{~m}$, there are obvious advantages the SA operation can derive in both export markets and the field of technology. But Dean insists that the SA subsidiary gives as much as it gets and, in the near future, could well end up being the most dynamic foreign subsidiary of the multinational.

One field where the SA operation's expertise is notable, outside rubber, is rail fasteners. BTR SA has $50 \%$ of the local market and Dean has high hopes that the group's experience and this country's advanced rail system will see exports grow strongly. The UK parent has a fully fledged operation in Australia, yet Les. teel, in conjunction with Roberts Construction, has recently acquired some A $\$ 8 \mathrm{~m}$ in export orders for rail fasteners from that country.
formed in 1970, when SA Rubber Manufacturing was merged with Rubber \& Wheel. Since then, growth has been surprisingly good, despite the deep recession in the Seventies and the fact that BTR's products are not related to the fast-growing consumer market.
When BTR SA was listed, the five-year pre-listing profit record made good reading. Earnings had advanced from $10,5 \mathrm{c}$ to $33,4 \mathrm{c}$, though dividend growth was somewhat pedestrian with the payout rising only 3 c to $13,5 \mathrm{c}$ in that period. On listing, management forecast earnings for the year to end-November 1976 would be 40c
with a $17,5 \mathrm{c}$ dividend. But with SA slipping further into recession, the cancellation and deferral of public and private sector contracts pushed earnings down to $30,8 \mathrm{c}$, while a 16c dividend was declared.
Pulling earnings off the recessionary base took until 1978, when attributable profit amounted to $30,6 \mathrm{c}$. Since then, growth has resumed. In the 13 months to end-December 1979, earnings were $49,2 \mathrm{c}$, and this included two normally slack December periods, when some manufacturing operations run into losses. The first six months of the current financial year confirmed the strong recovery with earn-

Lesteel contributes about 5\% of group turnover. In the past three years, acceptance of the locally developed product has produced the Australian order, as well as a Brazilian joint manufacturing venture. And even more is hoped for a similar operation in the US. Dean says US rail accident experience is high and steps being taken to improve this situation promise an "astronomical market running into billions of dollars." And once an improving trend in rail safety becomes established, Lesteel's rail fasteners could become the market leader in view of their acceptance by the US authorities.
Thus, while rubber is set to remain the cornerstone of BTR SA's product range in view of SA's growing mining industry and the commitment of the international group to its expertise in rubber, spectacular growth is, perhaps, more likely in diversified activities. Dean says BTR SA should soon be joining with the parent's


Singapore subsidiary to establish joint manufacturing ventures in Malaysia and Thailand, while the recently developed Ferret fault detector for underground cables is gaining international recognition. Other developments which will enable non-rubber operations to contribute more than one third of the total group turnover include plans to establish a security subsidiary and the recent acquisition of Laursens, which is a large exporter of container locking mechanisms to the Far East.
Sarmcol, the BTR SA rubber subsidiary, will, however, continue growing. Currently it is the largest single producer of industrial rubber products in SA, a domi
nance which should grow in view of Dean's plans to invest a further R9m in capacity during the next 18 months.

The recent international board meeting held in SA provided a further pointer to where BTR SA is going. The parent com pany has firmly committed itself to increase its current investment in SA, while the whole eastern region, including SA, is to benefit from large-scale investment which could increase the UK group's stake in these areas by $40 \%$. And, if necessary, BTR will invest cash in order to keep its control on the SA operation while it expands.
Financially, BTR SA presents a healthy picture. Being foreign controlled imposes restrictions on local borrowing ability, but with the commitment of the UK parent, overseas finance would obviously present no problem should the need arise. Not that any real need is probable in the near future. Retentions in fiscal 1979 amounted to R4m, while group cash flow increased to $\mathrm{R} 9,8 \mathrm{~m}$ ( $\mathrm{R} 6,2 \mathrm{~m}$ ). And the debt: equity ratio is still low at $19 \%$ which, even allowing for the foreign control limitation, offers sufficient scope for near-term expansion.
A great deal of the kudos for this financial health obviously attaches to Dean's appointment as local MD in 1976. He agrees that his previous experience in his own international management consultancy practice has paid off in BTR SA, where stress is placed on tight money management and clear and precise reporting procedures. The recent rationalisation of the group into three basic divisions not only saves funds, but also the time of the executives. Dean's contribution is also apparent in the low staff turnover, which includes the loss of only one MD from a total of 16 since he arrived in SA.

## Institutional stock

With so promising a future, it is not surprising to find BTR SA popular with the local institutions. So much so, that outside the parent's stake, the $17 \%$ held by GFSA and the institutions' investment, there is less than $5 \%$ of the $14,7 \mathrm{~m}$ ordinaries available on the market. The expan sion plans may not increase the number of issued shares in view of Dean's dedication to putting the group's funds to profitable use. Near-term acquisitions or expansions will be funded from cash flow rather than paper, while Dean points out that the company is using only about $10 \%$ of its debt capacity. But, equally, it should not hinder dividend prospects. Dean's attitude is one of "if we cannot use the cash, then dividend cover is low."
The coming few years are "the time of reckoning" for BTR SA. Forward planning and close ties with a technologically advanced parent should begin to pay off, but more exciting longer-term is the growing trend for BTR SA to become a multinational within a multinational. Des Kilntea

Manuf. Rubber products

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# Tyremanufacturers see red <br> EAST LONDON - A Rus- 

sian made tyre casing discovered in Durban has encouraged new efforts by local tyre manufacturers to lobby for increased import tariffs on new tyres and tyre casings.
For the past five years the country's tyre manufacturers, through the South African Tyre Manufacturers' Conference (SATMC) have petitioned the Board of Trade and Industries to give increased tariff protection to locally made tyres.
The marketing manager of a major Durban-based company, Mr Lloyd Zaayman, said he saw red when he heard of the "Made in Russia" tyre casing on a Durban car.
He called for equal tariff protection against imported raw materials as well as new and second
hand imported tyres.
But increased import tariffs on tyre casings may result in price hikes on retreads.
A spokesman for the Border branch of a major national retreading company said yesterday the need for retreads outstrip ped the supply of local cas ings and the company had to import casings to meet demand.
"We don't differentiate in price. The cost of a retread on an imported casing is the same as the cost of a retread on a local casing.
"At present we carry the loss on imported casings, which is marginal and which is influenced by fluctuations in the exchange rate between the rand and the dollar," he said.

Mr Zaayman said yester-
day that tyre manufacturer were bound by the locctcontent programme and tiat local raw materials cost an average of 75 per cent more than the average world price for some of the raw materials.
"It's making a mockery of the country's local industry. By buying these imported tyres, the South African public are providing jobs for people in foreign countries.
"It sickens me to think that our young men are being maimed and killed by Russian-made weapons on our borders while people at home run the risk of supporting Russian industry every time they buy a tyre.
"During the month of August last year alone, R 5,3 million worth of new tyres were imported into this country, bringing the
total for the period January to August to R23,2 mil lion at $F O B$ (free-on board) value.
"The situation is likely to worsen now that local manufacturers have been forced to increase the price of their tyres because of the high cost of local raw materials," said Mr Zaayman.
Local retreaders say it is rare for a casing made in Russia to be imported into South Africa.
Many imported casings are bought from Europe and Japan, where there is considerable trade with the Soviet Union, and it is possible for a casing bought in Europe from Russia to be resold to South African retreaders.

The most recent application from the SATMC to the Board of Trade was in October last year. - DDR


By Simon Cashmore THE South African rubber industry, which has an anneal turnover of R600-million and employs some 18500 workers, is being threatened by an influx of cheap goods from abroad - and a dramatic rise in raw materials cost.
Alan Roberts, MD of General Tires tells Industrial Week: "I cant believe that
subjected to tariffs, but within a few months the cost of natural rubber may increase dramatically.

In August last year Karbochem applied for a $25 \%$ ad valorem duty on imported natural rubber. The Board of Trade has yet to make a decision.

Karbochem have applied for the tariff increase in order to protect their R350-million

MANY South African manufacturers may have to cut the prices of their products by up to $40 \%$ if an expected change in the Government's tariff protection policy comes about.
But an official spokesman for the Department of Industries, Commerce and Tourism has denied any plans to change. He told Industrial Week: "I don't know how they can make such a statement, tariff protection is the only substitute for import control."
"We need some form of protection, we cannot let our industry go to the wolves."
the Government will allow such increases to take place, if they do we will be crippled we may as well pack up shop".
Over the last five years mmports of manufactured rubber goods have risen from R33,8-million to R67,3-million and this figure is expected to reach R 84 -million before 1983. Despite protective tariffs of up to $30 \%$ on some goods, inported items are still cheaper than locally produced goods.

About 110000 tons of rubber is used annually, half of which is natural rubber.

All natural rubber is presently imported and not
investment in a "synthetic natural rubber" plant in Newcastle.

The plant which would be on stream by the end of the year will convert isoprene into polyisoprene.

Rubber manufacturers have been horrified not only at the size of the proposed tariff but also at the expected price of Karbochem substitute.

The polyisoprene is expected to sell at between RI 600 and R1 800 a ton; the current natural rubber price without tariff is R950 a ton.

Karbochem justify the price by saying they want a return on their investment.
poucir sariaca ls tac ing a shortage of new tyres and retreads, the worst in recent years
This warning to the already hard-ht motorist and fleet. owner was given yesterday by Mr Alex Hawes, chairman of the National Fetreaders' and Tyre Dealers' Asso. ciation.
The warning comes after a call by major tyre manufacturers to have the duty on imported casings raised

## sam elo tre <br> 刘呚 shortage

from R18.35 a 100 kg to kl 108 a 100 kg - an increase of about 600 percent.
"If we are unable to supply retreads it will mean there will be a bigger demand for new tyres. These
are just not avan. able off the shelt and the existing shortage will be aggravated. 'Some motorists have been waiting weeks for new tyres," he said.

Mr Hawes sald the mowe, if success ful, could lead to large-scale retrench ment in the re. treading industry which enployed about 6000 people mostly is the decen. tralised areas
"Retreaders are totally dependent on imported casings from Europe.
"Manufacturers are unalle to cope with the demand because of the growth in the car population and increasing eonsumer affluence," he said.


By PENANY CUMMMINS
TYRE manufacturers are the unhappy men in the middle, awaiting the result of a tariff applications which will affect the rubber industry.

They have applied for the import duty on used casings to be raised from R18,35 a 100 kg to R108.
"The duty on casings hasn't been changed for 30 years," says Mr M 3 Waterson, director of the SA Tyre Manufacturers Federation.
"Most of the casings are for truck and other heavyduty tyres. They and new heavy-duty imports account for a substantial slice of the big-tyre market, easily $30 \%$.
"This is a strategically important sector, yet we import casings dumped on the South African market rather than encourage SA production."

Mr Alex Hawes, chairman of the National Retreaders and Tyre Dealers Association, says retreaders depend entirely on casings from Europe and the Far East. It is essential that this supply should not be disrupted - if it is there would be widespread worker lay-offs in the retreading industry, as well as a shortage of tyres.

The Motor Industries Federation has also lodged objections to the tyre manufacturers' application.
The raw materials used in SA tyres are almost all protected, and the cost of producing tyres here is generally higher than in Europe or the Far East.

Mr Waterson says: "The consumer pays the full price, except for tractor tyres, which are subsidised.
"If we export tyres we are able to do so at a competitive price thanks to Government help."
The latest import substitu tion will occur when Karbochem's Newcastle plant comes on stream in the sec ond half of this year
Karbochem has put in for a big tarift increase on natural rubber to protect its synthet ic product.
"But there musl always be some natural rubber in a tyre, especially in heavyduty tyres,' says Mr Waterson.
"Polyisoprene tears sooner, has less grip, and a lower green strength than natural rubber. It cannot completely substitute for natural rubber.
"So the real effect of this increase will be to raise the price of an essential raw material for tyres, and the price will be higher.'

The technology Karbochem has bought is not in use anywhere else in the world. The Pirelli plant in Italy used the same process and is now closed. Most other countries use the American process, Natsyn 2000.

Karbochem is aware of the criticism. It has set up a marketing department under Mr Alex Olivier, who hopes to achieve a better understanding with the rubber and tyre companies.
"We hope that with co-operation we will smooth out any differences," he says.


By FRED ROFFEY Business Editor

RESEARCH `which could have a far-reaching effect on the tyre industry is being undertaken by the General Tire and Rubber Company in conjunction with the University of Port Elizabeth.

The research centres around the vulcanisation of a synthetic rubber derived from coal

Some of the results might be available towards the end of this year.

The General Tire and Rubber Company, which sponsors the only chair of polymer and elastomer science in South Africa, is providing the University of Port Elizabeth with both technical expertise and testing facilities for re-
search into the vulcanisation of polyisoprene.
This is a synthetic rubber made by Karbochem in Newcastle, Natal, and is derived from coal - as opposed to oil, which is most frequently used for synthetic rubber production.
Synthetic rubbers have been produced from the Karbochem plant at Sasolburg since 1970.
The new polyisoprene is said to be similar but not identical to natural rubber, and the compounding formulation has to be adjusted to use the material successfully.
"What we are doing is taking a fundamental look at the compounding recipes to achieve similarity in properties," said Prof William McGill, General

Tire Professor of Polymer and Elastomer Science, who is leading the research.
"This is an intricate and time-consuming task, but research is well on the way to achieving the required formulation."
On the subject of whether the synthetic product would be cheaper on the South African market, he said the market prices for synthetic rubber did not fluctuate as widely as natural rubber.
Natural rubber 'prices were currently low.
In the short term, the synthetic product would be more expensive, but this was the case with most local content programmes which were in their early stages.
"General Tire is very much involved in the poly-
isoprene research and I am very closely associated with the company in the work, especially with its development compounder, Mr P J Swart."
He pointed out that as far as rubber research was concerned, this was the first time at the University of Port Elizabeth that fundamental work was being carried out.
If everything went according to plan, some definite answers could be expected towards the end of 1982 on whether a formula could be compounded which could be successfully adapted.
"Details will be published as far as possible, but formulations will naturally remain confidential to General Tire," said Prof McGill.


## Financial Reporter

é synthetic rubber at Newcastle
PLANS to make synthe desire to encourage the and the Governming heavy protective duties on rubber imports could mean that the price of imported rubber will rise by $75 \%$, says Mr Clive
Hooper, managing director of Dunlop.
He says in the company's annual report that most Dunlop products will be affected by the increased price of raw materials and cheap imports. While the government plans to discourage rubber imports in favour of homemade synthetic rubber it is not helping SA rubber manufacturers to cope with the increased costs of synthetic rubber and is allowing imports of highly competitive finished rubber products.
Mr Hooper says that unless import restrictions are applied, SA manufacturers will be heavily undercut by imports.
.He questions whether one of the synthetic products polyisoprene - will be able o substitute for more than $50 \%$ or $60 \%$ of natural rubber uses. This rubber is made in large quantities in Russia, but-not elsewhere as it does not ${ }^{2}$-meet the demands imposed by world competition.
Mr Hooper forecasts that car, and truck sales will decline by about $10 \%$ this year from the 1981 peak of 453000 . Furniture anid carpet sales shóld decline more than general consumer demand.
"The building industry with an uncompleted plan backlog should sustain demand for flooring products.
Imports of new and used tres last year were double the'level of 1979 .
"Imports of cycle tyres and: tubes from Taiwan in 1981: were double the 1979 level and represent one-third of the South African market."
Mr Hooper says the lifting of-price control on tyres has resuited in freeing of investment Normal market forces should encourage investment in the industry "unless imports based on cheap raw mâterials continue to flood in".
'Diunlop's chairman, Dr TF Muller, forecasts that overall economic growth is likely to be between $1 \%$ and $2 \%$ this year "with a lower rate of increase in consumer demand, high interest rates and furither steps to reduce inflation".

This year will be a year of onsolidation and limited consoth. Earnings and divigrowth. Earnings and in line dends will increase in line with inflation and moder
growth in the economy. -



## Own Correspondent

DURBAN - In nine years Dunlop South Africa has more than quadrupled sales, and increased
trading profit more than sevenfold while adding only eight workers to its labour force. This raises the number of workers from 4958 in 1972 to 4966 last year.
The directors' report for the year ended December spells out in statistical detail what the Durban-based group has achieved in operating efficiency and profit.

UNCHANGED
Equally remarkable was that the gains were not the result of changing a labour-intensive industry to a capital intensive one for equity captal has remanned unchanged and. loan. funds have dwindled SLnce 1972 from R 204 milion to only R1, 6 million
Reinvested, profits have slightiy exceeded. capital repayments. raising total eapital em ployed by half from R 4,7 million R67.3 milion.
Dunlop's labour polt cle hust have nad a
lot to do with it. Regarding itself as a responsible employer, Dunlop provides common conditions of em. ployment for all workers of the same status, creates jobadvancement opportunities for all and emphasises good labour relations.
"These policies and practices," the directors said, "contributed to a large extent in minimising the effect on the group of the widespread labour unrest caused by nationwide opposition to the Goverriment's proposed legislation on the preservation of pension contributions."

SYNTHETIC
However, problems lie ahead. Dunlop's manajing diector, Mr Clive Hooper, expresses concern about tariff protection expected to be given this year to locally made synthetic rubbers.
"If the duty is granted, imported natural rubber will rise 75 percent on landed cost, reflecting the cost premium for the local product;" he said.

# Tyre retreaders oppose rise in casings tariffs 

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Financial Editor TYRE retreaders are to oppose strongly the application by tyre manufacturers for a substantial 600 percent rise in import tariffs for tyre casings．
Mr Stan Spinks，man－ aging director of the re－ tail divisision of Quinton Hazell Súperite in Durban；said retreaders were forced to import about 500000 casings a year because they could not get eniough locally．
－＇We would be only too happy to get．our casings in South Africa but there are not enough for our purposes．We think the price of retreads will double if this application goes through？

## Import disty

The tyre manufacturers haye asked the Board of Trade to increase the im－ port duty on casings from R18，35 per 100 kg to R108 per 100 kg ．
The Motor Industries Federation is also oppos－ ing the move whick was made，and fatled，in 1975，1977 and 1979 ．
Mr＇Spinks said that while import duties on new tyres that could bè made in South Africa was acceptable，the new tar－ iffs on casings were not．
He said that only about one in four of every tyre bought to them for re－ treading could be used and the demand was far greater than this．
All major retreaders had written to the Board of Trade opposing the application．

## Accidents

My Spinks said that even a lesser rate of im－ port duty would threaten their existence and could lead to unemployment and an increase in the ac－ cident rate．
We think that people tend to use their tires to the very last and that the one $m$ m tread require－ ment is not enforced very strongly．
A substantial retail price increase－possibly a doubling of the price－ would mean that people would use their tires even longer and be a danger：on the roads．＇
Mr Spinks said the re－
cent decline of the rand against the dollar had meant that imported tyre casings were becoming more costly and that they were hardly profitable．As it was，there were always a fair number of rejects in their casing imports．




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## DUNLOP Flattening out

Activities: Manufactures tures and automotive products, as well as belting, hose, floorings, mattresses, rubber components and sports goods. $51 \%$ of the equity is held by Dunlop Holdings. (UK). Chairman: T F Muller; managing direc. tor: CR Hooper.
Capital structure: $15 m$ ordinaries of 50 c; $7500006 \%$ cum prefs of R2. Market capitalisation: R105m.
Financial: Year to December 311981. Borrowings: long- and medium-term, R1,6m; Net cash: R459 000. Debt:equity ratio: 11,0\%. Current ratio: 1,5. Group cash flow: R24,3m. Capital commitments: $R 7,4 m$.
Share market: Price: 700c (1981-82; high, 780 c ; low, 560c; trading volume last quarter, 103000 shares). Yields: $18,3 \%$ on earnings; $10,3 \%$ on dividend. Cover: 1,8. PE ratio: 5,6.

|  | '7 | '79 | '80 | 81 |
| :---: | :---: | :---: | :---: | :---: |
| Return on cap (\%) | 25,6 | 36,9 | 32,6 | 44,4 |
| Turnover (Rm) | 106,2 | 127,1 | 157,5 | 211,4 |
| Pre-tax profit (Rm) | 11,8 | 15,3 | 22,8 | 31,5 |
| Gross margin (\%) | 13,1 | 13,1 | 14,8 | 15,2 |
| Earnings (c) | 52,6 | 64,6 | 93,4 | 128,3 |
| Dividends (c) | 26 | 34 | 51 | 72 |
| Net asset value (c) | 225 | 257 | 317 | 373 |

After better than expected results in 1981, this year is expected to be one of consolidation for Dunlop. MD Clive Hooper believes sales and profits will keep up with inflation and the limited real growth anticipated in the economy, as will earnings and dividends.
On the basis of past performance, it seems likely that the company will at least meet these modest predictions this year. But it is most unlikely to match the $40 \%$ compound growth in earnings and the $44 \%$ compound growth in dividends of the past four years. Management is budgeting for economic growth of $1 \%-2 \%$ and is assuming inflation still way up in double figures.
Last year turnover rose $34 \%$ to R211,4m which; on wider profit margins, helped the group increase pre-tax profits by $38 \%$ to R $31,5 \mathrm{~m}$. Real growth accounted for $20 \%$ of the sales increase, with second-half growth being sustained by a spate of tyre buying ahead of December's $12,7 \%$ price hike. Although products sold to the retail sector showed a softening in demand towards the year-end, all of the group's divisions benefited from the economic advance.
Last year sales to the motor industry sales went up $11,3 \%$ to $59 \%$ of the group's total, and provided $60^{\circ}$; of total trading profit. In the coming year, motor vehicle sales are expected to reduce by $10 \%$ from last year's high of 453000 vehicles. Sales falls could be offset as price control on tyres -a "voluntary" matter for 40 years or so -
has now been abolished. The return to normal market forces should lead to better returns and encourage further investment in the local tyre industry which, says Hooper, should lead to a "modest improvement" in sales and profits.

However, this, he says, presumes a coherent tariff policy protecting raw materials and finished goods from imports based on cheap raw materials. He argues that his company is at a disadvantage as it buys expensive raw materials from local monopolists who are granted duty protection and import control while finished products can be imported freely.
Compared with the tyre and motorparts division's turnover and profit advances, those of the mining equipment and consumer goods divisions were pedestrian last year. However, management is counting on the mining and consumer sectors to provide sufficient growth to more than compensate for lower demand by the motor industry in 1982.

Dunlop is engaged in a three-year R25m capital spending programme aimed largely at removing bottlenecks at its production facilities. This should present no financial stress, though it may result in some dividend restraint. Until the rate of inflation drops, it is planned to maintain dividends twice covered compared with last year's 1,8 times.
With a debt:equity ratio of only $11 \%$, the balance sheet is well able to support addi-, tional debt capital, though that is unlikely to be resorted to unless a major capital programme is undertaken. At this stage of the economic cycle maintenance of operating ratios is probably as important as continuing growth.
On management's estimates, the total dividend should rise to about 80 c this year, meaning that earnings should be heading

towards 160 c if cover is increased to $\mathrm{fi}-$ nance the capex programme. At 700c the share is on a minimum prospective yield of 11,4\%.
In view of the group's record and the probability that it will maintain a pattern of soundly-based growth even while the economy's growth rate slows, the share seems to be good value. However, the market itself is likely to move lower in the first half of this year and there may well be better buying opportunities in the neary future.

Dirk Hartford



According to Mr Alex Hawes，chairman of the National Retreaders and Tyre Dealers＇Associa－
tion，truck owners are llon，truck owners are
allowing their vehicles to run on tyres with a minimum tread－or no tread at all - in an at－ tempt to overcome the present shortage．
＂With this irresponsi－ ble practice．safety fac－ tors are reaching dangerous levels．
＂Tyres are being used longer than is sate and it is up to the operator to ensure that sufficient stocks are kept to avoid danger point．＂Mr Hawes said．

## Inventories

Unfortunately，there is not sufficient law en－ forcement to keep regular checks on tyre wear due to the manpower shor． tage in the provincial and municipal traffic depart． ments．
Mr Hawes，who is also MD of Quality fyres，said normal inventories of tyre stocks were down to one－ third of a month while normal stocks should be of two months＇duration．
He said that dealers had been＂iust managing＂since October last year．Tyres were no longer an off－the shelf item．
＂Dealers have been avoiding panic buying and have been very sensi－ ble about this by timiting the number of tyres per customer．＂
While pang interview． ed Mr Hawes was faced with what is now a＂daily occurrence＂．

## Stuck

A customer＇s vehicle was stuch in Durban without a tyre despetate－ ly needed for the hati bact to the reet．
＂We managed to find a tyre for him from another branch in Durban however and the matter was quickly resolved．But this is a typical situation in which we find ourselves．

## Light

However there is light ahead．Mr Hawes predicted a slight downturn in the country＇s economy towards the lat－ ter half of this year but it would not be until the end of the year when dealers would once again be＂really stocked up＇．

Coupled with that，the last two years had seen tremendous growit in the tyre manufacturing com－ panies and the country would soon see a new generation in the tyre in． dustry：

IF YOUR car tyres are looking tired, replace them now - the price of tyres is expected to rise another $15 \%$ within the next year.
Commenting on yesterday's shock increase of $4,6 \%$, the chairman of the Retreaders and Tyres Traders' Association, Mr Alex Haves, said he was relieved the increase was not any higher.
Yesterday's price rise was the second in less than three months - and the worst is still to come.
The soaring cost of the raw materials that go into the manufacture of tyres will push the price of tyres up by another $15 \%$ in the next 12 months, according to Mr Hawes.
Mr Peter Morum, chairman of the Tyre Manufacturers' Conference and managing director of Firestone SA, said the drop in the value of the rand and the rising rate of inflaton also contributed to the increase.
Mr Morum said the tyre manufacturing industry was only passing on the increasing costs of making tyres,

The cost of producing tyres had already risen beyond the $4,6 \%$ granted by the price controller.
The industry had had to absorb the extra costs, he said.
A new tyre for a luxury car such as a Mercedes Benz will now cost R 57.50 .
A tyre for a smaller car such as a Ford Escort will cost R42

## Dunlop

plans

DURBAN - Dunlop South Africa plans subustantial capital expenditure over the next three years on a programme to expand and modernise existing produc tion facilities and to extend the range of its industrial and consumer products; Dr : T F Muller, the group's chairman, announced here.
He said that to provide part of the funds required, Dunlop intended to raise about R15 million by way of a rights offer to its ordinary shareholders.
Dunlop International AG, the immediate holding company of Dunlop and holder of $51 \%$ of the group's share capital, would take up its rights in full, Dr Muller said.

Arrangements were being made for Dunlop Holdings PLC of UK, the ultimate holding company of Dunlop, to underwrite the balance of the rights issue.
The details of the rights offer will be announced shortly.
The new shares to be issued will rank for the interim dividend to be declared in July.
The board of Dunlop SA intends. to maintain the current level of dividends on the increased capital. Sapa


## Thieves lift R1 500 while factory burns

 WHILE firemen battled to bring a blaze executive had removed R1500 in cash at a tyre factory under control yesterday morning. thieves broke into the vehicle of a senior company executive and stole He then locked the briefcase in his vehicle Later he found it had been R1 500 in cash which only minutes earli. er had been removed from the firm's safe.
## Damage

Captain Jan Calitz, senior police liai- The fire was under control by 7.49am son officer for the Western Cape, said and by $10 a \mathrm{~m}$ only two fire tenders repolice were investigating a case of theft mained at the scene, with firemen confollowing the disappearance of a brief. ducting dousing operations. case containing the money.

Smoke still rose from the factory
The blaze at the Kensington plant of Natyre broke out about 5.30 am in the painting section
It is understood that a mixture of benzine and rubber chips was in the area.
Four men at the plant tried to put the fire out. Failing. they called the fire brigade.
hich was severely damaged
The roof of one section collapsed totally and the contents of the building appeared to have been ruined.
Mr Sydney Cohen. general manager of the firm, said the warehouse and main factory had been destroyed and it would The first call was received about cost $\mathrm{R} 2,5$-million to repair the damage. 5.45 am and within minutes two fire engines were at the scene

## Six fire engines

The factory would be out of business for several months but the public would not be affected as the firm had branches and factories in other parts of the
Eventually six engines, including two country.
turntables, were in operation. Also in The serious problem at the moment attendance were members of the ambu- was the inability to retread as a result lance service's Metro rescue team and of the fire. police.

Mr Cohen said the firm's records had
Thick clouds of acrid black smoke cov- been salvaged as a result of the "treered the area. Flames leapt 20 metres mendous spirit" of the company's staff. and firemen had to use breathing apparatus
"But I have difficulty understanding why the fire started," he said.

BY TOM LOUW Business Editor

EAST' LONDON - Plans are being drawn up for modernisation and the introduction of new technology at the Dunlop factory in East London.

Dunlop's general manager here, Mr Nigel

Yeadon, said yesterday provision was also being made to expand producion.
These developments will form part of the R56 million Dunlop South Africa is to invest over the next three years in the expansion and modernisation of its production facilities, and in the extension of its range of industrial and consumer products.
Mr Yeadon was not able to indicate the amount that is likely to be spent in East London. He said it would be proportionate to the looal operation's share of the total business done by the group.
In Durban the group managing director, Mr Clive Hooper, said the past five years had been characterised by increasing productivity in the company from both men and machines.
"If one looks back 10 years to 1972, Dunlop's turnover has quadrubled with only eight exfra employees (from 4958 to 4966 ), while the cost per employee has more than trebled," he said.
"In addition, the motor industry has recovered from a recession which
bottomed $\ln$ 1977; asset management has led to investment in growth areas, such as consumer and industrial, with disinvestment from unprofitable areas and products; and efficient management of cash flow has seen debt-equity gearing drop from 53 per cent in 1976 to only three per cent last year."
Mr Hooper said the inprovement in the fortunes of the motor industry meant that about 60 per cent of Dunlop's sales and profits now came from this source, which was supplied by four of the five product divisions.
"While motor vehicle sales are expected to decline from 453000 to 405000 this year, high vehicle sales in 1980 and 1981 will lead to strong growth in the replacemont market, which is nearly double the size of original equipment sales. in our product ranges.
"We believe the authorities cannot permit the situation to continue where the 1981 value of imports of new and second-hand tyres for retreading has doubled in the last two years and, in fact, now exceeds the
value of natural rubber imports used in the tyre industry.
"This is especially so when a duty of about 75 per cent is under considration to protect 1983 local manufacture of polyísoprene as an evendual 50 to 60 per cent substitute for natural rubber."
Mr Hooper said the substantial capital expenditure over the next three years would enable the group to meet its objective of real growth in sales and profits in line with the South African economy and maintain dividends on an almost twice covered basis.
To provide part of the capital required, Dunlop announced a rights offer last week of $2,7 \mathrm{mil}-$ lion shares at a price of 575 cents per share which will raise R15,52 million.
They will be issued on the of of 18 rights for every 100 shares held.

These shares will rank for the interim divident to be declared in July. The Dunlop board intends to maintain a dividend of at least 72 cents on the increased capital.

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Hooper is not the＂mixed system＂of pro－ tection given to raw materials and finished products but a system which would afford the same protection to both．
Hooper says that growth on imported tyres over the last three years is unacceptably high．Last year new tyre im－ ports totalled $11,7 \mathrm{~m}$ kgs worth R 36 m ，up from 1980＇s 7 m kgs at R17m and 1979＇s 5 m at R12m．Second－hand tyres and used cas－ ings totalled another $5,4 \mathrm{~m} \mathrm{kgs}$ ．worth R3；6m，up from R1，3m in 1979.

## RUBBER <br>  FM 30.4 .82 <br> Protection poser

Even the whopping $75 \%$ tariff protection on imported rubber applied for by Karbochem may be insufficient to protect it from for－ eign competition．
The Director of Import and Export re－ cently told rubber importers that the direc－ torate would like to ensure that maximum use is and will be made of locally manufac－ tured raw materials and that imports are confined to only those products where，for technical reasons，the locally produced raw materials are unsuitable．This would natu－ rally reduce to a minimum the dependence of local industry on overseas supplies．＂
At present Karbochem supplies roughly half the local rubber demand．But when its Newcastle plant，originally estimated to cost R150m and now expected to runout at about R 400 m ，comes on stream later this year it will supply at least $90 \%$ of local needs．
Meanwhile manufacturers and mer－ chants currently being granted import per－ mits for natural and synthetic rubber have been asked to supply audited statements of stocks and consumption．
＂All permits for rubber，＂they have been told，will be issued on the basis of both ton－ nage and value，as this system is more readily adaptable to the wildly fluctuating $\therefore$ prices currently being experienced．＂

Reason given by the Director for the tightening of import control is＂the need to conserve foreign exchange reserves for the importation of only such commodities as may be regarded as indispensable for the further development of the national economy．＂
However，importation of downstream products such as tyres，conveyor belts，hos－ ing and V－belts appear to have escaped this protection：A Department of Commerce spokesman says：＂We still allow the import of full and reasonable requirements of im－ porters depending on factors like turnover and their position in the market place．＂
Reasonably free imports are causing manufacturers of rubber products to lose business to foreign competitors．And they say they will not survive unless govern－ ment protects them with yet steeper im． port tariffs or more stringent import control．

What＇s needed says Dunlop MD Clive
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Hooper says the value of natural rubber imports used in the industry is only R30m． ＂Imported tyres and casings are worth R10m more．＂Obviously the level at which the industry is forced to use local raw ma－ terials means local finished goods are heavily undercut by competitively priced imported finished rubber products．In the present worldwide slump the price of rub－ ber and synthetic rubber internationally is $50 \%$ less than the local produced synthetic． Manufacturers say they are losing out on
tenders in competition with imports．For example conveyor belting is priced $20 \%$ ． $25 \%$ below the locally manufactured equivalent．
Says Tony Hesp，BTR／Sarmcol MD：＂If government concedes the $75 \%$ duty on raw materials，the finished products industry won＇t survive unless there＇s corresponding protection for conveyor belts，hoses，V－ belts and general rubber goods．These will cost $50 \%$ more than imports which at nresent are $20 \%-30 \%$ cheaper．＂


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 THE Protea group is to wind up two uf



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 plant in Neweastle. Karbochem rubber-from-coal duets of its new R350-million any, of import protection it has


## Company s new home for sports



An artist's impression of the cluhhouse of the new R650 000 sports complex to be built at the Goodyear factory
U'hage tyre firm sets up R650 000 sports complex

By WAYNE ASHER
THE 2000 employees of the Goodyear tyre manufacturing company in Uitenhage, as well as their family and friends, will be able to enjoy the facilities of a new R650 000 sports complex by the end of the year.

What until now has been open ground in front of the factory will now become the site of a complex providing indoor and outdoor sports facilities at night and at weekends.

Already employees are forming teams for various sports which will mean new entries in the local and open sports leagues.

Mr Mike Selley, director of public affairs for the company, said the plans were completed this week and building would begin "about mid-year".

He said many of the company's overseas factories had similar sports facilities and one of the main reasons for opening them was for "social integration" of the employees on the sportsfields.
"An employee recreation officer has also been appointed to establish a compete sports programme and enable the company to develop inter-departmental sports activities.
"These, are still early days, but the response throughout the factory has been positive.
"A wrestling and a boxing club have already been formed."
Relatives and friends of the company empoyees will also be able to take advantage of the complex, which will mean many members of the general public will have access to the new facilities.

The plan of the site shows allocations for a multi-purpose field which will be used mainy for football, two all-weather tennis courts which will be lit at night, and a bowling green, all of which will surround a large clubhouse.

Mr Selley said there would be squash courts, two badminton courts indoors as well as snooker tables and dart boards.

MORE than 700 workers at the Dunlop factory near Benoni yesterday morning refused to begin working after the management had allegedly refused to recognise their union.

Day shift workers refused to start work at 7 am an 䑶were later joined by the night shift staff in the company's canteen, where they had grouped. The workers said they would only go back to work on condition that management agreed to recognise their union, the Chemical Workers Industrial Union, which is affiliated to Fosatu.

Two months ago the anion had applied to the ompany's management or recognition and, after he management had ailed to recognise the inion yesterday, workars decided to go on itrike.
The workers claimed that they had contacted the management many times over this issue, but every time they had received no positive answer.

Late yesterday, union representatives met with management and the workers only decided to go back to work at about 1lam, after management had promised to recognise their union, on condition that the union had at least 50 percent membership of the workers employed by the company.

A spokesman for the union said yesterday they had applied to Dunlop management about two months ago for recognition but they were only informed last week that their application for recognition had been rejected on the ground that the union did not have majority membership in the firm.
The spokesman said: "Management's stand not to recognise the union later resulted in yesterday's strike. The management had demanded that at least we should have a membership of 375 workers at the firm before our union could be recognised. This, the union has done, and after yesterday's meeting management agreed to recognise the union."

## RUBBER (196) FM $2 / 782$ New crop to tap

Researchers are working on a plan to make SA partly self-sufficient in natural rubber. Experiments with the high rubber-content guayule shrub have been completed and, according to Dr Barratt Easter, who has been closely involved with the study, guayule plantations could be a viable proposition.
Guayule (pronounced wy-00-lee) is native to Mexico and southern Texas and has the highest rubber content after the natural rubber tree, Hevea basiliensis.
Easter, who is employed by the research division of Agtec, an LTA company, says the high rubber producing properties of the shrub have been known for many years. Some rubber was produced from guayule
during the Second World War when the Japanese cut off Europe and America from sources in the East.
Interest in the shrub died down after the war, however, when inexpensive crude oil made it cheaper to use synthetic rubber in many products. Interest revived after the first steep increases in oil prices in the Seventies. A number of countries, including Zimbabwe and Australia, are looking closely at the shrub and experiments in the US are well advanced. Indeed, the Americans are now testing guayule-based rubber tyres on their Phantom' F -4 fighter bombers.
Agtec has allocated R30 000 for the initial study, but others are also showing interest: The CSIR, the Department of Agriculture and Fisheries and Stellenbosh University have each undertaken studies of their own. All the findings are assessed by a steering committee and information is freely exchanged. Agtec also stays in touch with overseas developments, including a study supported by the California Department of Agriculture.
The advantages of setting up local guayule plantations are obvious, says Easter. SA, which is now totally dependent on natural rubber imports of about 50000 t /year, would have access to an assured supply. A single, well-run plantation of about 30000 ha could produce 20000 t 30000 t /year.
The shrub grows naturally in a wide variety of climates and soils and would not compete with existing food crops. But one requirement is that it undergo a period of stress to enhance rubber content. Easter says the plant must produce more rubber than it does naturally if it is to be viable commercially. This could be achieved through irrigation.
Guayule could also be used to improve the economy of marginal areas, he says, and would be a good source of employment for unskilled and semi-skilled labourers.

Eventually, if sufficient rubber was produced locally, small export markets could be developed.
Guayule plantations would not necessarily compete with SA's developing synthetic rubber industry, but would complement it, says Easter. Natural rubber must be used in certain products such as conveyor belts and aircraft tyres where its heat-resistant properties are essential.
By-products, particularly vegetable oils and bagasse, would also have useful industrial applications. In fact, about half the value of the crop could come from by-products like guayule oil, which is similar to soya bean or groundnut oil. and bagasse.

The main problem is to get the scheme rolling. A viable plantation would cost in the neighbourhood of R45m, but, thereafter, good prorits should be assured.



## Post Reporter

A RECOGNITION agreement between Firestone South Africa and the National Automobile and Allied Workers Union (Naawu) signed at the weekend is a step towards the establishing by the union of industry-wide bargaining in the tyre industry
This was said in a statement by the union announcing the agreement, which provides for an interim relationship until a more comprehensive agreement is negotiated:
In Firestone plants where Naawu has reached $30 \%$ membership; the agreement provides for the recognition of the union, the election of shop stewards and the provision of stop-order facilities.
The union does not have 30\% membership at Firestone's Port Elizabeth plant but expects to have soon, a Naawu official said today
"The union is satisfied the agreement provides an important first step in establishing a mutually acceptable framework of collective bargaining at Firestone," the statement said.
Together with a recognition agreement at Goodyear, it was a step towards establishing majority representation in the tyre industry, and initiating "a new era of industrywide bargaining in this industry".


Both Zapu and Zanu (PF) sources predicted last weeh that a meetuns between the two leaders was in the offing in spite of Mi ajugabe's shril: threats acsinst the Zapu leadership.
Mr Muzabe claimed the Zanu leadership was secretly behind widespread dissidence and banditr and the kidnapping of the six foreign tourists in the Lupane area, oddng he held them responsible for the fate of the hostages

Mr Nksmo would not elaborate on the contents of the peace programme hammered out at yesterday's talks.
"We met and agreed to follow a certain course which would be made hnown to the country as we so alons," he said.

The talks, which includeo the Depaty Prime Minister, Mr Simor: Muzenda. and the Minister of State (Securivi). Mr Emmerson Amangagwa, had been "frank" and "a good sign for the future," said Mr Nhomo.

Though security forces still appear no closer to finding the kianapped tourists intensive military operations in western Matabeleland are resulting in numbers of suspected dissidents and national army deserters being captured.

Intense air and ground activity continued yester. dav but apparently orer a wider area than in the past 10 days of the follow. up operation.
Though it is now almost certain the three bodies found in the Eastern Highlands are those of three missing British tourists. police have not yet "positively" identified the bodies.
A post-mortem was expected to be held today.

## Major tyre firm recognises union ar

Labour Reporter
A MAJOR tyre firm has signed a recognition agreement with the National Automobile and Allied Workers' Unjon (Naaw ), bringing the union a step closer to establishing industry-wide bargaining in tyre manufacture
Firestone SA has agreed to recognise Naawu in their Brits plant, where the union has about 80 percent membership.

The agreement orn. vides for the recugnition of the union, the election of shop-stewards and the prowision of stop-order the union has over 30 percent membership.

Naaw s membershin at Industrat Council (IC) the Port Elizabeth plant covering the industry in is just under 30 percent, the region. according to the unoon's Mr Fetteldas said the regional secretary in PE, union did not yet know Mr Les Ketteldas.

However Naawu is hoping to be in a pasitior. to elect shop-stewards at the PE plant. "som"., the union said in a statement.
The union already har majority membership in the Good Year Tyre plant in Uitenhoge, winere it agement, and wa organt ing at the Gencral Ty plant in PE. sald Mr Ketteldas.
Workers in the tyre whether it would sit on the IC. ficiently we becone suf- Mer ve'll representative der noler what form has ectve bargaining will ran , he said.
A management spolesman for Firestone confirmed that an "interim" recognition agreement had been negotiated for LO the Brit: plant. but said it ferr would not apply to PE mea until the usion had over ence 30 percent membership of here.
Naw already repreindustry in the Eastern sents more than 10000 Cape presently have their automobile workers in wages and working condi- Port Elizabeth and Uitentions determined by an hage.
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## R170000 mailhag theft - man

Argus Correspondent
PRETORIA - A post office official has been arrested over the alleged theft of R170000 from mailbags.

The money disappeared from mailbags between November last year and July this year. The man was arrested by Raiiway Police detectives here last week.
The chief of the Rail.

Transwazl. Colonel Danic banks here, was removed thot Malan, sad R14GO eent from the mailbags. The a $m$ missing from a mailbag bags were then sealed tenb iween Delmas and Preto and handed in at the $R$ ria in November last. main post oéfice here.

The man allegedy Colonel Malan said the worl struck for the second officia! was arrested last one time two weeks ago when week after nine months' one R156 000 disappeared from investigation. Detectives wer a mailbag being transpor found R59000 in the alles ted from Bethal to man's possession. met Pretoria.

Colonel Malan said his R206 Police believe the men were also investigat. does way Police in Northern money, meant for several ing the disappearance of two

# Another Fosatur union gatis recognition in tyre industry <br> Labour Correspondent <br> ing an agreement with Dunlop Tyres 

FOSATU'S National Automoblle and Allied Workers' Union has been recognised by the Firestone tyre company, which means Fosatu unions now have bargaining rlghts at four tyre firms and are negotiating these at a fifth. The unlons are now to co-ordinate efforts in the industry as a probable prelude to setting up industry-wide bargaining.
Three Fosatu uniong are recognised in the industry and, in a statement yesterday, the federation sald lts unions would now work together to create a unlform and "acceptable" pay structure in the industry
Fosatu says Naawu is now recognised at Firestone and Goodyear, its Chemical Industrial Workers' Union (CIWU) at General Tire subsidilary Piggot and Maskew, and its Metal and Allied Workers' Union at Tensile Rubber another GT company. CIWU is also negotiat-

A Naawu statement says the Firestone agreement grants the union preliminary rec. ognition pending a fuller agreement.

It grants Naawu shop steward rights and other facllities in Firestone plants where the union has more than $30 \%$ membership.

A full agreement is likely to follow within a few months.

Firestone's managing director Mr Peter Morum confirmed the agreement and sald another granting Naawu full wage bargaining rights was likely soon.

He said the company was still negotiating with the Motor Assembly and Components Workers' Union of SA, which claims majority membership at the plant. The Naawu agreement would not affect these talks, Mr Morum sald.

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| Argus Bureau <br> PORT ELIZABETH. <br> The National Automobiic and Allied Workers' Union (NAAWU) has been negotiating with the Goodyear Tyre and Rubber Company in Uitenbage in an attempt to prevent the layoff of 75 employees. <br> The local secretary of the Federation of South African Trade Unhons (Fosatu), of which NAAWU is an affiliate, Mr M Sam. said today Goodyear had told shop stewards it planned re. trenchments soon. <br> The number of workers who would be affecteri had not been specified. but the union had been told by Goodyear the company had about 75 surprius employees. <br> Four employees have already been laid off this month. <br> Some departments in the Uitenhage plant had been working a four-day week since July ad some had changed from a "swing shift" to a fiveday week in an attempt to avoid retrenchments. <br> We have met company representatives and suggest Goodyear should freeze employment, eliminate overtime work and not replace employees whose services have been terminated or who have resigned;" Mr Sam said. <br> The company had accepted these proposals. Goodyear's personnel manager could not be contacted for comment. |  |  |
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## Strikes have (146) mild effect <br> E. Post $26 / 8 / 82$ on tyre firms

By JERRY McCABE

THE wage dispute which has crippled the Eastern Cape motor industry for more than a month has so far had a mild effect on motor tyre manufacturers.
"The local strikes have had an effect on our production and we are cutting back, but of more significance is the general slowdown in the economy," said Mr Mike Selley, public affairs director of Goodyear.

The overall slowdown in the new car market had also had an effect

Mr Selley said Goodyear was trying to avoid staff cutbacks and there had been no retrenchments.
"Certain departments are working shorter shifts and we have reached an agreement with the unions about this and also that, where it can be avoided, there will be no cutback of staff."
Mr Bill Taylor, marketing director of Firestone, said his company had to make "certain adjustments to the producdion of certain sizes of tyre" but otherwise the wage dispute at the motor firms had not really affected them.
Firestone was not stockpiling tyres at present because of the present adverse financial position, Mr Taylor said.

Mr A. A.Versfeld, director of General Tire Sales and Distributers, said from Johannesburg, that the work stoppage had an effect on the sales of tyres but this was also due to "what was happening on the market".
Mr Versfeld said that when the motor industry was in full production, General had a problem with a stock shortage. The demand for tyres has been lower since the stoppage and this had given them an opportunity to build up stocks.

Mr Lloyd Cayman, marketing manager for Dunlop SA, said his company had not had to make production cutbacks although they did not "sell tyres when the motor firms"are closed".
present He said Dunlop's stocks were "pretty low" at pres
and sales to Eastern Cape motor plants had dropped.

## RUBBER

## Controls Stretched

Despite its commitment to abolish import controls in accordance with Gatt requirements, government is determined to maintain these measures to protect the local rubber industry for the time being.

Dave Marlow, MD of Sentrachem, Karbochem's holding company, says this assurance has come from the Director General of Industries.
"We are told that government will use the tools at its disposal during the time lag until import tariffs are available to protect all sectors of the industry," he says. The existing permit system - rarely used - will
be invoked during this period.
Government has told the industry that it will produce a package of import tariffs designed to protect both raw material and downstream manufacturers.
As Karbochem's R353m synthetic rubber plant at Newcastle approaches completion,
producers of rubber goods have submitted new tariff applications which take account of the higher costs of using the raw materials it produces.

Last year tariffs averaging $40 \%$ were granted to industrial rubber manufacturers, but the industry now wants a further
$10 \%-22 \%$ protection. This would bring tariffs on these products to about $60 \%$.

Comments Sarmcol deputy MD Stewart Blackstock: "One can hardly imagine an import tariff as high as. this. Our fear is that many industrial rubber products will be priced out of the market. Rubber hoses have already been substituted with plastics in many areas."
Michael Waterson, director of the Tyre Manufacturers Conference (TMC), says the TMC is preparing its own application for tariff protection related to Karbochem. He adds that Department of Customs and Excise statistics show that imports of tyres have been rising steadily in the past few years - even before the new plant increases the cost of locally-made rubber.
Karbochem's Newcastle plant is physically complete. The first phase, producing styrene-butadiene rubber (SBR) and polybutadiene rubber ( BR ), was commissioned in June. The section to produce the natural rubber substitute, poly-isoprene rubber (IR) will come on stream next year.
Nominal capacities are a totāl 36000 t /year of SBR and BR (the two products can be produced in various grades and ratios) and $45000 \mathrm{t} /$ year of IR.
Marlow says Karbochem expects to achieve about $70 \%$ substitution of imported natural rubber in time, with full substitution feasible in an emergency. No significant problems have emerged in tests on the products produced so far, he adds.
Import tariffs which could be as high as $70 \%$ on SBR and BR were gazetted last month. But as Karbochem cannot supply the full demand for these products at present, rubber manufacturers are being given full tariff rebates on unavoidable imports.
The tariff on natural rubber should be announced when the IR section is producing. It could be significantly higher than that applying to other rubbers.
Says Marlow: "Prices of natural rubber dropped to such low levels in the recession that governments of producing countries had to support the price of natural rubber to sustain the industry.
"Even a moderate recovery in the world economy would cause a short supply of natural rubber, which could make prices rocket in the mid-Eighties."

## Recession leads to $\varepsilon$. . ost worker retrenchment <br> Thit recession which has hit the Eastern Cape motor and

 associated industries has led to a tyre company retrenching 39 workers and going on short time, and another going on a four-day week.For the past month the Firestone company has been working a four-day week because of a slackening in the demand for tyres for heavy duty vehicles

And at Goodyear 39 workers have been laid off. More might still have to go.
The company has introduced a four-day week in its truck and tractor tyre division, and changed from a six to a fiveday week in its passenger vehicle tyre section.

General Tire has not laid off any workers and does not expect a shortening of its five-day week this year.
Last month 507 workers were laid off at the Ford motor company, and in April Volkswagen retrenched 315 workers.

GOODYEAR South Africa, one of the country's largest tyre manufacturers, has expressed concern at the rapid increase in new-tyre imports.
These imports rose by a substantial $57 \%$ in monetary terms in the first three months of this year to a record R10-million.

Sales director Jack staplêtön says that in one particular tyre category those ranging between 20 kg and 1200 kg , which are mainly truck tyres and small earthmover tyres - imported tyres now represent more than $20 \%$

By Don Robertson
of all the new tyres sold in the replacement market
"Tyre companies whose products have a $75 \%$ to $80 \%$ local content support various South African component piants for items such as carbon black, synthetic rubber and nylon cord, and these people are losing more than a $20 \%$ share of this business.
"Obviously this will affect the labour market.
"With such a high percentage of the
sion such as we are now experiencing, some companies might have to cut back on production, and this could mean a reduction in the number of jobs avail able," he said.
Quoting statistics, Mr Stapleton said that the total mass of imported tyres rose from $2,485-$ million kg in the first three months of 1981 to 3,123 -million kg during the first quarter of this year.
An average passenger car tyre has a mass of about 10 kg , and an average truck tyre a mass of about 50 kg .
Speaking in rands and cents, this means that new tyres with an overseas
export value of R10,392-milHion were imported from January to March thls year, against a value of $\mathrm{R} 6,620-\mathrm{mil}$ lion for the same period in 1981.
"Compared with 1980, the increâse was $264,3 \%$, or R7,540-million," said Mr Stapleton.
He added that it was extremely difftcult for South African manufacturers to compete with overseas producers, largely because the price of local raw materials was considerably higher than current world market prices.

These raw materials include synthetic rubber, fabrics and carbon black.
At present, the cost of the locally produced synthetic

- To Page 3


## Tyre-imporirt concern <br> * From Page 1 <br> prices for local raw materi-


rubber - styrene butadiene rubber - is about $50 \%$ higher than the cost of imported natural rubber.
"Obviously this puts us at a severe disadvantage, and overseas manufacturers, especially in the Far East, can make tyres far more cheaply than we can.
"When one considers the high local content of South African-made tyres, and the. fact that the tyre industry provides employment for thousands of workers, we should enjoy a greater degree of protection through import regulations as long as we have to pay premium
als," he said.
It is expected that the tyremanufacturing industry will soon make representations to the Government for some form of protection against imported tyres.

We have little cause to
object to the import of tyres in reasonable quantities, but the increase which has taken place in recent times is well beyond the realms of reasonableness, more particularly so when the jobs of fellow South Africans are in jeopardy," Mr Stapleton added.
 Labder Heporter
THE downturn in South Africa's economy has hit major rubber manufacturer, Sarmeol, forcing it to retrench 260 employees.
In a statement released yesterday. Mr A W F Brd. Sarmcol's managing director. said the company had 'regrettably' laid off 200 weekly and monthly paid staff at its Howick plant and a furher 60 at other branches because of
demand:
Sarmeol had attemptec to avoid retrenchment by introducing a four-day week and shift pattern changes, but the hoped for upturn in trading had not materialised, he said.
Mr Bird said: 'When the economic recovery oc. curs, priority will be given to employees with prior servict in any recruitment that takes place.'

## Rush for (6) protection ${ }^{\text {n }}$ protection ${ }^{\text {n }}$

THE multi-millionrand South African tyre industry has made application to the Governmont for additional protection against the import of tyres, which rocketed in value to more than R10-million in the first quarter of this year.
Mr GP Morum, chairman of the South African Tyre Manufacturers Conference and managing director of Firestone, confirmed this week that the R600-million-a-year industry had presented its case to the Board of Trade and Industry for an increase in the import duty on all categories of mm-

## First, tyres

## By Don Robertson

## ported tyres.

However, as the applicaton has not yet been officialply gazetted, Mr Morum was not prepared to discuss the details of the industry's requirements.
In force at present is a small import duty equivalent to 300 c a kg less $80 \%$ of the fob value of the tyre or $20 \%$ of the fob value, whichever is the higher.
On a standard truck tyre which would retail at R320, this duty represents R48 a tyre.
Because of the current eco-
gnomic malaise, the tyre industry, like many others, has experienced the effects of the reduction in spending and is in most cases at present oprating on a four-day week.
The threat of imports is therefore taken in a serious light as it could, according to industry sources, mean a furthe cutback in production, with a resultant reduction in jobs.
In the first three months of this year, the mass of imported tyres rose substantially to 3,123 -million kg , worth R10,392-million, compared
with 2,485 -million kg , worth R6,620-million, in the first quarter of 1981.
But the handful of tyre inporters have reacted strongty to the industry move.
Dick Naude, managing director of Speddick Industrial Tyres, one of the country's largest importers, says that the reason for the sharp increase in the import of tyres results from the inability of local manufacturers to produce certain categories of tyre in sufficient quantities, and the fact that the locally produced item does not meet the quality standards of those manufactured overseas accusations which are disputed by Mr Morum.
Mr Nude claims that the major tyre import is the newply developed, steel radial ply tyre, which is far superior to the locally manufactured product and which is perefared by the bulk of South African users.
He adds that a large proportion of the increase in the mass of imported tyres is for motorcycles, which none of the four major producers can supply, and suggests that the rise in the value of imports can be partly explained by the depreciation of the rand.
In addition, solid tyres for forklift trucks are manufactared by only one company locally.
Mr Naude also claims that the largest importers of tyres, which make up about $20 \%$ of total sales, are the manufacturers themselves.

Dunlop imports from Japan, Goodyear from Luxembourg. Firestone from Spain and General from Germany.
The tyre industry's complaint also covers the import of casings for retreading which, it is claimed, are suserio to the locally produced item.
The furore, in what is a competitive industry, is likety to increase after the full details of the industry's claims are made known.

EAST LONDON - Two workers were taken to Frere Hospital after they were injured at a tyre factory in Buffalo Street yesterday

They were Mr Mchae! Velile Mbengo, who fra:tured his left arm. and Mr Enock Miqadara. who has stomact injuries

Both men were pumping a tyre when it burst and the apparatus they were using was flung into the arr. a spokesman for the company said

The condition of the men was described as satisfactoryyesterday. DDR their working conditions.
About 100 workers at Tensile Rubber, a subsidiary of General Tire downed tools.
The strike started on Monday evening when nightshift workers made demands of management.

Worker grievances are:
. The loss of transport services from Alexandra township to Wadeville.

- No tea or lunch breaks for night staff
- No overalls or safety shoes provided this year:

Fosatu's Metal and Allied Workers Union (Mawu) had a recognition agreement with the firm before it moved from "Wynberg to Wadeville: However, the loss of members as a result: of the move ended" in the termination of the agreement this month.
Management ${ }^{-}$spokesmen were unavailable for comment. A Mawu spokesman said the workers were unwilling to retarn to work or be selectively re-engaged.

## $10 \%$ of workers

 Rest at Uitenhage firm laid of efBy SANDRA SMITH
ABOUT 85 workers, or $10 \%$ of the workforce at the Hella (SA) lighting equipment company in Uitenhage, were retrenched today.

Hella's marketing manager, Mr J Ryan, said the step was necessary because of the economic slowdown and because Hella had been affected by the short-time being worked by many of its major customers.
A three-day week had been considered, but Hella's varied manufacturing process made this impossible. The company was at present working a fourday week

The local secretary of the Federation of SA Trade Unions (Fosatu) in Uitenhage, Mr M Sam. said that workers who had been re. trenched had complained about severance pay
They claimed to have been given only last and this week's wages. They were entitled to next week's pay as notice pay.

Mr Sam said Fosatu would try to discuss the matter with Hella.
Mr Ryan said the workers had been paid off in accordance with an industrial agreement. and none had complained.

- The Goodyear Tyre Company, which this year retrenched 109 workers, has given the ivational Automobile and Allied Workers Union (Naawt) an assurance that those who lost their jobs will be given a rehiring preference when vacancies arise.
Those workers who were interested should contact the company, a Naawu spokesman said.

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PORT ELIZABETH ( 11) ajor customers zes About 85 workers - 10 percent of the workforce - at the Hella (SA) Lighting Equipment Company in Uitenhage, were retrenched today.
Hella's marketing manager, Mr J Ryan, said the step had been necessary because of the economic slowdown and because the company had been affected by the short-time worked by many of its

The local. secretary South African Trade Unions in Uitenhage, Mr M. Sam, suid that. retrenched workers thad Goodyear: complained. about seve. Tyre Company, which rance pay. .............. They claimed to rave given only two weeks wages and that they were entitled to three.
Mr Sam said Fosatu . would $\cdot$ try: 10 discuss the matter, with the preference when vacan company. $\because$ Sapa. $\because \quad$.

## stw 23 thot8 Wadeville

strike


Labour Reporter
A strike at a Wadeville rubber firm collapsed this week after workers decided to return to their jobs.

About 100 workers at Tensile Rubber downed tools in protest against warking conditions.

Both the right and day shifts refused to meet a management return-to-work deadline and were dismissed
Most of the workers were subsequently reengaged on a'selective basis on Wednesday.
The Fosatu-affiliated
Metal and Allied Workers Union had a recognition agreement with the firm when it was previously located in Wynberg but management terminated the agreement this month as Mawu had lost many of its members in the move.
Officials of Tensile Rubber and its parent company, General Tire, were unavailable for comment on the dispute.
Worker grlevances included complaints about the loss. of a transport scheme and increased production.

Tyre makers (96) seek tariff
protection

## By Stan Kennedy

 Tyre manufacturers concerried about the big increase in tyre imports in the past few years, have applied to the Board: of Trade and Industries for tariff protection.Since 1978, imports of all tyre categories have increased from 5,1 million: kg , valued at R9,8 million, to 11,7 million kg , valued a R35,9 million last year. in the first quarter of this year, imports at 4 million kg are worth R13,5 million.
On anmualised basis, "tyre imports will cost 'the country R54 chan in foreign "exchange this year.
Mr. Michael Wooder. son, director of the SA tyre Manufacturers Conference, which rep resents the interests of the four national manufacturess, DunIop General Tire, Firestone and Goodyear, says the bulk of the imports last year came from Japan, which sold 6,7 minlion $\mathrm{k}_{3}$, valued A R $\mathrm{R} 8,5$ mil. lion.
The application for protetion also takes into account the cost implications of: the in in troactioion of the susbstil tute rubber, poly. isopprene, later this year from the Karbochem plant in Natal.

Other factors which have driven mantrac turers to seek tarife protection are that truck and eartin-mover tyres now represent 35 percent and 25 percent respectively of the lo. cal replacement mar ket. Cycle tyres and
tubes, which com from Taiwan, represen about 35 percent of the local market
Mr Wooderson said: big proportion of the materials used in tyre manufacture were 10 cally produced, with prices, in many cases, being higher than the imported items.
"It is something we are stuck with. Werean not get import permits because we are obliged to support the local raw material suppliers," he added.
In his amual report for last year, Mr Clive Hopper,. managing director of Dunlop, ex pressed concern over the Government's policy of establishing monopolistic single-source suppliers of raw materials which would not be economically viable without heavy duty protection or im port permit control.
"This level of protec tion," he said, "is not extended to manufac turers using these raw materials and new and even used, finished products are freely inported under, the guise of free trade.
Nowhere was this better illustrated than in the application of duty on all rubberis imported, in order to protect the proposed local manufacture of polybutadiene and polyisoprene.
If the duty were granted, importéd natural rubber would rise 75 percent on ladded cost, reflecting the cost premium for thie local product, he said.t?

By LOUIS BECKERLING Business Editor GENERAL TIRE (Ltd) has joined the ranks of steelbelted radial tyre manufacturers with a R5 million plant which was formally opened by Minister of Transport, Mr Hendrik Schoeman today.
The entry by General Tire in the rapidly-expanding steel-radial market comes at a time when the projected growth in the radial market as a whole (steel and fabric-belted), is set to overwhelm sales of the conventional cross-ply tyres.
Director of the SA Tyre Manufacturers Conference, Mr Mike Waterson, told Business Post today the relative shares of two products in 1980 and 1981 were: 01980

| Cross-ply | $\ldots$. | 417000 |
| :--- | :--- | ---: |
| Radial-ply | $\ldots$ | 3315000 |
| 181981 |  |  |
| Cross-ply | $\ldots .$. | 333000 |
| Radial-ply | $\ldots$ | 3590000 |

Radial-ply ..... 3590000
And Goodyear, which together with the other two tyre manufacturers in South Africa, Dunlop and Firestone, has been manufacturing steel-belted
radials for several years, anticipates a dramatic new spurt to growth in this market.
In August Goodyear pointed out that sales of steel-belted radials had reached the point where one in every 15 new cars in South Africa was currently fitted with this product (compared with 1:21 in 1981, and $1: 26$ in 1980). And last week Goodyear projected that next year one in every three new passenger cars would soon be fitted with steel-belted radials as original equipment.
Goodyear are being cagey about their immediate plans for expansion in this sector.
All a spokesman would tell Business Post today was that though Goodyear manufactured its own steel-belted radials in the passenger vehicle market, it was currently importing truck tyres of this type "with a view to determining which was most suited to local manufacture".
Firestone, on the other hand, recently announced massive twin expansion programmes - managing director Mr Peter Morum
revealed the company proposed spending R17,5 million at the company's Brits plant, and R37,5 million in Port Elizabeth.
A substantial proportion of this would be devoted to gearing up to meeting increased demand for steelbelted radials.
The final phase of General Tires' new plant, said Mr Richard Nicholson, would be commissioned this month, though experimental work had begun "three to four years ago".
The plant employs German expertise, particularly in steel cord calendering, from the Contintal GummiWerke, and covers an area of $4700 \mathrm{~m}^{2}$.
In his welcoming address today, Mr Nicholson pointed out, however, that as technology might not "always be simple to obtain", General Tire had decided to establish research and development centres not only for the tyre division, but also for its industrial rubber products group.
"Superimposed upon these R\&D centres, manned by highly skilled personnel, we have established a Chair
of Elastomer Sciences at the University of Port Elizabeth, where we are also sponsoring students and post-graduates to serve this great industry of ours."
Mr Nicholson said General Tire had developed a capacity for local manufacture of steel-belted radial tyres "in the evolution of things.
"Steel, by the very nature of the layman's understanding, means strength. However, this new generation of our products will provide to the consumer not only strength of the component and its durability, but also saving in fuel.
"So much has been written through these years about the strength of the casing, its carrying capacity, but never until the last decade, when the fuel crisis made its impact on our lifestyle, did we consider it essential to improve the rolling resistance of a tyre to provide fuel economy.
"As the tyre being launched here today fulfils all these requirements, I am confident that it will become the product of ther matetomorrow."

2. Blue or black ink must be used for written answers. The use of a ball point pen is acceptable. Red or green ink may be used only for underlining, emphasis or for diagrams, for which pencil may also be used.
3. Names must be printed on each separate sheet (e.g. graph paper) where sheets additional to examination book (s) are used.
2. Candidates are not to communicate with other candidates or with any person except the invigilator.
3. No part of an answer book is to be torn out.
4. All answer books must be handed to the commissioner or to an invigilator before leaving the examination.

Any dishonesty will render the candidate liable, to disqualification and to possible exclusion from the University


Excavating for an underground pump room - the "heart" of a tyre-manufacturing plant - at Port Elizabeth's Firestone factory. The transplant was completed with a minimum of dislocation thanks to a novel design method.

# Expansion at tyre plant speeded up by novel method 

WORK on the R17,5 million expansion programme at Port Elizabeth's Firestone tyre manufacturing plant is proceeding at "doublequick" time according to managing director Mr Peter Morum.

And credit for the speed with which an underground pump room was installed while the factory's normal working operations continued, said Mr Morum, was largely due to an innovative departure from usual construction methods by consulting engineers Lilicrap Wassenaar and Partners.

Responsible for a subcontract of some $R 6$ million of the overall expansion programme, the consulting engineers hit upon a novel approach to 1 ntalling a 25 metre cross trench to carry water and steam to and from the pump room. In or-
der to decrease construction time pre-cast stormwater culverts were used to install the trench, and the job was completed in a single morning.

Another innovation was the use of specially galvanised sheet troughs as permanent propless slab shut-; ters sitting on pre-cast concrete beams. This con struction doubled up as a roof to the underground pump room and the factory slab and the design enabled Firestone to commence installing equipment in the pump room within hours of concreting

The contractors responsible for the project frequently had to work within two or three metres of manufacturing operations, removing concrete and excavating to depths of 4,5 metres without interfering with daily production. On
many occasions intrictate underpinning had to be employed to support stanchions and excavated surfaces gunited to render them temporarily stable.

The contract entailed the extension of an existing manufacturing building the construction of large trenches and an underground pump room beneath the main factory floor; an in-plant toilet and locker room; and the complete revamping and enlargement of the main office building.

Mr Morum said today the new office block would be completed within days and staff expected to move into their new premises "at the beginning of next month". Once the existing building had been revamped and incorporated into the new development a formal opening ceremony would be held.

The remainder of the capital investment of R17,5 million was devoted to the modernisation of existing equipment and the introduction of the very latest equipment available to the tyre-manufacturing industry.
"The, expansion will mean improved productivity and increased product output at all levels. It will generally ensure that the product coming out of our factory is the equivalent of the best the industry has to offer anywhere elise in the world, said Mr Morum.
The second phase of Firestone's expansión pro gramme involved the in vestment of $\mathrm{R} 37,5$ million at the company's Brits plant and this work was "now on the go".
"Once all the work has been completed we should be looking at $35 \%$ volume increases in production."
lays off 93 workers

Mr Percy Watchurst, director of manufacturfing at Firestone, said workers with the shortest service records had been retrenched first. He said Firestone had heen working a four-day week since last September and had done everything possible to avoid laying off workers
There were no plans for further staff reductions "at the present time", but the long-term situation would depend on the economic situation.

The Ford plants affected are the Neave and Struan dale engine and truck assembly plants.
Mr Dirk Pieterse, employee relations manager at Ford, said the implementation of the four-day week had been necessary to avoid retrenchments

General Motors has been working a four-day week since last October and has laid off 380 workers in the past two months. - Sapa

Labour Correspondent THE Federation of SA Trade Unions' Metal and Allied Workers' Union has applied to join a second industrial council, it was learnt yesterday.
Last week, MAWU became the first Fosatu union to apply to join a council when it announced it had decided to join the metal industries' council, the biggest in the country.

This followed a three-year battle in which the union stayed off the council and employers resisted its attempts to bargain outside it.
A MAWU source confirmed yesterday that the union's Natal branch had applied to join a council which covers one Durban piant owned by the Dunlop tire group.
"There is no change of tactics or policy involved. As the
council covers one plant only there is no real difference be. tween joining and bargaining wages and work conditions at an individual plant," he said. The industrial council system was devised to provide a forum for bargaining across an entire industry and councils like that at Dunlop are extremely rare
It not only apples to one company only, but to only one of the company's plants.
It is understood that until now, Dunlop have been negotiating on the council with an "in-house" union, started within the plant to represent workers at the plant only. " $n$ ionists allege that this is a "company" union.

The source said the council had thus far been a "cosy" forum for discussion between Dunlop and this union and added that MAWU believed its presence would change this.

JOHANNESBURG: - The price of tyres, tubes and associated products goes) up by $4^{1 / 2}$ 2 percent on March 26 .
This was announced yesterday by the director of the South African
Tyne Manufacturers' Conference, Mr Michael Waterson.
In spite of this increase the tyre industry would still be absorbing $37^{1 / 2}$ percent of all raw material and service cost increases experienced Since July 1982, Mr Waterson said.

- The $4 \frac{1}{2}$ percent increase announced by South African tyre manufacturers was "unavoidable but extremely reasonable" the chairman of the National Tyre Dealers ${ }^{2}$ and Retreaders' Association, Mr Alex Hawes, said in a press release yesterday.
Mr Hawes said escalating manufacturing costs and the drop in sales as a result of the recession had exerted tremendous cost pressures on manufacturers and the plants were to be commended for passing on only a fraction of the costs to the consumer.
Because the move would result in an increase in the cost of their raw materials, South African retreaders would also have to raise the price of retreads: "but this increase will also be minimal", Mr Hawes said. - Sapa

This will be due to two reasons - one being the ever increasing concentration of particulate and gaseous pollution suspended in the atmosphere, particularly in the Eastern and Southern Transvaal regions.
I. am sure that many readers have marvelled at this summer's spectacular sunsets which have seemingly been more colourful and longer in duration than any I can remember in my 20 years in SA.

This is largely due to the ever increasing concentration of paticulate matter suspended in the upper atmosphere.
Pollutants excreted by factories, mines, power stations and steelworks are being held in suspension in the prolonged high pressure atmospheric zones which would normally have been relieved by pressure changes bringing the winds to disperse the pollution over far wider areas.

Also (and this is the most significant aspect), the "celestial scrubber" has not been working.

Normal rainy conditions are created by the effect of increasing the humidity of the atmosphere to saturation point at which time rain drops created will have encapsulated the polluting particulate matter depositing

Without the rainfall, the concentrations of pollution will result in compounding the aiready aggravated circumstances, and should an institution such as the CSIR be doing pollutant measuring at this point in time in the areas mentioned; I doubt if overall geographic concentrations over a total area would match the minimum standards set down by the World Health Organisation.
This obviously is not a very scientific statement, and I can rightly be accused of conjecture.

However, like many other caring SA residents, I believe we should be monitoring our environment to this degree, as the eye that observes our ever deteriorating situation does not have to be too discerning: to know that in fact, things "ain't wot they used to be!"
I know the last measurements taken by the CSIR showed a drop in concentrations over a 10 year period, but these measurements were taken only at a single monitoring point - i.e. a city centre.
Had we been monitoring say 30 kilometres outside the city, I am sure our concentatration would have increased.
The policy of high chimney stacks has in other words worked to spread the "'muck" around somewhat.


1 believe that the Government Chief Air Pollution Control Officers' Department, has now acquired ambient air monitoring equipment and will be instituting a monitoring programme related to specific areas -which is good news!
The second area which directly affects the efficiency of our air pollution control sytems is of course the availability of water for dust collectors using the wet scrubbing method.

Many years ago, some of our mines had dry collectors on surface plants -this was particularly prevalent during the early 1960's (drought years).

Since then, and in more plentiful rainfall periods, these same mines have gone for wet collectors on replacement plant and on new capital equipment

I have repeatedly warned against this trend and wonder now what the Government Mining Engineer will say to pollutors who are short of water!

The lower capital cost of wet collectors will suddenly be very expensive if the GME instructs offenders to replace inoperative wet collectors with dry.

But will he enforce the Air Pollution Control Act of 1965 ?

If he follows the lines of his previous track record, 1 very much doubt it.

The solution will be left to the conscience of the mining house concerned and with the awareness of the need to protect our working environment as witnessed by the large number of environmental engineers now employed in the mining industry.

Anglo American for instance, now employs approximately 250 people on environmental control -a huge increase in staff compared wtih 20 years ago!
Herein lies our best hope for the future - not with law enforcement, but with the desire to change and improve from within our own society.



LITTLLE improvement in the South African tyre industry is expected in the immediate future, but medium- to long-term prospects are undoubprospects are undoub-
tedly good, says Dr H Khazam, chairman of the General 'Tire and Rubber Company (SA).
He says in his annual review for the year ended February 25 it is to be hoped that SA tyre industry's application for increased duty protection will soon be granted, making further investment to meet growing demands in future years a profitable oposition.
"This is particularly th case in view of the industry's locreasing dependence on higher priced locally produced raw materials."
Local production of raw materials has been designed to guarantee supplies, says the industry and to safeguard sible imposition of the postional restriction of internaport of raw rions on the imSA.
"However, in the absence of adequate protection for locally manufactured rubber products, the concept of self sufficiency in raw materials is likely to be thwarted by a

## By JOHN MULCAHY

corresponding contraction in the industry."
Dr Khazam say's worsan
ing economic conditions sentheir toll in the aitions took market onis the automotive to which time after August, up were running vehicle sales for the samng ahead of those the same period in 1981. Sales of Gentire's products pere sustained during this period but, influenced by the recessionary climat by the clined significantly le, dethe year to finintly later in behind 1981/82 in marginally Because of in real terms. price increase of an interim slightly buse turnover rose fell in spite operating profit programme of a continuing ing and operatingacturing and operating cost
reduction.
"Replacement demand for tyres, especially in the heavier end of the market, weakened considerably in very recent months and on very the serious drought had a negative effect on :agricultural tyre sales." :agricul-

Demand for
Demand for Gentire's industrial rubber products inclined throughout the year says Dr Khazam, because of the slowdown in econome of activity and the continued import of finished products which remained at the same volume as 1981 . - - -

## (8) 400 employees down tools as management cuts working hours

THE ENTIRE workforce, about 400 workers, at Dunlop Industrial Products in Benoni downed tools yesterday after the company cut their working hours from 45 to 37 hours a
By MZZIKAYISE EDOM
week.
According to one of the workers the work manager, Mr Makhaya, informed the staff that as from yesterday three
shifts, instead of the usual two, would be introduced, meaning working hours would be cut from 45 to 37 hours a week.
When the workers arrived at the plant yesterday they refused to work.
The workers said they were already feeling the pinch of the high cost of living and if the company "reduced our working hours it would mean that our wages and salaries are automatically reduced."
Workers' representatives met with management yesterday but the talks ended in a deadlock. Further talks will continue between the two parties today:
Yesterday themanagement of the company refused to comment on the strike.

## Tyre price rollswitan tigain

By DAVID CAPEL
TYRES, retreads, tubes and tyre repair material will go up in price by 7,85\% from July 4, the Tyre Manufacturers Association announced yesterday.
Its statement comes three days after the association's chairman, Mr Michael Waterson, denied to the Rand Daily Mail that a rise in the price of tyres was imminent.
The Mail reported the denial on Thursday, and quoted sources in the trade who said a hike was to be announced shortly.

The increase means the price of tyres has risen' by $12 \%$ in the past three months - with an increase of $4 \%$ in

March.
When asked on Tuesday to
comment on the rumours that have been doing the rounds in the trade, Mr Waterson said rumours were frequently rife in the industry and often had no substance and no price hike was due.

Asked yesterday to clarify the situation, Mr Waterson said at the time of the query n'o agreement had been reached on a price hike. A meeting of the association was held on Thursday and it was then the decision was made.

He said it was "difficult to deal with every rumour in the market". Besides, the decision "could have gone the other way" and prices might not have been increased. In yesterday's statement
the association said the industry had been absorbing costs for some time. It had become essential to make the adjustment.
The increase was slammed by the Housewives League the Automobile Association and one of Johannesburg's largest tyre dealers, who first broke the news that an increase was pending.

The President of the Housewives League, Mrs Joy Hurwitz, said the league intended investigatiing the tyre trade with a view to assisting consumers.

AA spokesman Mr Denzyl Vermooten said the association was dismayed that tyre manufacturers saw it necessary to increase prices a present.

own Correspondent JOHANNESBURG. Tyres, retreads, tubes and tyre repair material would rise in price by 7,85 percent from July 4, the Tyre Manufacturers Association announced yesterday.
The increase means that the price of tyres has risen by 12 percent in the past three months - a four percent increase was instituted in March.
It is impossible to ascertain what consumers will pay, as prices differ from dealer to dealer.
In yesterday's state ment the association said the industry had been absorbing costs for bem abondig oos or were"substantially in the end of the year.

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## CANTEEN BOYCOTT ENDS IN RECOGNITION

A FOUR week boycott of the company canteen has eventually ended with the management of Dunlop S.A. Limited and the Metal and Allied Workers Union of S.A. concluding a full recognition agreement covering the union's members at the plant.
The Agreement gives the union full negotiating rights at plant level for its 900 members and covers shop steward recognition, grievance, dismissal and retrenchment procedures.
The Agreement took nearly 6 months to negotiate and involved the company withdrawing from and hence closing down the Durban Rubber Industrial Council which covered the Durban plant of Dunlop. The one union which was party to the Council, the Durban Rubber Industrial Union, will also probably be closed down as the Company is obliged in terms of its recognition agreement with the Metal and Allied Workers Union to cease giving facilities to minority bodies.
The MAWU Branch Secretary Mr. Geoff Schreiner hailed the agreement as a very important step forward for MAWU in the Durban area and said that while the negotiations had been tough the union was satisfied with the outcome and would test the agreement in its practical application at the shop floor.
15.7.83

## ANOTHER MAJOR RECOGNITION AGREEMENT SIGNED

THE Metal and Allied Workers Union of S.A. signed another major recognition agreement on Friday with the C.I. Industries Group in Pinetown.
The Agreement follows two days after the Union's Recognition Agreement with Dunlop S.A. in Durban, and covers all five C.I. Industries plants in the Pinetown area where the Union has majority membership.
C.I. Industries is the biggest employer in the motor industry in Pinetown employing some 1500 employees engaged in the manufacture of caravans, trailers and mobile housing units.
The Agreement gives the union plant based bargaining rights and covers the recognition of shop stewards.
The parties have immediately embarked on wage negotiations for minimum and across the board increases which will be back paid to the beginning of July.
'We proved two things at C.I. Industries' said Geoff Schreiner, MAWU Branch Secretary - 'firstly that it is quite possible that recognition agreements be negotiated and signed in less than a month and secondly that MAWU is one of the few unions in the industry which is seriously able to represent a proper multi-racial membership'.



Mercury Reporter
THE price of retread tyres is likely to go up over the next few weeks following the recent across-the-board increase on new tyres.

New tyre prices went up 7,85 percent from July 4

A spokesman for one of the bigger retread companies said yesterday that had retreaders not already increased their prices, they would probably do so in the near future.
He added that since there was no controlling body for retreaders, the increases would be not be the same - probably between 5 and 10 percent and retailers would put them up when they saw fit.

He gave the reason as an increase in raw material prices - the same reason that had pushed up new car tyre prices.


## 

Labour Correspondent THE Firestone tyre company and the National Automobile and Allied Workers Union are to hold talks next week following. a two-day work stoppage at the company's Brits plant this week.
It is understood that work ers downed tools on Tuesday, and returned on Wednesday .afternoon, in l protest over a $5 \%$ wage increase granted by
the company
Both union and management confirmed yesterday that a stoppage took place and that talks would be held neyt week. It is understood they will meet on Tuesday.
Brits has not been regarded as a key centre of worker and union activity in the past. However, both NAAWU and the Metal and Allied Workers Union have been recruiting
workers in the area for some time.
A union source said work. ers had stopped work on Tuesday because they rejected the increase which, he said, had been awarded without negotiation

The company confirmed yesterday that it is holding talks with NAAWU on the dispute.

By SIMON WILLSON Industrial Editor THE Afprene project will reduce Sentrachem's pre-tax profits by about R16-million in the 1982-83 financial year.
The reduction in pre-tax profts will be R50-million in 1983-84, it is estimated.
These figures were given to newspapermen this week during a tour of the R401 million synthetic rubber plant established at Newcastle by the Sentrachem subsidiary, Karliochem.
Marketing begins this month of polyisoprene, the Afprene product billed as South Africa's answer to the need to import natural rubber.
When fully on stream, Afprene will have a polyisoprene production capacity of 45000 tons a year.
The dent in Sentrachem's earnings in the year to June 1983 would be about 6c a share, said Sentrachem's managing director, Mr David Marlow.

Losses in the current financial year were estimated at about 30 c a share.
"Losses are expected to peak at a somewhat higher level during the financial year ending in June 1985, and to improve progressively thereafter.
"Pre-tax break-even will, hopefully; occur before the end of the decade, depending on the level of international rubber prices and the Government support obtained."
Sentrachem has applied for $25 \%$ protection for Afprene products to be levied on natural rubber imports, and expects the Board of Trade's verdict in October.
"The expected performance of the project will be carefully menitored and action taken to ensure optimisation of group profitability at all times," Mr Marlow said.
More information about Afprene's effect on Sentrachem's earnings would be disclosed with the group's preliminary profit figures about August 31 .
Additional comment from the board on the project would be given in the group's annual report, due next month:
mmn min $\therefore$ no


The solvent recovery section of the polyisoprene plant at Karbochem's Apfrene project. The plant is to produce 45000 tons of polyisoprene, a coal:based synthetic rubber intended to replace Im. ports of natural rubber.


# Dunlop SA to benefit from companys deal overseas 

Financial Editor DUNLOP South Africa will benefit technically from a agreement which has been reached between Dunlop Holdings in Eingland and Sumitomo Rubber Industries in Japan, according to Mr Clive Hooper, managing director of Dunlop South Africa.
Sumitomo will acquire Dunlop's tyre factories in the UK and West Germany over 15 months and the right to market Dunlop tyres in Western Europe.
Dunlop Holdings will sell its 40 percent shareholding in Sumitomotothe Sumitomo group.
'Dunlop SA is not included in the sale, but we will, from July 1984, receive considerable tyre technical aid from Sumitomo in terms of the agreement,' Mr Hooper said.

## Reseach

When the tyre research and development facilities in the UK and Europe are acquired by Sumitomo next year there will be a new technical aid and licensing agreeoment whereby Sumitomo: provides tyre design, manufacturing technology assistance for use by Dunlop companies, its associates and licensees, Mr Hooper said.

SOur consumer and industrial divisions, which mâke Dunlopillo foam products, sports goods, carpeting and resilient
flooring, conveyor-belting and hoses, are not affected by the agreement and will continue to receive technical aid from the UK.'
Mr Hooper has returned from London after a weekend meeting at which the new agreement between Dunlop and Sumitomo was discussed.
Sumitomo Rubber Industries is the successor of Dunlop Japan, which built Japan's first rubber manufacturing plant in 1909.

Sumitomo, with its 48 percent stake in Ohtsu, is the second largest tyre company in Japan, with 1982 sales of nearly R1000m.
It forms part of the giant Sumitomo trading group, whose sales are R102000m and which employs 300000 people.
dividend because of the first-half results, prospects for the remainder of the year and the necessity for further heavy rationalisation costs.
Trading in the first half of 1982 but recovery is still fragile and there are no solid grounds for expecting further improvement in the second half of this year, it said.
In total, trading losses in Dunlop's Europe tyre business have continued, although the profits of the West German subsidiaries again increased.
Substantial losses were incurred in France and the European selling companies were also in loss. The U S subsidiary increased its profits for the third year running Profits in the Far East were maintained, Dunlop said.

Total profits of African subsidiaries were lower mainly due to difficult conditions in Zimbabwe.
Dunlop Nigerian Industries sustained a small loss after financing charges but improved significantly on the first half of 1982.
Dunlop India maintained profits but a reduction was reported from Japan by Sumitomo Rubber Industries.
Dunlopalso said Sumitomo Rubber Industries agreed to acquire its tyre- making and supply business in most of Europe, excluding France.
Dunlop will also sell its 40 percent stake in Sumitomo Rubber to buyers nominated by Sumitomo.
It will receive about $£ 82 \mathrm{~m}$ for the tyre businesses and related.
licences sold to Sumitomo.
Sumitomo is also buying the tyre plant inventories for about $£ 30 \mathrm{~m}$.
Of the $£ 82 \mathrm{~m}$ price about $£ 41 \mathrm{~m}$ will be received by Dunlop later this year and the balance by January $2,1985$.
Dunlop will be selling assets and shares with a book value of $£ 94 \mathrm{~m}$. This will results in net extraordinary charge of about $£ 25 \mathrm{~m}$.
Dunlop said the agreement will mean it will be relieved of operating losses which for the year 1982 amounted to $£ 9 \mathrm{~m}$ and for the first half of 1983 £3m.
Theshareof Sumitomo's post-tax profits attributable to Dunlop was $£ 1 \mathrm{~m}$ in 1982 and a loss of $£ 1 \mathrm{~m}$ for the first half of 1983.

## Profit

Meanwhile, Dunlop Holdings Ple told Reuter in London that it made pre-tax profit of $£ 2 \mathrm{~m}$ ( $£ 4 \mathrm{~m}$ ) for the six months ended June 30. Turnover was £828m (previously £775m).
Loss per share was 15,4p (loss 13,2p). Tax took £15m (£17m), leaving the same loss, of $£ 13 \mathrm{~m}$, as at the previous period and making attributable loss £22m (loss £19m).
Interim dividend nil (two pence). Operating profit was $£ 27 \mathrm{~m}$ ( $£ 29 \mathrm{~m}$ ) after depreciation £23m (£20m).
Income from associate companies and investments $£ 2 \mathrm{~m}(£ 4 \mathrm{~m})$ after financing charges was £27m ( $£ 29 \mathrm{~m}$ ).
Dunlop said it is unable to recommend an interim South Africa will bene- by Sumitomo will profit technically from a vide tyre design, new agreement which manufacturing technolhas been reached be- ogy assistance to Dun tween Dunlop..Holdings lop, for use by Dunlop in Engrarid and Sumi- companies, its associtomo RubberIndustries ates and licensees in Jopanyaccording to throughout the world." Mr Clive Hooper, man- "Our consumer and inaging director of Dunlop South Africa
As a result of the agreement, announced in Londion yesterday, and subject to final contract, Sumitomo will acquire Dunlop's tyre factories in the UK and West Germany over 15 months, and the right to market Dunlop tyres in Westerii Europe.

- Dunlop Holdings will dispose of its 40 percent shareholding in Sumitomo to the Sumitomo group.
"Dunlop South Africa is obviously not included in the sale, but we will, from July 1, 1984, receive considerable tyre technical aid from Sumitomo in terms of the agreement," Mr Hooper said.
'When the tyre research and development facilities in the UK and Europe are acquired by Sumitomo next year, a new technical aid and licensing agreement
dustrial divisions which make Dunlopillo foam products, sports goods, carpeting and resilient flooring, conveyor belting and hoses, are not affected by the agreement and will continue to receive technical aid from the UK." - Sumitomo, iogether with its 48 per cent stake in Ohtsu, is now the second largest tyre company in Japan, with 1982 sales of nearly R1 billion.

It forms part of the giant Sumitomo trading group, whose sales are R102-billion and which employs over 300000 people. - Sapa

## Motorist in middle as Govt debates rubber industry

MOTORISTS and commercial vehicle operators will be caught in the crossfire of real politique next month when the rubber industry's long-term future is decided in Pretoria.
How the Department of Trade and Industry rules on a tariff to protect Karbochem's output of synthetic substitutes will govern - probably for many years to come the cost of private motoring and fleet budgets.
Estimates of the effect of granting the request for the full $25 \%$ : surcharge on imported synthetic rubber, range significantly.
"Car tyre prices will rise $4 \%$ to $5 \%$ early next year if converters (manufacturers and retreaderis) are forced to use only locally produced supplies," said Mr Alex Hawes, chairman of the 300 member National Retreaders' and Tyre Dealers' Association.
" I 'd put the increase at nearer $7,5 \%$," said Natyre's managing director, Mr Ronnie. Tollemache
Karbochem's Mr Tiens van Niekerk said that, whatever the Department of Trade and Industry decided, protection for the R401-million Newcastle Afprene plant would have little or no effect on tyre prices.
Mr Denzil Vermooten, the AA economic affairs executive, disagreed. He warned: "Motorists (and presumably fleet operators) will be lucky to get away with a $10 \%$ rise in the cost of tyres if the full $25 \%$ protection is granted,"
These estimates exclude any of the routine rises by manufacturers in the price of tyres the motorist has come to expect.
Billions of rands are at stake, depending on which

## By BILL CAIN

way the -department falls, with tempers becoming shorter and allegations becoming wilder as the day of the scheduled decision draws near.
The only salient point of agreement among people concerned about the tyre industry is that South Africa needs Karbochem's synthetic rubber plant. Where they differ widely is on Karbochem's need of a tariff protection barrier to scare off competing imports.

A senior man in the rubbe and synthetic rubber business, who prefers not to be identified, said he was not alone in believing that yet another sector of business was crying wolf and scurrying behind claims of supply ing a strategic material to a strategic industry in order to bolster a plea for protection.
He added: "The world (synthetic rubber) market is hopelessly over capacity and we will be expected to pay $25 \%$ more than the highes price overseas. Everybody in the business knows that we cannot: make rubber locally to justify its local price."
Karbochem stated: "If it is assumed that the tariff protection of $25 \%$ ad valorem on FOB prices will be granted, the current delivered cost (of the popular SMR-20 grade of synthetic rubber) will be increased from R1 325 to R1 625 . This will be the price against which Karbochem has to compete.
"The price will have to be supported by a reference price in a formula duty to protect the local industry should natural rubber prices again collapse."
In other words, local converters and motorists are go-
ing to pay a premium on. tyres whatever happs to rubber and synthetic rubber in world markets.

Mr Hawes said the industry was prepared, within reason, to pay that premium.

He said: "The countries supplying rubber are not over-friendly with us. Synthetic rubber is every bit as good as the real thing, there is no argument about that, and the retread industry is generally prepared to go along with a stable and steady supply. This will soon be a R1-billion a year industry."

Mr Vermooten agreed: "It is a strategic material of the highest quality. We mustn't lose sight, however, of what this is likely to cost the country.
"We're looking at 4-million new and retread tyres every year for cars alone. The amount of rubber used in trucks, tractors, earthmovers and industry is much more again. If the $25 \%$ tariff is granted, the motorist; for a start, is going to pay a lot more for his tyres."

How much more, nobody can say for sure until they hear the government decision.

The only sure thing is that, despite a world giut and volatile international prices overseas, the price of rubber and synthetic rubber goods locally will not fall.

There is also an overriding feeling in the industry that the government will not make a sudden and rigid decision one way or the other but might rather opt for an overview of the whole rubber industry and associated sectors - from imports of rubber and synthetic rubber to the import and local manufacture of tyres, distribution, retailing, retreading and competition generally.

## Mercury Reporter

PRODUCTION was back to normal at the Dunlop tyre factory in Durban yesterday following a 'go slow' by some workers last week, a spokesman for the company said yesterday.
A number of workers,
mainly in the tube manu- branch secretary of the facturing division, staged a protest against the company's refusal to meet their demand for more pay by either walking out or engaging in a 'go slow'. They were later supported by workers in other sections of the factory
Mr Geoff Schreiner, lop told the Mercury that

Metal and Allied Work ers' Union (Maawu), said yesterday that he preferred not to comment at this stage, except to confirm that there were 'lots of problems facing members at the factory'.
A spokesman for Dun-
a very small minority of tiation with the union for workers walked out of the Sydney Road plant on Tuesday and Saturday and some were going slow but the factory is still in production.'
He said the protest was 'fairly low-key at this stage'.
'We have been in nego more than a week. The package which they have submitted would mean a 50 percent increase on our present wage bill which would be an increase of more than R3 000000 a year,' he added.

Meanwhile, in a joint
wytatement by Maawu and The Pietermaritzburg. Dased Scottish Cables Ltd, yesterday Mr C M Jaffray, personnel manager of the company, announced that a 'procedural recognition agreement' had been concluded between the two parties. Metal and Allied Workers' Union yesterday threatened legal strike action against the Dunlop-Tyre Company at its Durban plant
Some 300 union members endorsed strike action after the 30 -day period required by law "to show"the company that we are not animals, but human beings with serious and legitimate grievances"

The workers decided to "stand firm" in their demand for wage increases ranging from seven to 18 percent. Dunlop called the decison to declare a dispute "unnecessary" and appealed for further talks.

## Union declares deadloch in 1810183 Dunlop pay

## Mercury Reporter

THE Metal and Allied Worker's Union yesterday tejected a pay rise of 40 c an hour offered to about 1100 workers at the Dunlop tyre factory in Durban and declared a deadlock in wage negotiations with the company.
Maawu branch secrestary Geoff Schreiner said the union had asked for a rise of 31 c an hour part to be be paid immediately and the balance by January. In terms of the company's offer only some of the employees would have had their wages increased by October next year, he said.
He said that a meeting of more than 300 Mawu members at the factory at the weekend decided to stand firm on their demand for a wage hike of between 7 and 18 percent.
The meeting also called for the abolition of the production bonus scheme.
A motion calling for a strike ballot to be held at the factory was passed unanimously and those present strongly endorsed legal strike action' after 30 days 'to show the company that we are human beings with serious and legitimate grievances'.
The meeting also unanimously supported an immediate boycott of the company's canteen and called for the manag
ing director and works manager to become directiy involved in resolving the workers'grievances.
But a spokesman for Dunlop told the Mercury yesterday that the company had offered 1100 operatives at its Durban tyre factory 40 c an hour increases over a 15 -month period compared with the union demand of 31 c an hour over 12 months.
"The company is at all times willing to negotiate but understands that the union has limited resources to meet extended negotiations and has therefore applied for a conciliation board hearing.

## Bonuses

'The company believes this is unnecessary and negotiations should continue. The company cannot agree to the union demand to convert its production incentive bonus scheme into an annual bonus regardless of output.'
The production incentive bonus scheme had operated successfully for more than 25 years and rewarded more productive operatives in line with similar schemes overseas, even in socialist countries.
He said 75 percent of the operatives were eligible and received average bonuses of 22 percent of earnings.
The spokesman said that during the past three weeks of negotiations three instances of malicious damage to equip ment had occurred which were subject to insurance claims and police investigations. The Durban tyre factory was currently operating normally.


# Tyre workers ${ }^{8} \mid$ threaten <br> legal strike action <br> Labour Correspondent <br> Legal strikes have been 

FOSATU'S Metal and Allied Workers Union yesterday thireatened legal strike action against tyre company Dunlop at its Durban plant, declaring that wage talks be tween the two sides were deadlocked".
It said a meeting of 300 of its members had "unanimously" endorsed a decision to hold a strike ballot at the plant and had also "strongly ndorsed" strike action afte the 30 -day period required by law.
But, in a statement yesterday Dunlop said the union's decision to declare a dispute with it was "unnecessary" and talks should continue.
It charged that there had been three instances of malicious damage to property during the past three weeks negotiations and that police were investigating.
comparatively rare in recent years, but the legal strike machinery is being used increasingly by FOSATU unions.
in its statement, MAWU said workers had decided to "stand firm" in their demand for increases ranging from $7 \%$ to $18 \%$.
They also called for the abolition of the company's production bonus system which they claimed was "divisive and designed to ensure super exploitation for the giant multi-national firm".
It said workers had endorsed strike action "to show the company we are not animals but human beings with legitimate grievances".
MAWU said the meeting also called for a canteen boy cott and for a joint meeting with shop stewards at other Dunlop plants to plan com-

In its statement, Dunlop said it had offered the 1100 operatives at the plant a 40 c per hour rise over a 15 -month period, whereas the union wanted 31c per hour over 12 months.
It said it was willing to negotiate "at all times" on this. It said it understood that the union had "limited resoreres to meet an extended regotiation" and implied this wis thy it had declared a dispute.
Dunlop said it could not agree to MAWU's demand that its production incentive bonus be changed to an annual bonus regardless of worker output.
The incentive scheme had "operated successfully for over 25 years" and was in line with similar schemes overseas "even in socialistic countries".

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Labour Correspondent THE Metal and Allied Work ers' Union (MAWU) says it is to hold a legal strike ballot at BTR Sarmeol, in Howick, Natal, and is also considering industrial court action against the company as a result of its alleged refusal to negotiate severance pay for retrenched workers.
However, a company spokesman said yesterday that MAWU's statement was "surprising" because "we are still negotiating with them on this issue".

He said the company was not against severance pay, but did not believe this should be written into a union recognition agreement
MAWU's move is seen as further confirmation of a recent trend among some emerging unions to make use of the legal strike machinery
Meanwhile, MAWU also announced yesterday it has reached an out-of-court settlement with ia Pinetown company Gedore Tools, after launching an industrial court action against it over the retrenchment of 10 workers.
MAWU, which claims the workers were retrenched "without due consultation" said in a statement yesterday that the settlement provided for reinstatement of some
workers, severance pay for those retrenched and a guarantee of re-employment for some of them when vacancies become available.
The union said it would hold a secret strike ballot at BTR Sarmeol "to gauge employee support for legal industrial action".
It said it was aiso considering legal action, alleging that it was an unfair labour prac* tice "for the company to refuse to negotiate any matter with a majority union".
"After blocking our recognition for 10 years they now expect us to accept that workers have not got the right to negotiate for improvements in their conditions of service,". said MAWU's local organisor, Mr Dumisani Mbanjwa.
A spokesman for BTR Sarmcol said the company had been paying retrenched workers severance pay for some time.
"But the union wants severance pay provisions included in their recognition agreement with us. We are opposed to this because we believe these agreements should deal with procedures to be followed, not issues like severance pay, which is an ex gratia payment
employer," he said.

Mercury Reporter
THE Metal and Allied Workers' Union yesterday declared a dispute with a Howick rubber company BTR Sarmcol over the company's alleged refus al to negotiate severance pay for retrenched workers.
Mawu local organiser Dumisani Mbanjwa said the union would hold a secret 'strike ballot' at the factory to determine employee support for legal industrial action against the company.
The union was also considering taking legal ac tion alleging that it is an unfair labour practice for the company to refuse to negotiate any matter with a majority union:
He added: 'We are very tired of this company After blocking our recog-
nition for 10 years they now expect us to accept that workers do not have the right to negotiate for improvements in their conditions of service It is outrageous.
The company's admin istration director, Mr John Sampson, said yes. terday that the union had not been in negotiation with the company for 10 years. Negotiations began only this year when it achieved a 50 percent support among the work force.

There had been no re fusal by the company to negotiate severance pay.
We have a severance pay policy in terms of which it should not form part of a recognition agreement - which is a procedural agreement

THE dispute between Duniop (SA) and the Metal and Allied Workers Union (MAWU), which could lead to a legal strike at the company's Durban tyre plant, has now spread to two other Dunlop plants in Durban and Ladysmith.

The union says it plans industrial court action against the company at the two plants over its alleged refusal to sign recognition agreements at them.
MAWU says negotiations for the two agreements ended in agreement in September, and that they have already been signed by the union. It charges that the company now refuses to sign them because it says it wants changes made to them.
icharges that the com pany has made an "about face" on recognition at the plants and says it is "appalled" by this.
In a statement yesterday, the company said it had "as yet" received no details of a recognition dispute at the two plants.
It added that recognition agreements for the two "have not yet been finalised". MAWU recently an nounced it was to hold a legal strike ballot at Dunlop's Durban tyre factory after charg. ing that the two sides were deadlocked over wages. Dunlop replied that it was still willing to bargain on wages. Now the union says, in a statement, that the dispute "looks set" to extend to the two other plants where it claims to have majority
nembership
MAWU said the two plants were refusing to sign the agreements, after first agreeing to do so, because they say their directors will be requiring changes.
The union says it regards the agreements as valid, and that it refuses "to accept any tampering with (them) by the Dunlop board of directors" Its erecutive, it said, had approved of the dispute being taken to the industrial court "if necessary to enforce the agreements at the plant".
The union adds that it plans to hold a strike ballot at the Durban tyre factory "within the next week or so".
It charged that the company had lost "a tremendous amount of goodwill and trust from its employees in recent months".


Post Reporter
TWO HUNDRED employees who staged a work stoppage yesterday were back at work at the Carborundum Universal factory in Port Elizabeth today after an agreement with management that seven retrenched security guards be absorbed into the production line.
The strike started at 10 am yesterday after management informed shop stewards of the registered Metal and Allied Workers' Union that seven security guards were to be retrenched the next day and replaced by hired guards from a private security firm.
The union's branch secretary, Mr Vuyani Tu, said the workers had stopped work in sympathy with six of the guards, who were members of the union, and management had agreed to meet union officials and shop stewards at 1.30 pm yesterday

## ares easier

changed at 860 c
The all-gold index lost another 8,3 points to 858, while the lack of trading in the industrial sector served to keep that index up at 830,3 - a mere 0,8 points lower than Friday's level.
The shares of the new Clicks pyramid company, Clikdin, opened at 280 c . No trading took place before

GFSA, on its new two-for-one share split traded at the expected level of 2065 c .

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GENERAL Tyre and Rubber Company (South Africa) has lifted pre-tax profit for the six months to $\mathrm{Au}-$ (R4,4-million).
Sales rose to R95,9. million ( $\mathrm{R} 73,9$-million).

The interim dividend was maintained at 25 c , although there was an extraordinary cost of R2million for re-organisation and profit attributable to shareholders dropped to R1,1-million (R1,9-million).

The directors say the replacement tyre market has held up surprisingly well except for agriculture.

But deliveries to vehicle manufacturers reflect the lower output and imports are making their mark.

RAND DAILY MAIL, Tuesday, November 8, 1983


## By STEVEN FRIEDMAN <br> Labour Correspondent

A MAJOR confrontation looms between the Metal and Allied Workers Union and Dunlop SA.
The union announced yesterday it is to hold a legal strike ballot at Dunlop's Durban tyre plant on Thursday.
MAWUhas also declared a dispute with Dunlop at its Ladysmith plant.

And a MAWU statement yesterday also , hinted at action by the National Automobile and Allied Workers Union (NAAWU) - which operates in car assembly plants - in sympathy with Dunlop workers.
If MAWU members strike in Durban, it would be the second legal strike by black - workers this year and the third in recent labour history.
However, the company yesterday implied that a strike at the plant would not be legal : and would not protect workers.

It denied MAWU charges that it was unwilling to negotiảte and repeated earlier statements that it was prepared to continue talks.

The union recently declared a dispute at the tyre plant over wages and other issues.
MAWU sources said yesterday that, if the Minister of Manpower did not appoint a conciliation board to settle the dispute by Monday, the union would be entitled to strike legally. -

The wrangle at the Ladysmith plant centres on union allegations that Dunlop refused to sign recognition agreements after both sides had reached agreement.
In a statement yesterday, MAWU said it would hold a strike ballot on Thursday "to ascertain members' views on taking legal industrial action".
THe union alleged that "all efforts on the part of the union to resolve the dispute over wages, shift allowances and bonus schemes have been rejected by the company".

It said Dunlop had refused to put a final offer on the negotiating table and had also refused to have the dispute settled by mediation.
"This is the first time a company has ever refused an offer of mediation by MAWU and has been interpreted as a clear indication that the company intends to provoke industrial action at the plant," the statement said.
MAWU also said it had had "very constructive discussions" with NAAWU on the situation at Dunlop and added that they would call on the sister union's assistance "if need be".
A Dunlop statement yesterday denied the charges and said MAWU's statement "seems to confirm that MAWU is not interested in a negotiated settlement, but merely wishes to provoke strike action at the earliest opportunity".


A strike at the Dunlop Tyre Factory in Natal has been narrowly averted by the appointment of a conciliation board by the Minister of Manpower.

The board was appointed yesterday shortly before a secret ballot was held among members of the Metal and Allied Workers Union (Mawu) to determine support for industrial action at the factory.
The dispute, declared more than a month ago, concerned wages, allowances and bonus schemes.

## BALLOT

A statement released by Mawu today said that a strike ballot was held at the factory yesterday despite management's claims that any action outside the conciliation board would be considered illegal.
The ballot had to be conducted on the pavement outside the factory gates as management allegedly refused to allow union officials access to the company's premises.

Legal industrial action was favoured by 825 members while six voted against.

The two parties now have a further 30 days in which to resolve the dispute.

If this fails, the way will again be open for a legal strike

## PRESS STATEMENTS



## RESULT OF DUNLOP STRIKE BALLOT

The result of the strike ballot held amongst members of the Metal and Allied'Workers Union at the Dunlop Tyre Factory were released last night by officials of MAWU who conducted the ballot yesterday.

In all 825 members voted in favour of legal industrial action, 6 voted against and there was one spoilt paper. The number of people who voted represents just over 90 per cent of MAWU's actual membership at the plant.

The ballot had to be conducted on the pavement outside the factory gates as management refused to allow union officials access to the company's premises because they allege that any possible industrial action would be illegal.

Meanwhile the company is continuing to interview and test numerous new employees who have been told after completing their tests that they should wait to be called out from their homes.

The Union believes that these people are being interviewed to build up a scab labour force on the sidelines which could be moved in to break any possible industrial action by MAWU members.

Members will now meet on Saturday to consider any further proposals from the management or failing such to examine the massive vote in favour of legal industrial action.

Natat-Branch Secretary, MAWU 11.11.83


Mercury Reporter

THE wage dispute at the Dunlop Tyre Company in Durban took a new turn yesterday with the announcement that the Minister of Manpower, Mr Fanie Botha, had approved an application for a conciliation board to settle it.
Mr S C Meyer, the company's group industrial relations manager, told the Mercury last night negotiations between Dunlop's Durban factory and the Metal and Allied Workers' Union resumed yesterday at the union's request.
'But the company has now been informed that the Minister of Man power has approved the union's application for a conciliation board and therefore any further talks will now obviously be held within the board's terms of reference.
'This means that the union and its mem. bers will not be able to take any industrial action before the conciliation board has met for further negotiation.
'In the circumstances the company believes that the union's strike ballot is premature and any strike action will be unlawful, he added.
Meanwhile, the Fosatuaffiliated union which held a 'strike ballot' at the factory yesterday would release the results today, according to a union spokesman.
The union spokesman said counting of votes would take place early today after workers on the 10 pm shift"had cast their yotes.
He confirmed that negotiations resumed yesterday.

Mercury Reporter
A TOTAL of 825 workers at the Dunlop tyre factory in Durban voted for legal strike action' following a dispute over pay, a spokesman for the Metal and Allied Workers' Union said yesterday.
Releasing results of a strike ballot held by the union at the factory this week, Mr Geoff Schrei. ner, the union's general secretary, said the number of workers who voted represented more than 90 percent of the union's membership at the plant.
Six had voted against strike action and there was one spoilt paper. The ballot had to be conducted on the pavement out-
side the factory gates as the management had re fused to allow union officials access to the company's premises.
Mr Schreiner said the workers would meet to day to decide on a line of action following the disclosure by the company that the Minister of Man power had approved a conciliation board to setthe the wage dispute.
He also alleged that the company was interviewing new employees as a standby labour force to break any possible industrial action by Mawu members.
Mr S C Meyer; the company's group industrial relations manager, said yesterday that the union's allegation was 'irresponsible' and the result of the strike ballot was irrelevant because the union's conciliation board application had been approved by the Minister of Manpower and therefore any industrial action would be uniawful.


## (10) (rom Dunlop workers defer taction <br> Labour Correspondent

$\because$ MEMBERS of the Metal and Allied Workers' Union at Dunlop's Durban tyre plant $\because$ met at the weekend and de* cided against taking industricial action - at least until No-- vember $\therefore 25$ a union tspokesman said yesterday.

Last week the workers votmed overwhelmingly in a $r$ strike ballot held by the union all Botha that it could not settle "n when
 at the plant. About 850 work- 4 mAWU's spokesman said. pany suspended talks :and Gers voted for action and only, yesterday workers had decid-"...said these would continue tesix against. $\cdots$ 6, $x^{\text {s }}$ The union had earlier de- tion board met on November If Dunlop workers do take * clared a formal dispute 25 before deciding whether to "industrial action, it will be an :
wh by black workers since the蚊. Government's new labour ciserspensation was introduced.

- The first occurred at a

Natal textile plant earlier存this year. t


IN WHAT is believed to be an unprecedented move, a company has laid the ground for an Industrial Court action against a trade union, alleging the union is guilty of an 'unfair labour practice'.
The Howick firm BTR Sarmcol has declared a dispute with the Metal. and Allied Workers? Union, charging it has failed to 'bargain in good faith' The union says it will fight the case.
Sarmeol has asked the Minister of Manpower to appoint a conciliation board to settle the dispute, A company spokesman said yesterday that, if the board failed to settle it, Sarmol would take Industrial Court action:
Although unions have made frequent use of the Industrial Court to allege employers have been guilty of 'unfair labour practices', this is believed to be the first time an employer has taken such action against a union.
If the case goes to court, the result will have important implications for unions and employers throughout industry

## Spate of cases

Were the court to rule that a stance taken by an employer or union during negotiations could be 'unfair', this could open the way to a spate of cases brought by both employers and unions.
Sarmcol's action flows from a dispute between it and Mawu over severance pay, which follows an agreement by the company:to negotiate a recognition agreement with the union.
Mawu has demanded that retrenched workers receive two weeks' severance pay for every year they have worked. It wants negotiation on this
time as recognition talks:
The company argues that severance pay should not form part of recognition talks and that the issue should be negotiated after the union is recognised.
The company's spokesman said Mawu had adopted a 'rigid and inflexible stance during negotiations' by insisting that severance pay form part of recognition talks and by refusing to move from its demand.

## Union policy

'They have told us it is union policy to demand two weeks' pay and they refuse to budge. We believe this means they are not prepared to bargain in good faith,' he said.
He confirmed a union statement that the two sides had agreed to negotiate a recognition agreement within three months of Mawu recruiting a majority at the plant, and that this had not been done.
'We believe the union is responsible for this. They have set conditions for the signing of an agree-ment-such as severance -pay - because they do not want to be subject to the discipline of a formal agreement,' he said.
A Mawu spokesman said the union would fight the case in court.
'Their claim that we are inflexible is nonsense, he said. 'We originally demanded that workers who were made redundant receive four weeks' severance pay for each year they had worked. We changed that to two weeks - so we have been prepared to adjust our demands.

He claimed that the failure to conclude an agreement with three months was the company's fault $\qquad$ ?

## Business Day

## Employers may turn to using court action against unions

 employers with great ef fect．Now an employer is to use court action against a union．Howick firm BTR Sarmeol has declared a dispute with the Metal and Allied Work ers＇Union，alleging it is guilty of an＂unfair labour practice＂．If the dispute is not settled，it will go to the court．
Other employers may de－ ciare similar disputes soon．
The Sarmeol case has some major implications－ which might worry employ ers as much as unions．
The company charges MAWU has been＂inflexible＂
in negotiations by refusing to
budge from a demand for two weeks＇severance pay for re trenched workers．
MAWU denies it is inflexi－
ble and says it has modified one major demand．
Sarmcol is relying on a concept in US labour law which has not been fully test－ ed here－that parties must bargain＂in good faith＂．
In the US，a refusal to budge from a demand could be ruled unfair．

If Sarmeol goes to the court and is succesful，how－ ever，the precedent set could be used just as enthusiasti cally by unions．
An employer who refused
 union because it is a＂man－ agement prerogative＂，could face court action if Sarmeol wins its case．
Meanwhile，increased employer use of the court may highlight more sharply the rule that，in most cases heard by the court，both par－ ties must pay their own costs．
If employers are to use the court more，unions are going to have to find money to de－ fend these actions．But，of course，major companies have access to far more mon－ ey than unions．
If the law is not changed to allow the winning party to claim costs，some employers could use court action to de－ plete union finances and thus sharply weaken unions－win or lose．

## ロロロ

LABOUR insiders believe Mr Fanie Botha＇s resignation will not have a major effect on Government labour policy and they are almost certainly right．

Many factors point in that direction but perhaps the most important is that labour relations action has moved increasingly outside the De－ partment of Manpower＇s di－ rect control．
and less of a factor on the abour scene．
It would take a major ef－ fort by Mr Pietie du Plessis to reverse the trend and it seems unlikely he would try －particularly while senior Department officials，who have not sought to stop this trend，remain in place
But one fear voiced by a senior employer source is that Mr Du Plessis，as a rela－ tively junior Minister，may not have the clout to with－ stand demands from the se－ curity establishment for tough action against unions．
－Indeed，departmental ini－ tiatives have become less


Labour Correspondent
A LEGAL strike still threatens at Dunlop's Durban tyre plant after the company and the Metal and Allied Workers' Union failed o. reach agreement on wages at a conciliation board this week
However, a union statement yesterday announced that a second meeting of the board would be held on December 5, at which Dunlop
owill make further propos. als in an attempt to settle the dispute.
f, however, this meeting also ends in deadlock, the union - whose members have already voted to strike legally at the plant - would be able to call a legal strike.
MAWU's statement yesterday said its shop stewards remained "sceptical" that an agreement would be
reached at the December 5 meeting.
The dispute between the two sides centres on wages and related issues.
Dunlop argues that the two sides' proposals are relàtively close to each other and that the union declared a dispute with it prema turely.
MAWU argues that the company has prevented a settlement by refusing to table a final offer on its demands.
MAWU's statement said the two sides had met at a conciliation board on Thursday under the chairmanship of a Department of Manpower official
The union, which is demanding increases of between $8 \%$ and $18 \%$, says it motivated its demands on the grounds of its claim that present wages at the factory were "well below" various poverty datum linës and the wages of other big tyre companies
Dunlop replied that its wage policy was determined by the availability of labour and market forces.


## DUNLOP DISPUTE

TODAY, Monday 5th lecember a further Conciliation Board meeting was held between representatives of Dunlop SA (Tyre Division) and of the Metal and Allied Workers Union (MAWU) under the chairmanship of the Department of Manpower.
The Company who had proposed this second C.B. meeting on the basis that the parties could still reach agreement tabled an offer which they said was absolutely final and they refused to consider any counter proposals from the union.
The Company's proposal however was not very different from what they had previously proposed and did not reflect any serious change of stance.

Accordingly MAWU rejected the offer but indicated that they would negotiate further and could table counter proposals - this offer was however rejected by the company and hence the presiding chairman from the Department of Manpower will now report to the Minister that the parties have failed to reach agreement at the Boards.

Further to such report being submitted the union will again be entitled to take legal strike action in support of its demands.
'All the time the company has been heading matters towards a confrontation - their attilude today leaves little doubt that this is what will occur. Our members will meet again early next year to decide on an appropriate response", a union spokesperson said.

MAWU, 5.12.83 Durban.

## MAWU AND SMITH INDUSTRIES AGREEMENT

YESTERDAY Pinetown automotive component manufacturers, Smith Industries and the Metal and Allied Workers Union finally reached agreement on maternity and leave bonus provisions for the union's 350 members at the plant.
The agreement was concluded with the assistance of a mediator who had been agreed to by the parties after they had carlier ended in deadlock.
The Maternity Agreement is the first signed by MAWU and details the following:-

* Female employees shall have a right to maternity leave up to six months
* At the end of the six month period such employees shall be guaranteed their jobs back in the same or similar position at not less than their previous rates of pay plus any increases a warded during their leave
* During maternity leave the company will pay pension and medical aid contributions for such employees.
The leave bonus negotiated will guarantee all employees with one years service the equivalent of 3 weeks bonus in addition to their normal leave pay at the year end.
The parties have agreed to schedule their wage negotiations for April 1984.
A spokesperson for the union said 'We regard the maternity leave agreement as particularly important and trust that it will set a precedent for other companies in the industry who employ female workers'.



## Dunlop could (196) <br> fans face legal strike ${ }^{2010} 8$ <br> Labour Correspondent

A LEGAL strike is threatened at Dunlop's Durban tyre plant after a conciliation board failed yesterday to settle the wage dispute between the company and the Metal and Allied Workers Union.
A union statement to this effect yesterday said, however, that Mawu members would not strike at' the plant this year. They are to meet "early next year" to decide whether to take legal strike action
If Dunlop workers strike their action will be only the second legal strike by black workers since the Government's labour reforms were introduced.
In terms of labour law, a legal strike can occur if a conciliation board fails to settle a dispute within 30 days and if workers vote to strike in a secret ballot.
Mawu has already held a strike ballot at Dunlop and says. workers voted to strike by an overwhelming majority.
Yesterday's meeting was held after a first concilia tion board meeting had failed to settle the dispute Dunlop and Mawu agreed to a second meeting in an attempt to avert a strike.
According to Mawa, Dunlop tabled a new offer yesterday which it said was final, and refused to hear further proposals.
Mawu says the new offer was rejected because it was not very different" from previous Dunlop offers". The union was willing to negotiate further, but this was rejected by the company, it said.
The chairman of the conciliation board, a Department of Manpower official, would therefore report to the Minister of Manpower that the parties had failed to reach agreement - thus opening the way to a legal strike.
Mawu predicted this would lead to a "confrontation".
Dunlop could not be reached for comment yesterday, but the company has alleged that its offer and the union's demands are relatively close, making the dispute unnecessary.
It has also accused Mawu of changing its demands during negotiations, thus "not bargaining in good faith".
The union has rejected this and says the two sides are far apart and that Dunlop has been unwilling to compromise.

## Sarmcol union settle out of court

 Nexcrery $15 / 12 / 83$ Allied Workers' Union yesterday reached an out-of-court settlement of an applica. dion to the Industrial Court for an order compelling the union to resume negotialions over severance pay with the company.
The company had sought the applicadion following a dispute over severance

In a joint statement yesterday, BTR Sarmcol and the union said both parties had agreed to meet again in the New Year to complete negotiations for an agreemeat detailing the 'procedural aspects of union recognition'.
Agreement had been reached on estab. lishing a mutually acceptable severance pay policy and selling up wage negotiations in April for review of wages to be effective the first pay week in June, 1984.

Labour Correspondent

## SOUTH AFRICA'S first-ever

industrial court action brought by an employer against a trade union for an alleged "unfair labour practice" has been settled out of court, the Howick metal firm BTR Sarmcol said yesterday

The settlement also appears to have ended a dispute declared by the Metal and Allied Workers Union (MAWU) - which Sarmcol sought to take to court against the company

Sarmcol said in a state ment the settlement mean the two sides had agreed to negotiate on union recognition, severance pay, and wages in the new year.
The dispute between the two sides began after negoti ations in which they deadlocked over MAWU demands that severance pay for re trenched workers be written into the recognition agreement between it and Sarm col.
MAWU declared a dispute with the company - a first step towards taking it to the industrial court - arguing that it was an unfair labour practice for the company to refuse to negotiate severance pay with it.
Sarmcol, which said it was not against severance pa but wanted to negotiate this separately, later hit back by declaring its own dispute with MAWU
The company alleged the union was guilty of an unfair labour practice because it "refused to bargain in good faith".

Yesterday the company's statement said the two sides agreed in an out-0f-court settlement to meet again in the new year for negotiations. The talks would be aimed at:

- Completing negotiations for an agreement detailing the procedural aspects of MAWU's recognition;
- Establishing a mutually acceptable severance pay policy;
Setting up wage negotiations in April, 1984, for a re view of wages.


MANUFACTURING - Rubber products

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DurBAN - The work-
force of about 300 who
downed tools on Monday
at Wayne Rubber Compa-
ny at Isipingo were back
at work today.
Mr Ronnel manag-
Smith, said the workers
had had a rethink on the
position after a three-
hour meeting he held
with them yesterday.
Workers downed tools
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Workers' representa-
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said．













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## Merwy - (49) (146) 6/2484 Rubber firm pleased with new tariffs

## Financial Editor

Synthetic rubber manufacturer, Sentrachem, is quite satisfied with the level of protection that the Government has extended according to Mr Johaan van der Walt, senior general manager.

The company has spent over R 400 m on building a synthetic rubber factory at Newcastle known as the Afprene project. But it has been making losses and would continue to do so without protection from imports of cheap natural rubber.
Mr van der Walt said they had been granted a Little less protection than
they had applied for and Commerce, said he which was a 'floor price' would lift the quota sysof R1300 a ton or 25 tem of rubber imports percent ad valorem.
The Board of Trade and Industries had set the 'floor price' to R1 200 a ton. He said the floor price was to prevent dumping when the price of natural rubber was at a low Ievel.
Mr van der Walt said the Government had been quite fair in the matter, Users of rubber, such as tyre manufacturers; were given new import tariffs in line with those decided for the synthetic rubber manufacturer.
Dr Dawie de Villers, Minister of Industries only gradually but essential imports of natural rubber for certain products would be allowed.

Up to now it has been difficult to get permits to import rubber although there have been no import tariff barriers. Setting of the protection for Afprene implies the plant will be able to supply most of South Africa's rubber needs.
$\rightarrow-$

## $\frac{\text { Business Day/ndusray }}{\text { Tyre men feél lei down }}$ <br> By PRISCILLA WHYTE <br> Duty on pneumatic tyres and <br> of $5 \%$ this year because "we have

THE tyre industry, already hit by the recession, will be affected by the $25 \%$ tariff protection and R1 200 floor price granted to syntheticrubber makers.
Manufacturers are considering the implications of the new duty structure gazetted last Friday.
"The duty on natural rubber will inevitably affect the price to the end-user and the competitiveness of the local tyre industry against imports," says Mr M J Waterson, the director of the South African Tyre Manufacturers' Conference.
"At this stage it appears that the South African tyre industry could be severely prejudiced."

The gazetted rebates in respect of natural rubber are only concerned with rubber adhesives, certain footwear, aircraft tyres and inner tubes.

They do not afford relief for passenger and industrial tyres.
Duties on tyres have been amended, but only marginally.
cases of a mass of 20 kg but under 1200 kg has been increased from $20 \%$ to $25 \%$.
The formula has been changed to 300 c a kg less $75 \%$ from 300 ca kg less $80 \%$.
The SA Tyre Conference Iast announced an increase in the price of tyres of $7,85 \%$ on July 4, 1983.

Mr Jack James, the general manager of Michelin says: "We do not feel the duty is going to affect us unduly as our price structure is calculated on price and is not affected by the increase in the weight tariff."
He says the rand/dollar exchange rate had acted as an adequate tariff protection "and we are sure it has been taken into account by the powers that be".
Mr James says imports represent $16 \%$ of the replacement tyre market and that there is an even split between replacement and original equipment tyres.
He says the South African tyre market is worth an annual R 600 m . He projects real growth
noticed growth in the market for the last six months, despite a higher-priced product".
Mr Ronnie Tollemache, the managing director of Natyre, importer of the Japan's Bridgestone range, says: "The import duty on new tyres is not earth-shattering."
He says when stocks of local tyres are run down there will be some effect on the price to endusers.
He puts the replacement market at an annual R450m and the orignal equipment market at R225m.
He says the rand/dollar exchange rate has affected the price of imported tyres more than the duty.

The yen and dollar have maintained parity in the $12 \%$ slide of the rand in the last four to five months.
He says the role of the importer is to keep prices in check and maintain quality
"The quality of locally produced tyres has improved by leaps and bounds in recent years."


By LOUIS BECKERLING Business Editor GOLD surged through the $\$ 400$ an ounce barrier on the London bullion market today amid increased fears that the Gulf war between Iran and Iraq could spill over into a wider conflict, jeopardising the West's oil supplies.
With the South African rand simultaneously showing strong gains against the dollar. the renewed interest in gold signals considerably boosted revenues for the gold mines and the State.

Coming on the eve of the 1984/85 Budget, and at a time when the country faces a massive additional bill for importing maize, the news is highly encouraging for the South African taxpayer.
Selected profit-taking in London saw the gold price sag slightly to $\$ 401$ shortly after today's opening at $\$ 402,50$. Although continued profit taking saw the price dip back to below $\$ 400$ to a mid-morning fix of $\$ 399$, dealers said the underlying trend was still towards, gold and out of dollar-denomimated investments.

Assuming this price remaine constant throughout the year, together with the current rand/dollar exchange rate of R1: $\$ 0,8252$ (up from Monday's 0,8138), and basing earnings on a gold output of some 660 kilograms, the foreign earnings for gold would be boosted some R300 million from Monday's levels.

This compares, for instance, with the additional amount sought by the Minister of Finance, Mr Owen Horwood, through the recent increase in GST.
Brokers said higherpriced "heavyweight" gold counters had been performing strongly since Monday under buying pressure from overseas investors who had reacted positively to news of the latest polltical accords between South Africa and her neighpours.

The latest events in the Middle East have accelerted this momentum, and counters such as Vaal Reefs were today trading at R158,50, up from Monday's R147,50, and South Vaal at R81. up from Mon--day's F76. Among the marginals, East Dagga was today changing hands at 700 c . up from Monday's 590 c .
On the money market yields on longer-dated stock began declining today.

The yield on RSA 1987s fell from yesterday's 14,10 to 13,75 , while bidders seeking Escom Loan 154 drove prices up to bring the yield down from yesterday's 13,78 to 13,52 .

Si post
 stoppage

By SHIRLEY PRESSLY
PRODUCTION at a Port Elizabeth tyre factory ground to a balt yesterday during a work stoppage when about 550 workers - mostly hourly-paid - downed tools as the afternoon shift joined the morning shift at 2 pm yesterday.

The managing director of Firestone, Mr G P Morum, today confirmed the work stoppage.
He said the workers had returned to work yesterday and that discussions between the union representatives and management were continuing today.
At 10am today the workers again downed tools but an hour later were persuaded to return to the work floor while negotiations continued.
Mr Morum said management had ceased negotiations with the union concerned and had requested the union officials to ask the workers to resume work.
Mr Dennis Neer, general secretary of the Motor Assambless' and Component Workers' Union of South Africa (Macwusa), said he had been called to the plant yesterday afternoon after the morning shift downed tools.

When the afternoon shift reported at 2 pm they joined the morning shift.
Mr Veer and Uitenhage branch secretary Mr F Kobese and an organiser from Uitenhage, Mr M Mali, met management yesterday and again at 8.30 am today.
Mr Near confirmed that the dismissal of two drivers was the central issue in the work stoppage.

He said one of the driver's had been dismissed for allegedly "being ill and sleeping on the job" and the other for his involvement in an alleged assault.

Mr Jer said the drivers had allegedly been dismissed earlier in the week.

He said management claimed that the drivers bad not been sacked but suspended pending an inquiry.

The workers had agreed to go back to work when they were given this explanation and pending the outcome of talks between Macwusa and management.
Mr Veer said that a few Naawu members who took part in the work stoppage bad gone back to work early in the morning after they were addressed by Naawu officials.

Mr Neer said he had heard rumours that the workers were asking for increased wages. At this stage it was only a rumour and no formal demands had been drafted.
The main issue was the alleged dismissal of the two drivers, he said.

Grisly vengeance for woman's murder
MANILA - Three men who raped and chopped in half a 30 -year-old woman were roasted alive by tribesmen and tossed into a well packed with writhing cobras, Tempo newspaper said today.

It said the three men were captured by a group of Mangyan warriors out to avenge the woman's death in the mountains of Mindoro Oriental province, about 160 kilometres south of Manila.
The three men were burned alive and their bodies hurled into a well full of cobras, said Tempo. It quoted a tribal chief as saying it was punishment "in accordance with our ancient customs and traditions".
its R400m Newcastle Afprene plant against "disruptive competition."

Industrial Rubber Manufacturers Association of SA (Irmasa) representative Freda Dowie says although it requested protection on a wide range of products about two years ago, "very little" was in fact forthcoming. Irmasa is waiting to see the Trade and Industries Councils official report on rubber tariffs, after which further representations will be made for greater assistance.
Rubber manufacturers face the uncomfortable prospect of having to pay about $25 \%$ more for Karbochem's base polymer synthetic rubber, without receiving adequate protection against cheaper imported rubber products. They are therefore in danger of losing market share against cheaper imports.

Granville Nicholson, Irmasa's chairman and MD of Gentire, says tariffs announced for the industry won't curb imports, which have increased by about $24 \%$ since February 1983.

Nicholson obviously disagrees with government's decision on protection for his industry. Irmasa is discussing, and taking the matter. further, to obtain "the necessary clearance or relief" and will comment further "in due course."

## Prices

Fortunately for Karbochem, the international price of natural rubber has risen dramatically in the past year - from about R900/t to the current level of about R1500/t. Karbochem was granted a fixed floor price level of R1 200/t, together with a $25 \%$ ad valorem duty on imports. So its situation looks considerably better than a year ago, even though it asked for a R1 430/t floor price.

Karbochem has not yet published official price lists for its synthetic products, but a spokesman says these will be announced shortly.

Brian Beebee, Dunlop director and chairman of Irmasa's tariffs committee, claims SA mining houses have been "very loyal" in the past in buying SA-manufactured industrial rubber products. However, with the $25 \%$ added cost factor caused by Karbochem's synthetic product, he expects mines in future to import far more.

Beebee says that "at the end of the day, rubber manufacturers got virtually no protection." Tariff protection of between $20 \%$ and $25 \%$ was granted for products such as hydraulic hose and fanbelts which contain virtually no rubber or poly-isoprene.

A Sentrachem spokesman says the rubber and tyre manufacturers have largely themselves to blame for the situation. Sentrachem originally invited them to join it in making a single, comprehensive application to government for protection of its Karbochem plant as well as manufactured products.

However, the offer was declined, possibly because the manufacturers considered they
could de abtetter deal from government by themselves. Now they have to start doing their homework agan.

Labour Correspondent FOSATU'S National Automobile and Allied Workers Union and the Firestone tyre company have reached an agreement at the company's Brits plant which makes minimum wages there the highest in the industry, the union announced yesterday.
.Thisls an unosual development because Brits is a "border area" where wages are generally much lower than in the cittes.

The union now says it plans to press for wage increases in the Eastern Cape, Natal and Transvaal tyre industries.
It announced yesterday
that it had joined the industrial council for the Eastern Cape rubber and tyre industry in an attempt to boost wages in the area.
This is the second official Industrial council the union has joined. It also belongs to
the council for the East Cape motor assembly industry.
According to a union state ment yesterday, the Brits agreement will raise pay at the plant by 25 c an hour bringing the minimum to R2,37 an hour.
It said this "stands in sharp contrast" with the R1,3 minimum negotiated at the Eastern Cape industrial council before NAAWU became a member.

- In one Natal plant, it added, the minimom was R1,31 an hour.
NAAWU said its decision to join the Eastern Cape industrial council meant that this council would now be representative of the majority of workers in the industry for the first time.
Firestone's managing director, Mr Peter Morum, was not available for comment on the wage agreement yesterday.


## Tyre firm's waget fike

THE National Automobile and Allied Workeral (Naawu) and Firestone South Africa have concluded wage negotiations covering the company's s operation at Brits.
Mr T Adler, Naawu's Transvaal regional secre tary, said the wage settlement gives workers an ${ }^{6}$ across the board increase of 25 cents an hour, ; bringing the minimum Trate to $\mathrm{R} 2,37$ an hour,

This is the highest minimum in the tyre manu-3 facturing industry," he said.

Naawu, he said, has recently been admitted to the industrial council for the tyre and rubber industry for the Eastern Cape. This council will now be representative of the majority of workers in the industry for the first time.



Workers at a Brits tyre factory will be paid the top minimum wage for the industry in terms of an agreement negotiated with Firestone South Africa, says the National Automobile and Allied Workers ${ }_{3}$ Union (NAAWU)
ra. $\because$ itd
"The settlement gives thevworkers an across-the$\Delta$ board increase of 25 c an hour, bringing the miniomum rate to $\mathrm{R} 2,37$ an hour. This is the highest -minimum in the tyre manufacturing industry and stands in sharp contrast to the current minimum
'EEastern Cape rate of R1,38 and the minimum appli--cable in the Dunlop factory at Ladysmith - R1,31 an hhour;" Naawu stated this week $\therefore 51$
The union pointed out it had not been party to setting the Eastern Cape wage as it was not at that stage a member of the Industrial Council for the -Tyre and Rubber Industry in the Eastern Cape:
It announced it had recently been admitted to the council, saying: "The council will now be representaTive of workers in the industry for the first time.
Naawu will now take steps to ensure that the counthil's agreement more fully represents the needs and aspirations of our members - something which was
not the case when a minority union sat alone on the "council"
En The unrepresentative nature of industrial coun| cils is a legacy of defunct labour law which permit--tted only registered unions to be party to councils and oswhich excluded black unions from registration.

## (4) 4 4 196 <br>  profits - div same

Own Correspondent JOHANNESBURG. General Tire \& Rubber made an attributable profit of R5,364m in the 10 months ended De cember 31, 1983, against R3,015m in the previous financial year.
The directors say, however, that the latest results "are not comparable with those of the previous year in that the operations of Uniroyal Tyre and Rubber (Pty), a company acquired at the beginning of the financial year, are now consolidated."
The company has declared an unchanged final dividend of 25 c and the total payment for the accounting period is pegged at 50 c .
Allowing for the fact that this is over 10 months there has, therefore, been a useful effective dividend increase.
The change in Gentire's year-end was to coincide it with that of

W \& A Investment Corporation, the new controlling company
Gentire makes tyres, tubes and retreading materials, adhesives, waxes; rubber-based paints and industrial rubber products.
It is part of the Williams, Hunt group that W \& A acquired through getting control of the British investment group Anglo African Finance.
Group sales of Gentire for the 10 months to December were R157m (R134m in the previous year).
Earnings a share on a lifo basis and excluding extraordinary items were 178 c , or 214 c annualized, against 100 c in 1982-83.
The chairman, Mr Mannie Simchowitz says: "The company no longer consolidates the earnings of subsidiaries in countries where the remittance of earnings is restricted by ex-
change control regulations but brings to account current income from these subsidiaries when it actually relved.
Looking at prospects he says: "Low cost imports continue and the company views with some concern the government's new free market principles encourag. ing imports of finished products while primary producers have re. ceived effective protection."


Mr Coenie Brand has been appointed manager of Nedbank's Parow branch.








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## Some risk seen in tariffs on rubber

## by Mire Jenaen

TARIFFS on imports of natural rubber and rubber products are unnecessary and harmful, says the director of a European manufacturer.

Mr Wilhelm Schaefer, a member of the executive board of West Germany's Continental Tyre \& Rubber ( $\mathrm{R} 1,6 \mathrm{bn}$ annual sales last year), said in Johannesburg recently:
"Tariffs would virtually force manufacturers to use the synthetic rubber (poly-isoprene) produced by Karbochem.
"But we studied the substitution of synthetic rubber for the natural material in tyres years ago and abandoned the idea.
"We realised that the cost of developing the additives needed to produce tyres of adequate quality would cost far more than natural rubber.
"In addition, it has been estimated that it would take three to ten years of research to come up with the necessary products to be able to use synthetic rubber in tyres and there would have to be substantial economic incentives to make it worthwhile.
"Furthermore, with the recent
peace moves in southern Africa, the strategic importance of the Karbochem plant has been diminished and South Africa should not have any problems buying rubber on world markets."
Mr Schaefer says the Government should not bow to the clamours of local rubber-product manufacturers for tariff control on imported products.
"Tariffs would cut South Africa off from important technological developments and product improvements in other parts of the world.
"Our international trading has proved to us time and time again that in the long term tariff barriers only work to the detriment of the country concerned.
"Being cut off from international trade militates against the development of the competitive industry, which is vital if South Africa wants to increase its exports.
"I agree that sudden and complete relaxation of all protection can cause substantial harm to $\mathrm{m}^{-}$ dustry.
"But if trade barriers ares lowly and steadily lowered, the qual ity of the economy can only imprave."


LABOUR

## Pay offer averts <br> legal strike <br> threat at Dunlop

## By STEVEN FRIEDMAN

Labour Correspondent
A FIVE month-old wage dispute between the Metal and Allied Workers Union and Dunlop's Durban tyre plant - which threatened to lead to a legal strike - has been settled, a company statement announced yesterday.

The statement said the union had accepted a wage offer which, it added, was "substantially the same" as an offer it made in December at an official conciliation board, and which MAWU rejected.

Comment from the union could not be obtained yesterday.
The dispute between MAWU and Dunlop at the plant began late last year and led to both sides accusing the other of refusing to bargain "in good faith".

Several meetings of an official conciliation board
failed to break the deadlock and, in November, the union held a legal strike ballot at whicn workers voted over whelmingly to down tools.
However, the union did not call a strike in the wake of the ballot.
During the dispute, MAWU also declared a dispute with Dunlop at its Ladysmith plant after the company allegedly did not sign a recog. nition agreement negotiated between it and the union.
The dispute was also marked by attempts by workers at the Durban plant to enlist the support of Ladysmith and Benoni Dunlop workers for joint action against the company.
In its statement yesterday, Dunlop said MAWU has accepted an employer offer "tabled at a meeting requested by the union last week"
It added that a formal wage agreement had_heen
signed on Monday, which would come into effect from April 29.

The agreement meant there would be no further negotiations on wages and work conditions between the two sides for the next twelve months, the company added. According to Dunlop, the wage agreement will grant workers average wage increases of 33 c an hour in two stages.

The first increase it said, ranged from 21c an hour for lowest-paid workers to 15 c for the highest paid, while the second would raise the wages of all workers by 12 c an hour
"The company's wage offer is substantially the same as that made in December at the last meeting of the conciliation board which the Minister of Manpower appointed when the union de clared a dispute during wage negotiations," Dunlop said.

By PHILLIP YAN NIEKERK
A WAGE settlement has been reached between the Chemi cal Workers' Industrial Union (CWIU) and manage ment at Dunlop Industrial Products in Benoni, scene of several recent work stoppages over wages.
un terms of the agreement, which was concluded yesterday, workers will receive two wage increases.
The first increase of 18c an hour across-the-board comes into effect from May 14 while the second increase of 8 c an hour will come into effect on November 12

A statement from the company said there would be no further negotiations on wages for the next 12 months. The Dunlop Benoni settle ment comes within days of a settlement to the five-month wage dispute between the Metal and Allied Workers' Union (Mawu) and Dunlop Tyres in Durban.

Both the CWIU and Mawu are affiliated to the Federation of South African Trade Unions (Fosatu)

- Mawr and Deutz Diesel Power of Maritzburg have reached an out of court settlement in connection with five workers who were re trenched without the union being consulted.
In terms of the settlement, Mawu is to be paid out an undisclosed amount for the workers who will be guaranteed re-employment if there are suitable vacancies
The company is to recognise the union's shop steward committee.



## Labour Reporter

TALKS over union recognition between the Metal and Allied Workers Union and a Howick rubber company, BTR Sarmcol, have broken down.

- In a statement Mawu said it believed there was no prospect of the negotiations being resumed unless the company made 'some very serious counter offers' on reasonfatie orocedures for dis-
pute resolution and industrial peace
'Whenever there are differences between the parties over what consti tutes a fair labour practice Mawu will as and when necessary apply for conciliation board hearings and thereafter refer the matters to the industrial court.
'The union expects that there will be increasing conflict between its shop stewards and manage-
ment on the shop floor because there are no procedures to govern such interaction at that level.'

The union believes that the main reason why agreement had not been reached was because the company management wished to use the recognition agreement to 'emasculate' the union.
'It took 10 years of very bitter struggle involving victimisation, harassment
and intimidation to eventually secure recognition by the company. To expect Mawu to sink to the level of a liaison committee after what happened in the past is absurd and utterly naive,' said Mawu branch secretary Mr Geoff Schreiner.

The administrative director of BTR Sarmeol, Mr John Sampson, said in a statement last night
'Some months ago the
company took the union to the industrial court to compel them to negotiate a recognition agreement in good faith which they had failed to do.
'Subsequent negotiations came close to reaching agreement until Tuesday when the union introduced conditions which were unreasonable. The company has informed the union of its willingness and desire to continue negotiations.'

## DR tyre and rubber industry <br> two-year agreement imple- <br> he said union demands <br> en-Staal Unie only had been

are currently considering an offer of a $55 \%$ minimum wage increase from three giant employers.
This follows lengthy negotiations between the National Allied and Automobile Workers Union (Naawu), Yster en Staal Werkers Unie and three companies, General Tire and Rubber Company, Goodyear Tyre and Rubber Company and Firestone, who are all party to the Industrial Council.
According to Mr Les Kettledas, Naawu's regional secretary, the proposed minimum wage increases from a current R1,38 to R2,15 an hour will bring them into line with
wages negotiated in the local automobile industry.
Mr Kettledas, who led the union negotiations, said they had encountered dismally low wages in the tyre and rubber industry when Naawu first became party to the Industrial Council covering the industry in March this year.

Industrial Council negotiations had begun on April 16, but up until the present proposal they had rejected all employers' offers.
Unions are now considering the employers' offer and will respond on Wednesday after they have had report-back meetings with their membership.

If this is accepted by the workers it will become a
mented from June 11.
Furthermore, this is the first time workers in the tyre and rubber industry have also been guaranteed minimum six-monthly increases for a two-year period, applying over and above the new minimum wage offers, he said.
These minimum sixmonthly increases to keep abreast of the cost of living were previously given at management's discretion.
Long-service leave had also been agreed upon for the first time, as well as an additional paid public holiday over and above that provided in the Basic Conditions of Employment Act.
had been for increased wages, minimum wage rates, shorter working hours, long-service leave lay-off and retrenchment benefits and increased annual bonuses.

Naawu was committed to a struggle for a meaning ful living wage and believed the manner in which new conditions of employment had been determined would set a pattern for negotiations in the future, he said.
Mr Fred Sauls, general secretary of Naawu, said the union had been struggling since 1971 to break into tyre and rubber wage negotiations as the Yster-
party to the Industrial Council.
However, management had become more open to talking with Naawu after legislative changes in the labour field and a breakthrough had been achieved after 10 years in the cold.
Now that there is direct representation for black workers concerning conditions affecting them, there has been a marked change in the attitude of employers who are looking at wages more realistically:
The employer bodies contacted by Weekend Post said they would rather not comment at this delicate stage of the negotiations.



| Hundreds of un marcinon Natal <br> By Sol Makgabutlane <br> Hundreds of Metal and Allied Workers' Union (Mawu) members yesterday marched to the offices of BTR Sarmcol in Howick, Natal, and handed in a petition calling for the reopening of wage talks. <br> A Mawu statement said BTR management's negotiating teams agreed to reopen wage talks if Mawu withdrew its dispute with the company on the wage deadlock. <br> The march by comes after two Mawu representatives attended a shareholders' meeting of BTR Holdings in Johannesburg to air complaints <br> The representatives were not given a chance to address the meeting as their. 100 shares had not been registered. <br> The list was handed to the chairman of the board of directors, who undertook to raise the matter with the relevant BTR managers. <br> The union said in the statement: "All efforts by the union to secure a fair and equitable recognition agreement with reasonable dispute settlement procedures and peace obligations have failed." <br> Mawu also claimed that more than 1000 workers had been retrenched without compensation. |  |
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## Staff Reporter

THE Automobile Association has described the increase in tyre prices as "uncalled for" and says tyre manufacturers are "agreeing among themselves on wholesale tyre prices".

In a statement, the AA said this week's announcement by the SA Tyre Manufacturers' Conference of a price increase on tyres and tubes from June 26 had "come as a shock" to all road-users.

Tyres for passenger cars, light lorries, earthmovers and graders will increase by 8,33 percent, while giant lorries, tractor and -agricultural implement equipment tyres will go up 6,66 percent.
"It would appear that the abolition of wholesale price maintenance on tyres by the Government a few years ago has not led to keener competition and that manufacturers are continuing to agree among themselves on increases in wholesale prices," the statement said.

## Would like greater competition

"While the AA accepts that tyre manufac turers have to meet increased production costs, it would like to see greater competition among them."

The organisation appealed to retailers not to apply the increase to existing stocks.

It said tyre prices for passenger cars had increased by more than 40 percent since 1982, while the tyre production price index had gone up by about 22 percent and the consumer price index by 30 percent.


## Labour Reporter

WORKERS at a rubber company will decide in a factory ballot tomorrow whether to go on strike over a pay claim.
The clash is between the Howick firm BTR Sarmcol and the Metal and Allied Workers' Union.
A union spokesman said yesterday the company was threatening to effect increases which the workers had already rejected
Wage talks broke down earlier this month. BTR Sarmcol had offered a 10,8 percent increase from R143 an hour to R1 60
Union members later marched to the factory offices with a petition calling for the talks to be reopened.
Two union representatives also attended the annual meeting of BTR South Africa after taking the unprecedented step of buying 100 shares in the company.

## Waiting

They went to the meeting to protest about the wages at the Howick plant and to tell shareholders about the pay dispute.
An application has already been made to Minister of Manpower P T C du Pleśsis for a conciliation board to be appointed. But both the union and the company are still a waiting a decision.
Mr John Sampson, the firm's administrative director, said yesterday he knew the union was planning to hold a strike ballot.
He said that if the conciliation board was not established within 30 days, the company would implement its own increases.
The union wanteda rise of about 26 percent, said Mr Sampson.

 dragging on for seven months comes to a climax this morning when 22 penniless black workers meet to consider Supreme Court action against their
employer.
The workers, members of the General and Allied Workers' Union, will consider the action against General Tyre and Rubber Company, which fired 59 of them during a strike at the company's Booysens plant.
Worker's spokesman Sam Mahiaule told City Press this week of the hardships they have endured since the strike, which was sparked off by the dismissal of two colleagues for alleged theft,
It has been the hardest time of our lives," lamented Mr Mahlaule, Relatives and friends who have stood by us are beginning to lose their patience. Some of us are on the verge of losing our homes for failing to pay
rent.
Mr Mahlaule also told of their "most painful day' - last Wednesday, when they had to walk more than 12 kilometres in the rain from their union's office in central Johanniesburg to their homes in Soweto after one of their bi-weekly solidarity meetings.
"We had used our union subsistence for small groceries and other provisions for our end wes. We were banking on lifts. In the end we had to walk," said Mr Mahlaule.
He also said that, after they were fired, they never received their weekly wages,
leave pay or pension money
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Labour Reporter

WORKERS at a Howick rubber firm would not get full pay if they took time off on Labour Day, a company official said yesterday.
Mr John Samson; administrative director of BTR Sarmcol, was commenting on a claim made by the Metal and Allied Workers' Union.
The union said that as part of a new wage agreement with the company, members should be given half a day off on May 1 each year for Labour Day, which is celebrated internationally.
Mr Samson said the demand for the extra day's paid leave had been rejected.
However, it was company policy to allow employees to clock off early to attend local celebrations or national religious gatherings
So an employee would not be prevented from clocking out early on May 1, provided he did not do so before the lunch break.
Mr Samson said: 'He would be paid only for the hours worked on that day, and his release would, in any case; be subject to suitable prior arrangements being made to maintain essential and continuous services.
Mr Samson said the wage dispute with the union had been settled.
He said: 'The new wage rates represent an in crease of 15,8 percent, and will remain in force for 12 months.


## Day deal

Labour Reporter

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He said: 'The new wage rates represent an increase of 15,8 percent, and will remain in force for 12 months.'


A policeman keeps a watchful eye as striking Durban Corporation workers board a bus after their protest march along North Coast Road was stopped by police yesterday morning.

## Strikes hit council, two Durban companies

## Labour Reporter

 TWO major Durban companies were hit by work stoppages yesterday which seriously affected production and resulted in the shutdown of one of the factories.About 150 striking Durban Corporation workers, some carrying sticks, were stopped by police while marching along North Coast Road yesterday morning.
The workers, from the Electricity Department's northern depot, had been on their way to the department's head office in Alice Street to put forward demands for more pay, when they were stopped by police.

Production ground to a halt at the Umbilo factory of Hart Limited when hundreds of workers downed tools in support of a demand for more pay and the Dunlop Tyre Company factory in Durban was forced to shut down when its workers went on strike.

## Dissatisfied

Hart Limited's managing director, Mr EW Parret, yesterday confirmed there was a strike, but declined to comment. A spokesman for Dunlop last night said: 'Certain of the shop stewards are not working to the terms of the recognition agreement the company has with the Metal and

Allied Workers' Union. As a result the workers are dissatisfied with the union and have asked to talk to the management directly.
'The management' had no option but to close the factory which will reopen today for normal shift operations. Discussions with the union are presently taking place,' he added.
Durban Corporation's electrical workers whose march was stopped were later transported in two Corporation buses to the department's offices where they put their grievances to the management.
Some of the workers
claimed they were paid R48 a week, which they described, as 'starvation wages'. They were demanding a minimum wage of R95 a week.
Workers from the department's three other depots in Durban also downed tools yesterday.

## Ultimatum

Although workers from two of the depots returned to work almost immediately, others from the northern and southwestern depots had not and they had been given an uiltimatum to do so by this morning or face dismissal, he said.
Services had not been seriously affected.

DURBAN - Three Durban companies have been hit by strikes. At Dunlop Tyre Company, 500 workers were dismissed today for not going on shift.

About 600 workers at Hart Limited, makers of aluminium pots and pans and plastic buckets and bowls, have entered their third day of a legal strike.

The Metal and Allied Workers' Union declared a dispute with the company two months ago because it refused to negotiate wages at plant level.

Last night Hart work: ers decided at a meeting to continue the strike until management agreed to discuss certain issues.
: They said they were not prepared to accept the company's claim that it was "hamstrung" by its parent company (Metkor, which in turn is owned by Iscor) and its affiliation to the Steel and Engineering Industries Federration.

At Lever Brothers, about 500 workers were on strike yesterday over claims for a 20 percent pay rise next January.

This morning a "much larger group of workers gathered on the premises and refused to work", a Unilever spokesman said.

ABGfr 500 striking workers at Dunlop Tyre Company in Durban were dismissed yes terday for not going back to their jobs and two other com． pappies in the city were also hit by strikes．
At Dunlop，where workers went on strike on Wednesday and forced the factory to shut down，the 500 workers were dismissed this morning＂for failing to return to，work when their shifts started＂．
－A spokesman for the Metal and Allied Workers Union， which＂has a recognition， agreement with Dunlop，said they had met management on whenadiay and were re－ ot dod hack to members on



A wo 4 durban，manufac－ dominium pots and bo 0 筑 es plastic buckets and thy 4 g have entered their af er the tana legal strike af yr the dAD WU declared a dispute with the company twp months ago because it re uses to negotiate wages at pl int level．
Last night，the striking Hart workers resolved at a meting to continue their st ike until management agreed to discuss substantive shes with their union．
They said they were not prepared to accept the com－ pay＇s claim that it was hamstrung by its parent company（Metkor which is in turn owned by Iscor）and its affiliation to the Steel and Engineering Industries Fed－
ration of South Africa．
$\qquad$
AT LEVER Brothers in Dur－ ban about 500 were on strike yesterday in support of a $20 \%$ pay increase in January 1985. This morning a much larger group of workers gathered on the premises and refused to work＂accord－ ing to a Unilever spokesman．

## $\square \square \square$

VOLKSWAGEN and the United Automobile and Al－ lied Workers Union（Naawu） agreed yesterday to．refer their dispute over a shop－ floor altercation＇to arbitra－ ton，spokesmen for both par： ties said yesterday＇in Port Elizabeth

The ragreement，was reached at a meeting of the Industrial Council，heldyyes－ terday morning．
In ian statement issued After the meeting Mr Finguedie Sails，Naawu＇s nation sec rotary said：＂We support the decision to refer this解riev－ ane to arbitration ． quickest way to finalising this case which has $\begin{aligned} & \text { \＃ready }\end{aligned}$ continued too long
＂During his period of sus－ pension Mr Gaika（the affect－ ed employee）will be on full pay．．．
The union said it had to defend a member who seemed to have been treated unjustly．
The dispute stems from a fracas in June involving an African employee and a white colleague．－Sapa．


Mercury Reporter

ABOUT 1000 Dunlop Tyre Company employees who were dismissed for allegedly striking unlawfully, will be paid off and recruitment will commence with a view to restarting production, a Dunlop spokesman said yesterday.
At Lever 'Brothers' Maydon Wharf factory, 1000 workers entered wthe sixth day of a strike after downing ztools on Thursday.
And at Hart Ltd in Umbilo, 500 workers are continuing a strike which began on Wednesday for the right to

- negotiate wages di-
rectly with their employers.


## Ballot

Mr:Ron Smith Dunlop's
group personnel manager, said employees had beentired 'because of unlawful industrial action.
A proper strike ballot had not been made al-
"though the union had been entitied to hold a ballot at any time since May. Dismissed employees would be paid off and replacements recruited with a view to restarting factory production next week.
A spokesman for Lever Brothers said discussions were continuing with representatives of striking employees.
Unilever workers had asked for a guaranteed 20 percent pay in-

- crease next January, but the company was unwilling to commit itself before assessing the economic situation at the end of the year.
Mr E W Parrett, regional director of Hart Ltd, said the company had remained open for those who wished to work
The company continues to lead discussions with fhe two unions in an attempt to resolve " the issues,' he said.


## $\overline{\text { Strikers }}$ nabbed <br> By JOSHUA RABOROKO

AT least 40 of more than 5000 strikers have been arrested by police in countrywide industrial actions which have gripped most factories over wage demands.
The police used sjamboks and patrol dogs to disperse more than 400 workers at the Newcastle Carbochem Rubber Factory, according to the SAP's public relations division in Pretoria yesterday.
Forty workers were arrested, of whom 11 sustained dog bites and had to undergo medical treatment. Those arrested were expected to appear in the local magistrate's court yesterday on charges of holding a public meeting.
Col Heynes said the workers were warned after they had gathered outside the factory and started stopping motorists.
Meanwhile about 3500 workers out of a total workforce of just over 4000 voted yes to industrial action in support of wage demands at Highveld Steel in Witbank.
The votes were counted before management after the conclusion of the three-day ballot which was held jointly by the South African Boilermakers'. Society and the Metal and Allied Workers' Union (Mawu).
In a separate incident, about 1200 hourly-paid workers were dismissed for taking part in a legal strike at the Dunlop Tyre Company, a union official said yesterday.
More than 2000 workers are still on strike at Lever Brothers and Hart Limited. A spokesman for the Chemical Workers' Industrial Union said the workers were demanding a 20 percent increase in wages.
About 2000 workers at Siemens Cables Company in Pretoria have returned to work after going on strike over wage demands and other job-related issues.
A Mawu spokesman said that the workers returned after management had shown a willingness to discuss the issues involved.
In another labour unrest over 150 workers at Pin Printpak in Industria yesterday downed tools over wage demands. Late yesterday the workers' representative were making attempts to resolve the matter with management.

## aivu legal strike near over <br> Mawu legea <br> THE Metal and Allied Workers'Uniôn's first legal strike - at a Durban company Hart Limited - may be settled today or tomorrow, according to the union. <br> But Mawu also announced it was launching court action <br> wage bargaining outside would lead to their dismissal. councils. <br> At Dunlop, Mr Glenn Sutton, a company spokesman, told Sapa workers had continued a stoppage despite company warnings to both them and the union that this <br> They had ignored the warnings and were therefore fired, he added. <br> But Mawu said workers had voted to challenge their firing in court. <br> But Hart representative said they could not commi themselves to this before meeting their board of directors, as well as the Steel and Engineering Industries Federation, which is against

against the tyre company Dunlop, which fired 1200 union members for striking late last week.

Sapa reports that 1500 orkers at Eever Brothers in Durban continued their strike in support of a $20 \%$ pay rise yesterday, bringing the total number of workers on strike in Durban to more than 3000

Mawu disclosed in a statement that Dunlop workers had voted shortly: before their firing to turn their strike into a legal stoppage and charged that the company's decision to fire them indicated that using the legal strike machinery offered workers little protection.
At Hart, about 500 workers struck in protest at the company's refusal to negotiate wages and work conditions outside an official industrial

PORT ELIZABETH
Breaker-bullder workers a:go slow for higher pay at Goodyear Tyre and Rubber Company, Uitenhage, since early this week, have lost their jobs.
The director of public af falrs at Goodyear, Mr Mike Selley, said yesterday the workers had "voluntarily broken their contract" by no returning to work - and were to be replaced
On Monday, 24: breaker builders went on a go slow for increased pay.
Mr Selley said manage ment had repeatedly asked them to stay on at work while negotiations between the National Automobile and Allied Workers: Union
(NAAWU) and management were under way
However, 23 of the 24 workers had continued to stay away, thereby severing their employment contract, he said. As a result, 23 new breaker-bullder workers were being recruited.
On Tuesday, 200 workers in the radial tyre production unit had to be sent home because, as a result of the go slow strike, there were insuf. ficient components.
The 200 were all present yesterday.
Thls dispute is to be referred to the industrial council.
The secretary of NAAWU Mr Fred Sauls, refused to Mr Fred Sauls, refused to
comment on the issue. Sapa.

Mercury Reporter A STRIKE by hourly-paid workers at Dunlop Sports was declared unilawful yesterday after an order granted in the Supreme Court, Durban.
The Metal and Allied Workers' Union and its secretary, Mr W G Schreiner, were restrained from inciting any employee of Dunlop from taking part in, or continuing to take part in, the strike.
They were also restrained from inciting employees from taking part in any other unlawful strike, or in the continuation of such strikes.
Hundreds of workers at Dunlop's tyre factory were sacked last week after a strike in protest against the dismissal of five workers and the sus-
pension of shop stewards. Mr Justice Booysen, who heard the urgent application by Dunlop, postponed the matter until August 28:
In papers before Court, Mr Glen Richard Sutton, Dunlop's industrial-rela tions manager, said the present strike by workers at Dunlop was unlawful He said that since August 17 Dunlop's Sydney Road branch had been at a standstill. All production other than that of car tyres had ceased: The daily loss was R229000.:
Mr Sutton said that on August 20 the union had sent a telegram to a shop steward at Dunlop's Benoni branch. Only part of the telegram outlining reasons for the stoppage
at Sydney Road, had been shown to management.
He said that on August 23 a strike had begun at the Durban tyre branch after a document had been handed to the administration manager.
A similar document had been sent to Dunlop's biggest branchat Ladysmith. If a strike started there, it would end all Dunlop's tyre manufacturing activity, he said--
Mr Sutton said it was clear the Metal and Al lied Workers' Union had embarked on a campaign to bring all of Dunlop's employees on strike to support the strike at Sydney Road.
He said the strikes were illegal. The reason for striking was not the
dismissal of five workers in 1983, but other issues, including a dispute over interpretation of a recognition agreement between the union and Dunlop.
Meanwhile, workers who had been on strike-at the company's Durban tyre branch returned to work yesterday.

## 1000 more back strike 196 ceme $36 / \%$

ANOTHER 1000 workers at elutinsupportyesterday and workers four Dunlop plants around the country have voted for a legal strike in the wake of management's sacking of 1200 workers at their Durban tyre plant this week.

The 1200 workers were dismissed only hours after they held a ballot to decide on legal strike action

Two of the sister factories came
at the other two plants will also meet soon to decide when to begin their action.

The tyre plant workers originally declared a dispute when management sacked several Metal and Allied Workers' Union members.

Sacked Dunlop workers have decided to approach Sacos for support because Dunlop has a section which makes sports goods.

## By STEVEN FRIEDMAN <br> Labour Correspondent

IN A dramatic move, the Dunlop Rubber Company has asked the Supreme Court in Durban to prevent members of the Metal and Allied Workof the Metal and Allied Work-
ers' Union at two of its plants ers' Union at two of its plants with strikers fired at its Durban tyre plant.
Its application is to be heard this morning.

It was launched on Friday, but Mr Justice Booysen postponed the case after Mawu said it had not had enough time to respond.

During Friday's hearing, Mawu officials undertook to ensure that workers did not engage in any illegal strike action before the case was resumed this morning.

Dunlop's action follows the firing of about 1200 strikers at the Durban tyre plant who had downed tools in protest against disciplinary actions. Mawu alleges the firings took place soon after workers had voted to embark on a legal strike and says it will challenge the dismissals in the industrial court.
The union also represents workers at a Dunlop plant in Ladysmith and at the Dualop Sports plant in Durban, and the fired strikers called on
workers at these plants to support them.
A second anion, the Chemical Workers Industrial Union, represents workers at the Dranlop Industrial Products plant at Benoni. Workers at this plant were also ers at this plant were also
urged to back the fired men.
In an apparent attempt to head off sympathy strike action at these plants, Dunlop launched a Supreme Court action in which it asked the court for an interdict preventing workers striking illegally.
A Mawu statement yesterday said the union had been served with papers by Duslop on. Friday, less than an how before the court was scheduled to hear the company's application. The company's papers, setting out -its case, ran to more than 100 pages, it added.
The union said it was unable to contact its lawyers before the hearing's schedgled start and two union officials had been forced to appear before Mr Justice Booysen to request a postponement of the case.
The case was postponed until this morning, but the judge had asked Mawu's representatives to confirm that they would act lawfully "at all times".

biggest plant
Labour Reporter
WORKERS at the Ladysmith branch of the giant Dunlop Tyre factory downed tools yesterday in sympathy with their colleagues at the company's tyre factory in Durban who were recently fired.

Mr Glen Sutton, Dunlop's industrial relations manager, said the workers were given 24 hours to return to work and by late yesterday the position had not changed.
The strike comes in the face of an urgent Supreme Court order on Friday restraining the Metal and Allied Workers' Union from taking unlawful industrial action against the company, he said.
According to Mr Sutton, about 180 workers, at the Ladysmith plant downed tools yesterday morning, but a union spokesman claimed that the entire workforce of more than 500 went on strike.

Intimidation
Mr Sutton said: 'Intimidation of members of the National Leather Workers' Union at the company's sports factory has precluded them from returning to work although they have expressed the wish to do so.'
He also confirmed that police were called to investigate a bomb threat at Dunlop's Sydney Road factory yesterday morning after an anonymous telephone call.

The union spokesman last night maintained that the Ladysmith strike was legal as it met all provisions in terms of the Labour Relations Act. He said the workers voted for
strike action in a ballot conducted at the factory last week.

In papers before Mr Justice Booysen in the Supreme Court, Durban,
last week, Mr Sutton said the Ladysmith plant was Dunlop's biggest branch. If a strike started there it would end all Dunlop's tyre manufacturing activity.

Dunlop's Sydney Road branch had been at a standstill since August 17 and all production other
than that of car tyres had ceased.

## Strike ends, but more likely <br> disciplinary moves against Mawu mem- <br> day that there were indications that the

## By STEVEN FRIEDMAN Labour Correspondent

THE third sympathy strike in two days at plants owned by Dunlop rubber company ended yesterday - but the Metal and Allied Workers' Union warned they could resume and there were fears yesterday that the continuing dispute at Dunlop could spread to plants which are not owned by the company.
In a surprise move yesterday, Mamp issued a statement claiming that ada three sympathy stoppages - at plants in Durban, Ladysmith and Benoni - had been legal.

A court action brought by Dunlop, in which it is seeking an interdict barring the union from organising illegal sympathy strikes, is to be argued in the Durban Supreme Court today.
The sympathy strikes have been prompted by the recent firing of about 1200 strikers at Dunlop's Durban tyre plant who stopped work in protest at
bers.
A further 120 strikers have been fired at Dunlop's Durban sports division, and Mawu claims that, in both cases, workers were fired while striking legally.
This week, Mawu members at Dunlop plants in Durban and Ladysmith struck in sympathy with the fired worters and, on Tuesday, members of the Chemical FWorkers' Industrial Union downed tools over the same issue.

Workers at the two Natal plants returned to work after being threatened with dismissal and Benoni workers returned yesterday, according to a CWIU spokesman.
Dunlop alleges that all three strikes were illegal, but Mawu said yesterday that all had been legal and added that workers had indicated "that unless matters are resolved they will again take lawful strike action".
Management sources reported yester-

Duniop dispute was being taken up by Mawu shop stewards at plants not owned by the company.
They said several employers had been approached by Mawu shop stewards who had asked what their stance on the dispute was. This, they added, had sparked fears that the dispute could spread beyond Dunlop plants.

Dunlop reacted to the threat of sympathy strike action by seeking an interdict against Mawu and its Natal secretary, Mr Geoff Schreiner, preventing them from organising allegal sympathy strikes.

At an earlier hearing, the court granted the company an interim order barring Mawn from organising illegal strikes, but this order has now lapsed.
In its statement yesterday, Mawu said
it had "consistently maintained" that the sympathy actions taken by workers were legal.

## Dunlop strike <br> has spread <br> Transvaal <br> Labour Reporter

WHILE striking worker at the Ladysmith branch of the Dunlop Tyre Com. pany returned to work yesterday following an ul timatum by the management, workers at the company's industrial products in Benoni downed tools.

Mr Glen Sutton, Dunlop's Industrial Relations manager, said the workers and the Metal and Allied Workers' Union had refused to give any formal mands.
'This is now taken by the company to be an unlawful strike,' he said, adding that the Ladysmith workers returned to work yesterday morning after the management gave them a 24 -hour dead line.

## Recruitment

'Recruitment and selection of workers for both the Durban tyre factory and Dunlop Sports is continuing. All other factories continued to operate normally,' he said.
Workers at the Lady. smith factory downed tools on Monday in sympathy with their colleagues at the company's

Durban tyre factory who were fired recently.
The strike comes in the face of an urgent Sup. reme Court order re. straining the Metal and Allied Workers' Union from taking unlawful in. dustrial action against the company.
Mr Geoff Schreiner, secretary of the Fosatuaffiliated Metal and Allied Workers' Union, said last night that Dunlop's management was fully aware of the demands of the workers.

## Ridiculous

These have been communicated to them numerous times. It's ridiculous for them to assert that they are not aware of the workers' demands.
'Until such time as they are prepared to sit down in a civilised fashion and discuss those demands with the workers, the problems are going to continue,' he said.
Production at the Durban tyre factory has been at a standstill since August 17 following the dismissal of more than 1000 workers. Production at the the Dunlop Sports factory in Mobeni also ground to a halt about a week later

## LABOUR What is illegal?

Dunlop SA last week obtained a Supreme Court injunction restraining the Metal and Allied Workers' Union (Mawu) from organising "illegal" sympathy strikes around the country in support of industrial action at the company's Sydney Road plant in Durban. Strikes occurred, nonetheless, at Dunlop's Ladysmith factory and its industrial products plant at Benoni.
Did this place the union in contempt of court? Possibly not - although the whole issue is now embroiled in arguments over the legality of the strikes which the courts still have to decide.
Mawu argues that it is not in contempt, because the injunction specifically forbids "illegal" strike action. The strikes, says Mawu, were not "illegal."

Dunlop disagrees. The company's industrial relations spokesman, Glenn Sutton, is adamant that the strikes were not legal.

The company has asked the court to extend the order, even though the judge observed that an extension would serve little purpose if Mawu persists with the view that its action is legal. In opposing the extension, on which judgment has been reserved, Mawu did, indeed, persist in its view.

## Union compliance

Mawu's Natal branch secretary, Geoff Schreiner, says the union complied with all the necessary legal steps for a strike, both in the initial dispute, which arose from the allegedly improper dismissal of four union members, and in subsequent actions.

Evidence on the legality of the strikes was due to be heard in the Natal Supreme Court on Thursday. Both sides had reason to hope for an unequivocal ruling - otherwise the scene could be set for another
costly and drawn-out legal wrangle. Tn $n$.

[^4] strikes.
Mawu said the strikes were legal and judgment is due this week. It could set prece dents.

And Mawu still plans to challenge the firings in the industrial court - which could test the court's attitude to the firing of strikers.


## LABOUR DISPUTES What is legal? <br> 

About 2000 workers at several Dunlop plants in Natal have decided to continue their three-week-old strike, despite a court order restraining the Metal and Allied Workers' Union (Maw) from organising illegal strike action. The workers' decision is the latest move in the dispute between them and the company which has developed into a complicated legal wrangle.

Last month 1200 workers at Dunlop's Durban tyre plant were fired after striking over the dismissal of five colleagues. This was followed by sympathy strikes by Maw members at two other Dunlop plants.

Dunlop responded by applying to the Natal Supreme Court for an interdict restraining the union from organising illegal strikes at its plants. Mr Justice Booysen granted a temporary interdict. It subsequently expired, but last week he granted a
second injunction against the union.
Mawu's Geoff Schreiner maintains that the strikes it has organised are "legal." Consequently, he says, the industrial action will continue. Maw has also announced that it is seeking to broaden support for the workers by appealing for a show of soliderit by overseas trade unions, other Federation of SA Trade Unions (Fosatu) affiliates and the SA Council on Sport.
The issue underlying the legal aspect of the dispute is whether the strike is, in fact, legal. This is still to be tested in court. Judge Booysen, who has so far refused to make a definitive ruling on the matter, has called on both parties to file papers outlining their positions.
Schreiner is not optimistic that an early judgment will be delivered. He says Mawu's legal counsel has told him the union must be prepared for a protracted battle and it could take up to a year to settee the case.
Schreiner says the union followed the procedures laid down in the Labour Relatons Act - including applying for a concilration board, allowing a 30 -day grace period and conducting a strike ballot over its demand for the reinstatement of the five workers - before deciding to opt for a legal strike.

On the other hand, Dunlop says a multiplicity of factors influenced the strike decision and that the issue of the reinstatement
of the five workers was not the sole motive for the workers' actions. Hence, it argues all the strikes were illegal.
Maw rejects this contention. It says there are always a number of extraneous grievances tied up in a strike situation.
Last week Judge Booysen argued that because the union had earlier shown a willingness to compromise by having the dismissals referred to arbitation, it had changed the nature of the dispute. In his view, the union's strike action was consequently "unlawful," but he conceded that he
may change his mind on hearing further evidence

If Judge Booysen decides to maintain his view and the strikes are found to be unlawfut, it could have ominous consequences for trade unions. It could mean, for example, that they would be unwise to compromise in dispute situations and would have to stick rigidly to their original demands.
According to Schreiner, the Dunlop disputs has raised a whole new set of questons. If companies can successfully seek injunctions against unions, it could severely
curtail strike activity, since the majority of strikes in SA are by definition "illegal."
So far, the union has been able to avoid capitulation by strenuously defending the legality of its strike action In so doing, it has frustrated Dunlop's legal moves, which were expressly designed to bring the matter to a speedy conclusion.

But whether Mawu can establish the legality of its action in a court of law remains to be seen. One thing is certain: either way, the outcome will have farreaching ramifications for labour relations.


## Mercury Reporter

 THE Metal and Allied Workers' Union was in terdicted by the Supreme Court, Durban, yesterday from instigat ing or inciting any unlawful strike or the continuation of strikes by hourly-paid workers at the Durban, Ladys mith, Benoni, East London and Port Elizabeth branches of Dunlop South Africa.Mr Justice Booysen granted the order pending the determination of an action to be instituted by Dunlop against Mawu and its secretary, Mr W G Schreiner, for a final order declaring the strikes illegal.
The union was also interdicted from inciting or continuing 'the strike by any of the employees where the matter causing the strike had or had not been the subject matter of an application for the establishment of a conciliation board, until:
The conciliation board has reported on the matter to the Minister of Manpower;

## Refused

The expiry of a 30 -day period from which the minister has approved the establishment of the board.
The minister has refused to approve the establishment of a conciliation board within 30 days

- According to papers, Dunlop asked the Court to have the strikes by the hourly-paid workers at
their Durban, Ladysmith Benoni, East London and Port Elizabeth branches, and the inciting of the workers of Dunlop to be declared illegal.
Dunlop alleged that Mawu and Mr Shreiner incited and procured the strike, which they knew to be unlawful under a claim to legality.
Mr Justice Boóysen said it seemed to him to be prima facie that Mr Shreiner did reach and sought to influence the minds of the employees to take strike action on August 17.

Even assuming that Mr Shreiner might have thought that the strikes would be lawful, it still remained that he knew at the time that the employees were 'in the mood to strike' and he advised them that it would be lawful to do so
Mr Shreiner's reading of a pre-prepared letter was concluded to advise workers to strike. Also it was clear at prima facie level that it reached and sought to influence the minds of the employees at other Dunlop factories to strike unlawfully in sympathy with those at Sydney Road
Mr Justice Booysen said he was satisfied that Dunlop had established a clear right to an interdict because the union would incite further strikes.
But he added that he was not prepared to grant any final relief thecause he could not find that oral evidence might not disturb the balance of probabilities.


When they crossed Berea Road on their way to the lice from the ringent of police from the riot squad arrived and stopped them.
After a union official ex-
plained that they were returning to work the police allowed them to continue marching and assisted them by stopping traffic.
Mr Geoff Schreiner, spokesman for Mawu, said the company had decided to change its initial offer and was now offering a more reasonable deal. - Sapa.


PORT ELIZABETH Firestone South Afric employees affected by the company's decision to cut production to a four-day week until the end of the year will forefeit leave for the days of lost production.

Mr Peter Morum, man aging director of Firestone. which introduced a four-day production week this week, said salaries would remain unchanged but warkers concerned would have to take a day's leave each week

The position will be reviewed at the end of the year.

He said the company had decided to shorten the working week rather than retrench staff. Going onto short-time was felt to be the least disruptive way of dealing with the present economy and the fall in the new vehicle market in particular.

Mr Morum said the import of tyres, particular-
ly from the Far East, had also hampered demand.

Other tyre industries - while affected by the motor industry slump and monitoring developments - are continuing to produce under normal conditions.

The Goodyear Tyre and Rubber Company's director of public affairs, Mr Mike Selley, said the rubber department would continue producing on a full fiveday week, and the steel department would operate on a seven-day week.

He expected that nor mal production would continue until the end of the year at least.

Mr Dennis Neer, national secretary of the Motor Assemblers and Component Workers Union, said the union was investigating the situation in the motor in dustry and allied industries in the Eastern Cape and would release statement next week DDC.


## PROGRESS

An end to the bitter seven-week-old dispute between Dunlop and the Metal and Allied Workers' Union (Mawu) may be in sight. Last week the company and the union agreed in principle to appoint a mediator who, it is hoped, will help produce a settlement of the wrangle over the dismissal of five union members.
This follows the return to work three weeks ago of 2000 Dunlop workers at the company's three Natal plants. They had been on strike for almost a month. Dunlop's industrial relations manager, Glen Sutton, says the terms of reference and the identity of the mediator are still to be decided. The FM understands that discussions on these issues are fairly far advanced and the mediation is likely to
occur towards the end of October.
Attempts to settle the dispute through the Labour Relations Act machinery failed when the Minister of Manpower, in appointing a conciliation board, decided to amend its terms of reference so as to preclude the possibility of the dismissals being declared an unfair labour practice.

The union decided not to participate in the board's deliberations for this reason.
A union spokesman expects the mediator initially to try to bring the two sides together. If this fails, the mediator is likely to make his own recommendations, which, although they will not be binding on either party, are likely to carry substantial weight.

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## De Villiers promises tough action

Industry warned

## on pr

A SHARP warning about price-fixing was given to the tyre, cement and fertiliser industries yesterday by Dr Dawie de Villiers, Minister of Trade and Industry.
$\therefore$ He said that the Competition Board was preparing to deal severely with this sort of arrangement.
Dr De Villiers said in Cape Town: "Joint statements by competitors announcing uniform price increases have recently attracted wide attention.
"Conspicuous examples of such price increases were those in respect of tyres, fertilisers and cement.
"These announcements are often made by associations representing many, if not all, manufacturers of particular products.
"Such joint price increases give rise to a good deal of justified objections.
"The question is quite rightly asked how such an apparent elimination by competitors of price competition could be tolerated within
the context of a policy of effective competition.".
The big three producers in the fertiliser industry, apart from Sasol, are Fedmis, Triomf and Kynoch.
They recently-announced identical $20 \%$ price rises with a similar pattern of rebates.
The Consumer Council referred to an "unhealthy monopoly" in the industry and called for a major investigation.

Price control in the industry was abolished in January 1984.
The South African Tyre Manufacturers' Conference, an effective cartel, announced an 8,1\% rise in the prices of tyres and tubes from December 27.
The cement industry is facing major competition in Natal from imports but there have been allegations that the big three domestic producers, PPC, Blue Circle and Anglo Alpha, have been combining through Natal Portland Cement to combat imports by making price cuts aimed at eliminating competition.
Dr De Villiers said: "The Government views this development in a very serious light.
"I, therefore, deem it necessary to again invite attention to the Competition Board's announcement in the Government Gazette of Novem-
ber 30,1984 , that it was to embark upon a new and important investigation.
"Basically this investigation embraces agreements or arrangements establishing any form of: - Fixing prices (or other conditions of sale) horizontally (that is, be-fween-competitors) or yertically (for example, between manufacturers and retailers),

- Market sharing;

Collusion on tender practices.
Dr De Villiers said: "The purpose of this investigation is to determine whether these agreements or arrangements, with or without exceptions, should summarily be prohibited.
"Should such a prohibition be recommended by the board and be accepted by the government, any prohibited price-fixing, market sharing or tender practice collusion would constitute a serious offence.
"I have instructed the board to give very high priority to this investigation.
"The board is currently awaiting comments from interested parties and I, therefore, urgently appeal to all concerned to give their full cooperation to the board.
'When the board's report and recommendations have been received, appropriate action could be expected soon thereafter."

 clash By Joshua RABOROKO
DUNLOP, a British tyre manufacturing subsidiary, is heading for a con-frontation with the powerful Fosatu-affiliate Metal and Allied Workers Union (Mawu) over its dispute concerning its workforce of 2000 .
The company has refused to accept the findings of an advisory mediation, jointly agreed to, that four of the five woikers whose dismissal sparked-off last year's dispute, were "unfairly sacked and therefore should be reinstated or compensated."

The workers were involved in a month-long conflict last year, which ended with the company backing down and reinstating more than 1000 .workers it had fired.
Mawu has accepted the findings of the advisor, Professor Blackie Swart of Stellenbosch University and says it will "give full support to any further industrial action by union members? in the light of the Dunlop refusal to comply.
Dunlop wants the matter to be referred to the Industrial Court, but Mawu has rejected this, saying the union does not have the time and resources for "these sort of games."

Attempts to settle the long-running dispute between Dunlop and the Metal and Allied Workers' Union (Mawu) through mediation have failed. The company has rejected the mediator's findings, and a further battle of wills is expected.

The dispute began with the dismissal of five employees at Dunlop's tyre plant in Durban in late 1983. Inconclusive talks between the company and the union led to a month-long sympathy strike by 2000 workers at three plants in August last year. An agreement was then reached to attempt to settle the dispute through "advisory mediation."

The mediator was asked to help in bringing the two sides together and, if unsuccessful, to make a non-binding finding on the validity of the dismissals. He found last month that four of the employees had been unfairly dismissed; while the dismissal of the fifth was justified.

## Union bitter

Mawu's Natal branch secretary Geoff Schreiner tells the FM the union is prepared to accept the mediator's findings, and is bitter that Dunlop is not. Mawu believes the company is under a moral obligation to do so and rejects Dunlop's call for the case to be taken to the Industrial Court.
However, Dunlop's group industrial relations manager Glen Sutton says because the mediator had only one day to hear evidence on the very complex circumstances surrounding the dismissals, "the basis for his findings was incorrect." In addition, he finds Mawu's objection to the Industrial Court "strange" as the union had previously supported the idea.
Dunlop workers are due to meet on Saturday to discuss the developments. Says Schreiner: "The ball is now in the company's court. We are prepared to talk about a settlement, but if that fails we will back whatever action our members suggest."
In the present economic climate it is unlikely that the union will again opt for strike action or could hope to win a strike if it did so.

It may explore the possibility of taking the matter to the industrial court, alleging that the dismissals were unfair in an effort to obtain reinstatement.

## DUNLOP

Spinning wheels

Activities: Manufactures tyres and automotive products, as well as belting, hose, flooring, mattresses, rubber components and sports goods.
Control: Dunlop Holdings (UK) owns $51 \%$ of equity.
Chairman: T F Muller; managing director: C R Hooper.
Capital structure: $17,7 \mathrm{~m}$ ords of 50 c . Market capitalisation: R161,1m.
Share market: Price: 910c. Yields: $8,2 \%$ on dividend; $10,5 \%$ on earnings; $P E$ ratio, 9,5; cover, 1,3. 1983-1984 high, 1400 c ; low, 910c. Trading volume last quarter, 470000 shares.
Financial: Year to December 31.

|  | , |  | '83 | 4 |
| :---: | :---: | :---: | :---: | :---: |
| Debt: |  |  |  |  |
| Short-term (Rm) | 0,5 | 0,7 | 0,7 | 0.4 |
| Long-term (Rm) | 1,6 | 2,6 | 1.6 | 1,6 |
| Debt:equity ratio ...... | 0,04 | 0,04 | 0,02 | 0.02 |
| Shareholders' interest | 0,46 | 0,58 | 0.59 | 0.63 |
| Int \& leasing cover ... | 59 | 90 | 60 | 80 |
| Debt cover | 10,7 | 9,2 | 14,7 | 13,1 |
| Performance: |  |  |  |  |
|  | '81 | '82 | '83 | '84 |
| Return on cap (\%) .... | 25.4 | 24,3 | 21,2 | 17,6 |
| Turnover ( Pm ) .......... | 211 | 200 | 201 | 217 |
| Pre-int profit (Rm) .... | 32,0 | 38,6 | 36,2 | 29,5 |
| Pre-int margin (\%) .... | 15.1 | 19,3 | 18,0 | 13,6 |
| Taxed profit (Rm) ..... | 19,1 | 22,3 | 22,1 | 17.0 |
| Earnings (c) | 128,3 | 134,9 | 125,1 | 95,5 |
| Dividends (c) | 72 | 75 | 75 | 75 |
| Net worth (c) .. | 373 | 513 | 563 | 583 |

Dunlop's earnings withered after the government launched its austerity package in August, and tyre sales followed the rest of the car industry into the doldrums.

Even though earnings have declined for three consecutive years, the group has maintained its dividend at 75 c , while reducing dividend cover to $1,3(1,7)$. Nonetheless, the current ratio strengthened to 2,4 from the previous year's 2,2 and the group remains liquid, with surplus cash of some R4m at the year-end.

The generous payout may have more to do with the debt problems of its cashstrapped UK parent than the strong balance sheet. Indeed, the group seems to be going the same way as Otis, another


foreign-controlled company with loose purse-strings. However, according to MD Clive Hooper, the group will increase cover when earnings rebound.

Tyre costs soared last year, says Hooper, because of the weaker rand and after a $25 \%$ ad valorem duty was slapped on all imported rubber. "But competitive pressures made it difficult," says Hooper, "to fully recover cost escalations from customers."
At the same time, restrictions on tyre imports were relaxed, resulting in record quantities of both new tyres and used casings flooding the market, says Hooper. This resulted in the motor division's contribution to overall group trading profits declining to $58 \%$ ( $65 \%$ ).
The industrial products division, however, hoisted its contribution to $33 \%$ (27\%). With much of its business coming from the gold mines, this division benefited from the increased capital expenditure of the mines.
Although 1985 promises to be a difficult year for the entire motor industry, "the challenge will be to maintain present levels of profitability," says Hooper.

However, if earnings deteriorate further this year, Dunlop could be forced to cut its dividend for the first time. Clearly, with dividend cover already reduced to a thin 1,3 , the group has little room for manoeuvre.

But the outlook for this year is not altogether one of gloom, despite shrinking new car and truck sales. Hooper tells me "the
falling rand is expected to cut tyre imports by half this year, and we expect our sales volume to increase by about 10\%."
The boardroom battle being waged between Dunlop UK and BTR UK has had little effect on Dunlop SA's share market rating. In line with others in the motor sec: tor, the share has slipped to a one-year low of 910 c , to yield an historic $8,2 \%$ on dividends. Even if BTR is successful in its taleover bid, there seems limited scope to rationalise the two local groups. Neville Giager

## DATES TO REMEMBER

Last day to register for dividends:
Friday Mar 1: A Alpha 30c; Chemsve 30c; Genbel 65c; Genrec 3c; Ind \& Com 20c; Ind Inv 115c; Ind Sel 20c; Kersaf 16c; L Match 24c; Marshalls 5e; Natsel 21c; Palamin 50c; Stanbic 44c; Wit GM 5 c . Meetings:
Monday Feb 25: Dorbyl (S) (Bedfordview); Stew \& Lloyds (3S) (Bedfordview) Tig Oats (S).
Tuesday Feb 26: Dunlop (Durban).
Wednesday Feb 27: Boymans (S); McAl-
pine (Sandton).
Thursday Feb 28: GFSA (S); Lyd Plat (Ord\&S) (Pinelands).
All meetings are in Johannesburg unless otherwise stated.
$S=$ Special meeting.
spend about R1 million annually for the next three years to support programmes enhancing economic opportunities for blacks in South Africa.
Announcing this here yesterday. the Firestone Tire and Rubber Company said Firestone South Africa (Pty), in which the American firm had a 25 per cent equity interest, and other manufacturers in South Africa had frequently been confronted by serious shortages of skilled labour, despite the high level of black unemployment.
It also concluded that the South African company's future marketing opportunities would largely be determined by the ability of blacks to earn incomes sufficiently high to permit them to become active consumers of tyres and other automotive products.
"As a result of its deli. berations, the board decided that Firestone could respond more effectively to its ethical and social responsibilities as a United States investor in South Africa, and to the long-term economic interests of its shareholders, if it dedicated approximately 25 per cent of the dividend income and trademark fees that the company receives from Firestone South Africa to support educational and training programmes that were

## Africa.

"Firestone will begin immediately to channel funds to the South African Council for Higher Education (Sached) trust and the Instituite of International Education," and also intended to increase its support of the Iqhayiya Technical Col lege, the company said

Sached is a multiracial, black-led organisation which addresses a wide variety of educational needs in South

The New Yonk-based Institute of International Education sponsors students from South Africa who attend American Colleges and universities on the understanding that they will return to South Africa on completion of their studies.

Iqhayiya Technical College, which has about 1000 students, is the first privately-funded technical college in South Africa, according to Firestone. - SAPA

THEsdeadlock between BTR Sarmcol and more than 1000 striking workers entered its third day yesterday with no sign of a breakthrough.
The strike at the rubber manufacturing plant in Howick started on Tuesday following a 'go slow' last week over Sarmcol management's alleged delay in signing an agreement with the Metal and 'Allied Workers' Union.
The agreement, which had taken nearly two years to negotiate, concerned the company's formal, recognition of the trade union:
Whryers became dis-
gruntled when the planned signingaf the séttlement on March 8 was postponed until this week when management said a new draft proposal would be drawn up.
MrJohn Sampson Sarmcol's administrative director, said the workers had arrived at the oplant yesterday but were not working and would therefore not be paid:

He said he was not in a position to elaborate on the 'sensitives odetails' of the proposed agreement until the matter had been resolved with the trade

*The Metalandandlied
 available for compent.


#### Abstract

BTRUK will control Dunlop operations mm South Africal ${ }^{2}$.

解 twhe By Duncan Collings are fives for future of Dunlop SA's DDuniop Holdings is to become a sub operations, and to note that májor sidiary of BTR ple and Dunlop South proportion of the activities of Dunlop "Africa will become an indirect sub- and BTR in SA are complementary sidiary through 51 percent of its rather than competitive." shares being controlled by BTR. BTR first operated in South Africa After the announcement in London when it invested in the SA Rubber on March 27 that BTR is to take oyer Manufacturing Company (Sarmcol) Dunlop, Mr Peter Fatharly, deputy in 1972, since when it has expanded managing director of BTR ple and its interests into other polymer-based chairman of its eastern region incor- product companies and engineering porating South Africa, met the Dun- activities in South Africa. lop South Africa managing director, Sales for calender 1984 exceeded Dr Tom Muller and the managing R120 million, while /Dunlop South director, Mr C R Hooper.

Africa in the same period achieved BTR South Africa said: "During the sales of about R217 million. The recourse of their meeting, all parties lated trading profits for the two comwere pleased to find total compatibil panies were $\mathrm{R} 17,3$ million and ity of their views, aims and objec- R27,2 million respectively.


# Shock price rise lifts raw-rubber by $45 \%$ 

KARBOCHEM; Sentra:
chem's monopolistic raw-rubber manufacturer, is to hoist its synthetic rubber prices $14 \%$, making it $45 \%$ more expensive than a year ago.
The latest increase has stumned tyre and other manufacturers of rubber goods. They are incensed and demanded a meeting with Karbochem management. An industry spokesman said after the meeting in Johannes. burg. "We weren't able to change their minds."

- Languishing

Many rubber goods will cost more.
In May 1984, the price of styrene butdadiene rubber (SBR) was R1 800 a ton, but from mid-May this year it

## By Don Robertson

will rocket to R2610. Previous increases were $11,9 \%$ in September and $13,6 \%$ in January. The price of polybutadiene rubber has risen $38,3 \%$ in the same time.

## White elephant

The May increase will push the price of polybutadiene rubber from R1970 a ton last year to R2 725 a ton.

The international price is languishing at near its lowest for years at about $\$ 725$ a ton, equivalent to R1 450. This means Karbochem is charg. in double the world price.
Rubber converters can't win. Clive Hooper, managing director of Dunlop, says "Permits for rubber imports are not available, but are
there for the asking for imports of tyres.
Although customers of Karbochem predict that their margins will have to be cut because of consumer resistance, Roy Pithey, managing director of Karbochem, insists that the latest increase was necessary.

He says higher prices only recoup increased import costs of raw materials caused by the weak rand and will not enhance profitability of the R400-million plant, which lost R76-million pretax in the half-year to December. About half of cost of producing synthetic rubber is made up of imported raw materials.
The Newcastle plant, which has been a white elephant since capital costs quadripled from an initial estimate of R123-million, is operating at about $40 \%$ capacity.

## Retreaders

In an attempt to raise production and reduce costs, Karbochem is to start ex porting. A bulk isoprene plant is being installed and it is hoped that exports of be tween 10000 and 20000 tons a year will begin in August.

To be competitive Karbo chem will have to emulate Iscor and export at well below the South African price. Tyre manufacturers, one
of the largest users of rubber will suffer most from the lat est price rise
Tyre and tube prices were raised by $8,1 \%$ in December, but Mr Hooper says: "This increase was merely to recover our rise in costs to September. Since then, there have been a further two rub-ber-price increases, so we have a backlog of lost margins from October."
Mr Hooper believes that tyre prices will have to be raised by about $5 \%$.

## Shrinking

Ron Harding, managing director of Bandag, the largest tyre retreaders, says: "We won't be able to pass all the increase on, so our margins will suffer. A large part of our sales are to truckers on contract and last time they were not sympathetic about the increase. The mood out there is angry.".
Industrial rubber produc. ers, whose market has shrunk by more than $25 \%$ and who untll recently had to fight competion from imports, will not be able to absorb the increase.

Alan Roberts, director of industrial products at General Tyre, says: "We will have to pass the increase on. It's a big setback for is. ${ }^{\text {meta }} 5$
The possibility of import substitution has not escaped Karbochem's notice

Mr Pithey says: 'We are certain that customers will look for cheaper supplies."

$\mathrm{Mr} R$ Nicholson, chairman of SA Tyre Manufacturers, today announced an increase of 9,25 percent in the price of all tyres and tubes from May 27, saying the severe cost pressure left tyre manufactourers with no alternative.

A spokesman for the Automobile Association, Mr Gideon van Oudtshoorn, said today the increase had come as a shock.

He appealed to retailers not to apply the increase to existing stocks and said that since 1982 the price of tyres for passenger cars had increased by more than 60 percent.

## UNCALLED FOR

Mr van Oudtshoorn said the increase was uncalled for, especially if one took into consideration the other increases motorists had been subjected to recently, such as the increase in the fuel price, the customs and excise duty on cars and the increase in Genaral Sales Tax.

Mr Jan Cronje, the director of the Consumer Council, said the announcement proved that no competition existed between the manufacturers in the country.
"These people should realise that if their manufacturing costs increase, the cost of living for the consumer also increases.
"This will only plunge the consumer deeper into the red," Mr Cronje said. - Sapa.


Slack gradients, thus fog patches will occur along the coasts tonight.

## Mild, partly cloudy

WEATHER forecast for the Peninsula, Boland and Overberg for the period ending 6 pm tomorrow:
$\square$ Fine to partly cloudy and mild apart from fog overnight.
$\square$ Wind: Moderate southeasterly but strong to gale-force between Cape Point and Hermanus. $\square$ Minimum temperature at D F Malar Airport will be between 11 and 13 deg C .

THE MOON


Today: 0818; 2026
Tomorrow: 0900; 2108
WATER TEMPERATURES:


## Couple's only child, 2 , shot dead at family dinner table

Argus Correspondent MARITZBURG. - A farming couple's two-dear-old daughter.

Stephanie, an only child, was tragically shot dead at the family's supper table.


Prices of tyres and tubes are to go up by 9,25 percent on May 27, the SA Tyre Manufacturers. Conference announced yesterday.

The chairman of the conference, Mr RG Nicholson, said manufacturers had no alternative.
The country's tyre manufacturers were facing increased costs, particularly of local raw materials, he said.
"The local materials include synthetic rubbers, nylon and rayon fabric, bead wire, carbon black and other chemicals which the manufacturers are precluded from inporting at better prices.
"These higher costs were not recovered by the last price increase and tyre manufacturers are now facing a second substantial increase." Sap.

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| A STRIKE at the BTR Sar. Mietal and Allied Workers' the agreem |  |  |
| mimeol rubber factoryin |  |  |
|  |  | Sarmenl's administra- |
| rduction at the plant to a "The dispute is vere an tion manager, Mr J Samp- |  |  |
| alt and management and |  | son, told the Mercury |
| trade union officials have draft proposal submitted yesterday the strike was |  |  |
| been locked in discussions | by the company at a con- | uing but manage- |
| : for the past three days. ciliation board meeting ment was in touch with |  |  |
| Nearly 1000 workers | and amended by Mawu. | trade union officials and the workers. |
| downed tools on Tuesday . It is understood the the workers. |  |  |
| and have refused to return |  |  |
|  | day-shift and 200 night- | total shutdown at the |
| They are demanding the | shift employees - have re. | plant. |

## fails the

A QUESTION mark has been placed over the validity of Sentra－ chem＇s claim that its Karbochem artificial rubber plant is strate－ gic．
The plant was supposed to make rubber out of coal and save large amounts of foreign currency．This justi－ fied the R430－million capital cost and led the Government to give the plant $25 \%$ import protection．
But in the wake of Karbo－ chem price increases of $45 \%$ in the past year，tyre manu－ facturers have had to raise prices by $9,25 \%$ from May 27.
Industrial rubber goods manufacturers say Karbo－ chem is not coal based and is not saving the foreign cur－ rency originally envisaged．

## Still losing

Karbochem imports $\mathbf{9 0 \%}$ of its most important raw materials．Because of the fall in the rand，it has had to raise prices－and it still sustains losses．
Critics say the plant is not fulfilling its original function of replacing imports．
Rubber converters have expressed concern at the

## By Don Robertson

price increases，but a Karbo－ chem spokesman says they were necessary because im－ ported feedstock for the man－ ufacture of rubber costs a great deal more．

## Steady

From mid－May，styrene butadiene rubber（SBR）will cost R2 610 a ton compared with R2 290 in January this year and butadiene rubber will rise to R2 725 from R2 390．The prices in May last year were R1800 and R1 970 respectively
Industry sources say that because Karbochem has to import its raw materials，SA is still subject to sanctions
The feedstock for isoprene rubber，which is used as a replacement for natural rub ber，comes largely from SA sources．
Butadiene is the major raw material used in the manu facture of SBR and butadiene rubber and almost a ton of butadiene is used to make each ton of these two types of rubber．
International butadiene prices have remained steady in the past year，but because
test
of the rand＇s devaluation，its delivered price has risen from about R880 a ton to RI 520

In the manufacturing pro－ cess，Karbochem adds various solvents and cata－ lysts at a cost of about R250 for a sotal input cost of R1 770 a ton．This means the value added by Karbochem on a particular grade of SBR costing R2 500 is R730 a ton －not even $30 \%$

Karbochem＇s R2610 a ton for SBR compares with the American synthetic rubber price of R1．916 ex－factory and the European price of R1 670 ．The price of natural rubber is R1520 a ton

## Impossible

Although academic be－ cause import permits are un－ available，the price of butadi－ ene rubber delivered in Durban and including the $25 \%$ import tariff is R3 100 a ton，and that of SBR is R2 810. Last year，the Government introduced a $25 \%$ tariff on natural rubber imports to protect SA producers．It has since made it virtually im－ possible for rubber convert－ ers to obtain import permits for synthetic rubber


## Labour Reporter

THE strike by about 800 workers at a carpet factory in Relinion. near Isipingo, continued yesterday as management and representatives of the workers were locked in negotiations to settle a dispute over pay in. creases.
Thr Seton Thompson, a spokesman for the Romatex group, yesterday confirmed workers at the Carpet Manufacturing company and Crossley Carpets factory complex at Reunion downed tools on Friday.
'The position is un
changed. Talks are continuing with worker representatives,' he said.

The company had stated policies of one pay increase a year, the most recent of which was scheduled for February, 1985
He said in August las year the workers had asked whether this in crease could not be brought forward and both Crossley Carpets and Carpet manufacturing com pany agreed to pay an across-the-board increase in October, 1984, and to give a merit increase in April this year.

Because of the pay component paid five months ahead of schedule, the benefit to workers is considerably larger than the company had proposed and the cost to the company significantly higher.
'A group of workers claiming to represent the majority of the workforce has stated dissatisfaction with this rate of increase and discussions are taking piace No union is formally involved in the dispute, be added
Representatives of the workers could not be reached for comment yesterday

Meanwhile, a Howick rubber company, BTR Sarmeol, yesterday reported a steady stream of applications for employ. ment following the dismissal of 970 workers who went of strike last week over a union recognition agreement dispute.

Mr R J Sampson, the company's administrative director, said applications were being invited from all interested persons including the work ers who were dismissed last Friday. "The company is confident that normal operations will be resumed shortly,' he added.

CARPET factory wodkers at Reunion; near Isipingo, continued their strike yesterday in spite of an offerbyemanage. ment of a pay rige th October
Eight hundred workerg at Romatex groufs Crossley Carpets and Carpet Manufacturing Company downed tools on Friday in support of a demand for a pay increase.
It was still not clear yesterday what percentage increase was being sought after spokesmen for the workers could not be reached for comment.
Romatex group spokesman Seton Thompson yesterday confirmed that management had made an offer in terms of which employees would be given a pay increase in 0ctober, the amount of which was for negotiation between management and worker representatives.

[^5]


Labour Reporter
TIVE of the more than 1970 striking workers dismissed from a Howick rubber company, BTR Sarmcol, were arrested by police in Howick West yesterday in connection with charges of intimidation.'

Police confirmed that the men, all members of the Metal and Allied Workers' Union, were being held.
In a statement Mr Geoff Schreiner, branch secretary of the union, said the union lawyer had been informed by the police that the five were being held on charges under the Intimidation Act.
He said the sacked workers still refused to accept their dismissals but there was 'little sign' of a settlement in sight as the management has shown no inclination to meet union officials to
negotiate an end to the dispute.
'In spite of this members remain totally united and none of the striking workers have reapplied for jobs,' he said.
The entire labour force was sicked last week after going on strike in protest against the company's refusal to sign a new recognition agreement with the union.
Mr John Sampson, administrative director of Sarmcol, said more than 500 applications had been received for re-employment and-the personnel department was busy processing them.
'We hope that most of the dismissed workers would reapply for their jobs,' he added.

MPHOPHOMENI town- business people began ship ! residents have pressurising BTR Sarmpledged sumport for col into negotiations 1000 workers sacked about the sacking of from a local factory, and are sefusing to buy: igoods from. local white businesses.
Their two-day-old boycott has hit Howick shopkeepers hard many reported a drop in sales of over 50 percent and some already talking about closing down if the aboycott goes on.

The residents said they would keep up the boycott of whiteowned shops until local

ABOUT' 2000 workers at Dunlop SA in Durban have threatened to strike next week if BTR Sarmcol near Howick refuses to conclude a recognition agreement with the Metal and Allied Workers Union (Mawu).
This follows Sarmeol's dismissal of 970 striking workers almost three weeks ago and will bring the number of strikers at Dunlopand Sarmeol - both subsidiaries of British Tyre and Rubber - to 2970.

Mawu said yesterday that Dunlop workers had agreed to strike if BTR Sarmcol persisted in refusing to negotiate with the union. A strike ballot will be held next week.
The 970 Sarmcol workers were fired for participating in an "illegal" strike according to the company. The union, however, claims the labour action was legal in terms of the Labour Relations Act.
The union alleged that none of the Sarmcol strikers had returned to work and that Dunlop had threatened to seek an interdict to prevent strike action.
Sarmcol's administrative director
John Sampson said yesterday that about 400 people - most of whom had been laid off from Sarmeol over the past three years - had been hired to replace the strikers.
Twenty of the 970 dismissed workers had asked to be re-instated. Sampson said the firm had signed a preliminary recognition agreement with Mawu in 1983, but had not negotiated with the union over the strike

- Mawu has lāunched a boycott of shops in Howick to put pressure on local business to persuade Sarmcol to negotiate with the union.



implications of such crucial pieces of legisia tion as'the Regional Services Councils Bill' - which is expected to be approved by Parliament before the end of this session and the proposed new system of regional advisory councils to replace the provincial ${ }^{i}$ councils.

He believes these councils will not remain extensions of local government, but will develop into a new tier of government. They will take over some of the functions of exist-
ing municipalities and will become politicised because they will be seen as stepping stones ta higher political office.
The implementation of government policy is an issue that Botha feels also affects the position of town clerks. While he accepts that there should be a desire on the part of government to ensure that its policies are followed at all levels, he has sounded a warning note against the idea of town clerks becoming government appointees.
"The town clerk has to identify and promote the needs and desires of his community. To make him a representative of the central government will interfere with the principle of local autonomy."
Botha points out that the appointment of separate Ministries of Local Government, the Council for the Co-ordination of Local. Government Affairs and the proposed Regional Services Councils seem contrary to the principle of minimum administrative

## BTR SARMCOL STRIKE

# An international battle 

The picturesque village of Howick near Maritzburg is best known for its waterfalls and scenery. But since the beginning of May it has been the scene of a bitter labour dispute and consumer boycott which has become the rallying point of a concerted local and international campaign.
The dispute involves members of the Metglrand Allied Workers' Union (Mawu) at rubber products manufacturer BTR Sarmcol, a subsidiary of British company BTR PLC. On April 30 nearly 1000 Mawu members struck because two years of negotiations had failed to achieve accord on substantive and procedural matters. The union and the company have blamed each other's intransigence for the failure. The strikers were all dismissed within 72 hours and the company has replaced them.

Mawu - which is fighting for its members to be re-instated - says the strike is legal, claiming its members followed the procedures laid down in the Labour Relations Act (LRA). BTR disputes this, but declines to give reasons: "We do not want to disclose the company's position in case the matter gets to court," says a spokesmani.
Last week Mawu proposed to BTR that the matter be referred to arbitration, but this has been rejected by the company. Says the spokesman: "We do not believe arbitration is appropriate after two years of negotiations."
The latest arrow in Mawu's bow is a threat of sympathy action at two Natal plants belonging to Dunlop, which recently became a BTR subsidiary. The union announced last week that its members at the Dunlop plants voted in favour of industrial action in strike ballots conducted in terms of the LRA.

The union's campaign against BTR began shortly after the workers' dismissal with a boycott of white-owned businesse in Howick. BTR is by far the largest single employer in the town. President of the local chamber of commerce and industry Michael Mayer estimates that BTR employees represent $40 \%$ to $50 \%$ of Howick's black purchasing power. And the boycott has not been confined to ex-BTR employees as picketers outside shops have been preventing potential black customers from entering.
Says Mayer: "If the boycott persists for
any length of time some traders could find themselves in financial difficulties. It is highly irregular for traders to be brought into a dispute that has nothing to do with them. Traders have no influence over BTR."
Shopkeepers believe the boycott, although effective at first, is beginning to taper off. Says the manager of a supermarket: "Initially we took a knock with regard to goods bought predominantly by blacks. But we are now getting back to normal as farmworkers and others begin returning to the shops." Another trader says there has been a marked improvement in sales to blacks since the beginning of June. A spokesman for Checkers says that while
 there may have been a fall-off in business at its Howick branch early in May, the total monthly turnover was normal. Mawu accuses BTR of


Howe replacing most of the dismissed workers with new employees from Maritzburg and outlying areas. It argues that be-- cause of the importation of labour from Maritzburg black residents of Howick will "literafly face starzation and death." The various communities, especially the black ones, will disintegrate and this will cause social unrest, it contends.
The union says its medical advisers have investigated health conditions in Mphophomeni - Howick's black township where most of the dismissed workers live - and have discovered that $20 \%$ of children between two and nine years of age weigh below $80 \%$ of their expected weight. This situation, it says, is an indication of severe malnutrition caused by low wages which will be exacerbated by the dismissals.

Mawu also alleges that BTR has failed to uphold the financial and industrial relations standards laid down by the EEC Code of Conduct. It says that prior to the strike, $90 \%$ of BTR workers earned between R336 and R405. This is lower than the latest Subsistence Living Level (SLL) and Household Effective Level figures which are the minima recommended in the EEC code.
The BTR spokesman says it is company policy to set minimum wages at the Maritzburg SLL level for a family of five. The present minimum wage at BTR is R356/ month and when it came into effect in July 1984 it was well above the SLL, he says. "Furthermore, prior to the strike the average length of service of our workforce was 25 years - an indication of our ability to provide stable employment which is another requirement of the code," he adds.
The spokesman says the company has employed 800 new workers "predominantly drawn from the same areas as previously and many are ex-employees. Only 40 are from the Maritzburg area of Edendale." Mawu, however, says only a handful of the new workers reside in Mphophomeni.
Meanwhile, Mawu has asked the British Trades Union Congress (TUC) to make representations to the BTR head office on its behalf. Mike Walsh of the TUC's international department tells the FM that he was "shocked" when British BTR rejected union representations, describing them as "gratuitous and ill-advised." A BTR PLC spokesman describes its SA subsidiary's decisions as "responsible" and wholly within its authority.

The TUC has now written to Trade and Industry Minister Norman Tebbit and Foreign Secretary Geoffrey Howe about the dispute, and is awaiting their replies. It is also asking affiliates of the International Confederation of Free Trade Unions to put pressuse on BTR subsidiaries in other countries.

Mawu has further threatened to pursue the case through SA and international courts and has had talks with the labour attaché at the British embassy in Pretoria who tells the $F M$ he is "in touch with BTR and hopes to meet with management soon."


ous incidents of Numerin the Eastern Cape and East Rand were reported by police at the weekend.

Police said two men were wounded in Cradock on Saturday when police used rubber bullets, tearsmoke and birdshot to disperse a crowd stoning a police vehicle. "One South African Police member was slightly injured," the spokesman said.
Also in Cradock, tearsmoke was used to disperse a crowd which set fire to a truck and stoned a police vehicle, the spokesman said.
In the same area, a tennis ball filled with petrol was thrown at a house, and petrol-bombs were thrown at another house and a police vehicle, causing no damage.
Two policemen were slightly injured when. their vehicle was stoned in the Michausdal township, also in Cradock. The policemen had dispersed the stone-throwers with shotguns, police said.
In Bedford in the Eastern Cape, a delivery vehicle was set alight.
At Katlehong on the East. Rand, police used teargas to disperse a group who were obstructing a road with burning tyres.


## London Bureau

THE British government has refused to intervene in an industrial dispute between BTR Sarmeol - a British subsidiary of BTR a and the Metal and Allied Workers' Union (Mawu).
The refusal was conveyed to Britain's powerful Trades Union Congress by Trade and Industry Minister Norman Tebbit.
Tebbit was responding to an appeal by TUC general secretary Norman Willis for British government action against BTR over alleged contraventions of the voluntary EEC code of conduct.
A copy of Willis's letter was also sent to the British Foreign Secretary, Sir Geoffrey Howe.

British companies operating in South Africa report to the Department of Trade and Industry but, in terms of the EEC code, it is the job of British Embassy officials to monitor application of the code.

Willis had asked Tebbit to take up the case of 1000 black workers - belonging to Mawu - who were dismissed between April 30 and May 3 for taking part in what the union insists was a legal strike at BTR Sarmeol in Howick, Natal.
BTR hotly disputes that the strike was legal and also disputes a Mawu claim that, before the strike, the company paid wages below the EEC codes's subsistence living level and the household effective Level.
In reply to the TUC Tebbit wrote: "I do not think it would be helpful or appropriate for the British government to seek to intervene in the dispute, especially since it is taking place in another country."

Tebbit believed it was better for the company and the union to "resólve their difficulty directly",
I cannot accept that the BTR case undermines the credibility of successive British governments towards British interests in South Africa or of the EEC code of conduct," Tebbit said.
He said that British companies generally had a good record of reporting on the code and of adhering to its requirements
A spokesman for the Department of Trade and Industry said that it was not practice to release details or comment on the performance of individual companies under the code.
"But there is no reason to believe that the information provided by BTR Sarmeol was inaccurate," the spokesman said.
A TUC spokesman said that the TUC's international committee had found Tebbit's reply unsatsifactory and would be writing to him again to pursue the matter.
"The British Government is not doing as much as other govern. ments to put pressiure on the South Africans," he said.


WITBANK. - An un- Mr Colin Mandla Nhlenidentified pregnant gethwa.

Prinet woman was shot dead in In Graaff-Reinet, Lynville, Witbank, when police fired at a rampaging crowd yesterday, a police spokesman has confirmed.
A witness said he saw police firing at the crowd, which was stoning cars near Sizabantu Motors in the township.
There was a stampede as the crowd fled from teargas and the woman fell after being struck by a bullet in the head, the witness said. She was certified dead on arrival at Witbank Hospital.

## Petrol bombs

A spokesman for the hospital declined to give the woman's name before her next-of-kin had been notified.
In another incident in the township, a group of youths hurled petrol bombs into the house of a security policeman, Warrant Officer E Tsotetsi, early yesterday. Police came to his rescue.
A spokesman for the Witbank police, Major C Bloom, yesterday confirmed both incidents.

Unrest in Lynville and Witbank'sother two back townships, Ackerville and KwaGugha, yesterdaymentered its second day.

- Petrol bombs were yesterday thrown at the home of the Soweto man who told of an alleged secret plan to kidnap 14 black political personalities, including senior members of Azapo and the UDF
Mr Molotov Biza said six petrol bombs struck his home about 2 am damaging the front room. Nobody was hurt.
- Meanwhile, residents of Tsakane on the East Rand have identified a youth who allegedIy died after being arrested by police in the township on Sunday as
where it is alleged that a youth died after being hit by birdshot, residents say many of the injured fear that consult ing local doctors. will lead to arrest on piblicviolence charges.
The dead youth has not been identified, residents say, because his face was disfigured beyond recognition.
- Several residents of Heidelberg's Ratanda township were reportedly held by police in ear-ly-morning raids yesterday, while others fled the township.
A spokesman for the Ratanda Civic Association claimed three of the organization's leading members had been held by police.
Police said they had no record of the detentions.

They confirmed that a youth was shot dead on Monday when they used shotguns to disperse a crowd stoning homes.

## 'Scab' workers

- In Howick yesterday, police fired tearsmoke into a crowd of striking workers trying to stop "scab" labourers leaving the Sarmcol factory at lunchtime.
Earlier, Howick Magistrate's Court was packed with Metal and Allied Workers Union members as some of their former workmates appeared in connection with the death of Mr Masikula Ntombele, 69, the father of two Sarmeol workers killed in a disturbance outside his home in KwaMevana.
Ten accused have been remanded in custody until July 26.
In Vryburg yesterday, five youths were admitted to hospital with bullet wounds as unrest continued in fruhudi township. - Sapa


## 90 percent 196 (187) turnout reported Howick - sarmol rub <br> ber factory at Howick re- $18 \mathrm{H} / \mathrm{Fs}$ <br> force turnout this morning <br> - in defiance of a <br> stayaway called in support of the 950 striking workers dismissed by the factory two months ago. <br> Some Sarmcol workers had spent the night at the factory. <br> In Howick today, hardly a black person was to be seen, housewives were without ${ }^{\text {t }}$ domestic help and white schoolboy volunteers nannef the town's petrol pumps $=5$ Sapa

# Two die workers stay home 

MARITZBURG. - Sixty percent of the black workforce stayed at home yesterday, almost bringing Maritzburg to a halt, as two people died in countrywide unrest.

Sapa reports that a youth was shot dead in Soweto and a 25 -year-old woman was axed to death and set alight on Wednesday night after apparently ignoring threats not to shop in white areas.

## Business 'slow'

The incident - at Nonzwakazi near De Aar in the Northern Cape was reported by police yesterday. Four deaths were reported in countrywide unrest on Wednesday.

Surveys conducted by the Maritzburg chambers of commerce and industry showed that the stayaway of blacks varied between 10 and 100 percent. Business was reported to be "very, very slow" throughout the day.

Only two of the 48 buses on the white service operated during the morning rush-hour and none of the 270 buses on the black, Indian and coloured services ran at all.

The stayaway was called in support of the 950 Sarmcol rubber-factory workers at Howick who were dismissed by the factory two months ago following a strike in support of their demand for recognition of the Metal and Allied Workers' Union.
In Howick, hardly a
-ATTENTION HOLESALERS! IMPORTERS! IBUTORS \& MANUFACTURERS!

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PHOTOGRAPH
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black person was to be seen and buses from the townships were with. drawn. Workers stopped work briefly or held lunch-hour demonstrations at a number of Durban and Pinetown firms yesterday in sympathy with the Maritzburg stayaway.

Unrest flared at the Mpophomeni township outside Howick around lunchtime yesterday when houses, a clinic and three vehicles were set alight.
The house belonging to a Sarmcol employee, Mr Samuel Buthelezi, and a car belonging to his brother, Mr Piet Buthelezi. were burnt.

- In Soweto. the homes of two policemen were petrol-bombed in Naledi yesterday morning and in another incident a policeman was attacked and robbed of his official vehicle and firearm.
Thousand of pupils carrying placards marched through the township in protest against injuries caused to schoolchildren in clashes with police.


## Questioning

- In Port Elizabeth police spent nearly three hours questioning Mr Mkhuseli Jack, publicity secretary of the committee responsible for the consumer boycotl which began on Monday.
Mr Jack told a reporter: "It was only when I told them (police) that the committee had met last night and decided to negotiate with whoever was prepared to respond positively to the situation, that the questioning came to an end."

Port Elizabeth traders continued to report a loss of sales.

- Police last night reported incidents of unrest from the Eastern Cape, South-Western Districts, East Rand. West Rand, Natal Midlands and on the Witwatersrand. - Sapa and Own Correspondents

THE Metal and Allied Workers' Union, an affiliate of the Federation of South African Trade Unions, yesterday threatened further industrial action if the management of Howick rubber company BTR Sarmcol still refused to resolve its dispute with the union
Mr Geoff Schreiner, Mawu's Natal branch secretary, told the Mercury

- that Thursday's massive stayaway by black work ers of Pietermaritzburg and Howick was a clear indication of massive support by communitybased organisations for Sarmcol workers' battle for union recognition.
'We'll be meeting shortly again with these organisations to assess the stayaway and to evaluate whether there has been
position.
'If, in fact, they haven't changed their decision we'll jointly consider further action,' Mr Schreiner said, commenting on the Mawu-organised stayaway which hit many businesses in Howick and Pietermaritzburg.
The industrial action was in protest against Sarmcol's refusal to sign a recognition agreement with Mawu and the subsequent dismissal of more than 950 striking rubber factory workers.
Mr Schreiner said the union had been trying for nearly three months to get Sarmcol management to the negotiating table to resolve the recognition dispute.
Mr S C Blackstock, Sarmeol's managing director, was not available for comment yesterday.


## MARITZBURG STAYAWAY <br> Biting the bullet (as)

The majority of black workers in Martzburg and surrounding areas responded to the call for a work stayaway last Thursday in support of the 975 members of the Metal and Allied Workers' Union (Mawu) dismissed from the British-owned Howick company BTR Sarmcol nearly three months ago. But there is no indication so far that the action has caused local commerce and industry to shift from its position of refusing to intervene in the dispute.
Mawu estimates that $70 \%$ of the total workforce in the area stayed away from work and says that all Indian-owned businesses in Maritzburg were shut, as were all schools in the total area affected by the stayaway. According to the preliminary results of a survey conducted by the Labour Monitoring Group (LMG), a group of academics based at the University of Natal, $92 \%$ of those who stayed away were black workers. The LMG says its statistics are based on interviews with management at 49 factories, a $20 \%$ sample.
A spokesman for the Pietermaritzburg Chamber of Industries (PCI) estimates that the stayaway was $60 \%$ effective. The stayaway was directed at the PCI which had previously turned down a Mawu demand
that it "intervene in the (BTR) dispute and secure from the company the necessary commitment" to negotiate the re-engagement of the dismissed workers. A joint statement issued by the PCI, the Pietermaritzburg Chamber of Commerce and the Afrikaaanse Sakekamer two days before the stayaway, argued that a dispute involving one company should not be permitted to disrupt the lives of people not directly involved. And the PCI spokesman says its views have not been changed by the stayaway. BTR declined to comment to the $F M$ on the stayaway, but is expected to issue a statement later in the week.

## Procedural agreement

The workers went on strike on April 30 when Mawu and BTR failed to reach agreement on the terms of a recognition and procedural agreement after two years of negotiations.

The company has replaced the strikers and has remained firm in its resolve not to reinstate them - in the face of one of the most concerted union campaigns ever seen in SA. In addition to the stayaway, it has included a consumer boycott of white-owned business in Howick and threatened sympathy strikes at BTR subsidiary Dunlop.

The dispute has also taken on an international dimension. The union has received moral support from the International Con-
federation of Free Trade Unions. Mawu has accused the company of contravening the EEC Code of Conduct and the British Trades Union Congress (TUC) appealed to the British government to intervene, but this was rejected. Labour Attaché at the British Embassy, Tony Gooch, who has had talks with Mawu and the company, says there is "no reason to think the company has contravened the letter of the EEC Code."

There have been several violent incidents involving people who have taken up new employment with BTR. In June two people, one of whom was a BTR employee, were killed when a bus entering Howick's Mpophomeni township was stoned. The homes of others have reportedly been attacked in recent weeks, and there have been a number of other police reports of unrest in the township. Meetings in Mpophomeni were banned for three weeks, and more than 100 people have been arrested and charged with intimidation, assault or disturbing the peace. Five have already been convicted and sentenced to one year in prison.

Does Mawu have any arrows left in its bow? Observers believe that the union may now attempt to extend the boycott of whiteowned business from Howick to the rest of the area, including Maritzburg. And with BTR and organised commerce and industry standing firm, it seems this bitter labour dispute is far from over.

## U K unions slam Sarmicol's actions <br> toll for their support in one-day stayaway in a

Pietermaritzburg Bureau
NINE British unions which have agreements with BTR-Dunlop have condemned the actions of BTR Sarmcol at Howick for refusing to negotiate with the Metal and Allied Workers' Union (Mawu).
During a joint union conference in London on Wednesday, the unions unanimously adopted a resolution deploring the tactics used by BTR in seeking to force workers to back starvation wage rates'.
'We declare our solidarity with our South Af rican colleagues in common cause against an arrogant and anti-social management,' the resolution said.
The conference also decided to 'widely circulate the resolution to various union memberships with the view to making them fully aware of the situation in South Africa and
making strong represen- show of support for the tations to BTR-Dunlop management
BTR Sarmcol, a rubber manufacturing plant. dismissed its 950 -strong workforce in April after workers went on a strike over a deadlock in negotiations between the cimpany and Mawu.
Last week thousands of workers particiapted in a stayaway in Pietermaritz. burg and Howick, which was the biggest of its kind in the province, after Mawu had called for a
dismissed workers.
Mr S Blackstock, acting manager of BTR Sarmcol. said yesterday. after a copy of the British unions' resolution had been read out to him over the telephone. that he was not able to comment at this stage.
'As far as I know. I have not received or seen the resolution for myself and so I am not able to respond to it.' he said.
Mawu was not available for comment.

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Hopes rose today that a month-long deadiock between BTR Sarmcol in Howick, Natal, and the Metal and Allied Workers' Union (MAWU) could soon be broken, with a public declaration by the company that it is not opposed to negotiations with the union.
The dispute centres on the dismissal in April of about 1000 workers who went on strike to back demands for recognition of the union.
The company, which is a British multinational, dismissed the workers and started replacing them with new labour, an action which lead to the dispute spilling into the surrounding black townships of Maritzburg and Howick.
With the support of local community organisations, the union has been campaigning against the company to force it to reopen negotiations on the reinstatement of the dismissed workers.

## PREVIOUS STAND

Last month, the groups launched a stayaway in Howick and Maritzburg which received considerable support, prompting business leaders in the area to openly suggest a meeting between the parties.
In an apparent departure from its previous stand, Sarmcol today said it would be willing to discuss to any propositions the union would make.
BTR chairman in South Africa, Mr Peter Fatherly, said the company had received the union's proposals and it was possible that a meeting with the union would take place "in the future".
He said the matter would still be discussed internally before a response to the union's propositions was made and a date set for the meeting.
The union could not be reached for comment at the time of going to press.


THE four-month battle between Fosatu's Metal and Allied Workers' Union and a Natal company which has dismissed 975 workers took a dramatic turn this week when Fosatu announced that the boycott of whiteowned shops in Maritzburg and Howick would be extended to the entire province.
The boycott was called by communities and Fosatu affiliates in and around the city to show their support for the workers, who were sacked by BTR Sarmcol.

And, in a statement this week, Mawu responded to BTR Sarmcol chairman and managing director $P$ Fatharly and director AWF Bird, who gave their background to the dispute when they announced the company's interim results.

Fosatu said Mawu had taken all possible steps to avert the boycotts by calling on the local white chambers of commerce to get Sarmcol to the negotiating table.
The Sarmcol interim results statement said: "Sarmcol welcomes the constructive participation of unions, but it cannot accept disruptive, destructive and political actions."

But Mawu has denied these charges.


A Soweto student is arrested under seige by soldiers.

## Students ar SADF besied

A SOWETO high school was under siege for a day this week when SADF soldiers in three armoured vehicles surrounded the school and chased pupils who were on the grounds, arresting several of them.
CITY' PRESS staffers Mono Badcla and Evans Mboweni were asked, al gun point, to drive their car from Orlando
-Camama_是


The Social Democratic group of European MPs are to raise the Metal and Allied Workers' Union's disputes with BTR Sarmeol and Transvaal Alloys in the European Parliament when resolutions on South Africa are debated this week.

Mawu said in a statement yesterday that it had accused both companies of breaching the EEC code of conduct for companies in South Africa.
Workers at the German subsidiary Transvaal Alloys near Belfast in the Transvaal - were fired after a wage strike in October last year, and about 975 workers were dismissed from Sarmcol, a British subsidiary, after a strike over union recognition in April.
Last year Mawu, through the International Metalworkers' Federation, laid complaints against Transvaal Alloys with the International Labour Office and the EEC.
The EEC commissioners have also been requested to carry out hearings in Brussels to determine whether BTR and Transvaal Alloys have breached the code of conduct
Mawu said in a statement yesterday that BTR had an "international reputation for being anti-union and anti-worker".
"BTR in Britain has even refused to

## Business Day Roporter

talk to the unions which operate in its plants there. It has unilateraliy cancelled agreements between its new subsidiary Dunlop and the unions."
Mawu said Transvaal Alloys' German management had stated that companies in South Africa told them not to compromise with Mawu because this would establisb bad precedents.
These companies also advised Transvaal Alloys that no settlements had ever been made which included compensation in cases of "illegal" strike action.
Mawu says there have been many out of court settlements in which cumpensation has been granted.
Mawu wants compensation for dismissed Transvaal Alloys workers and a timetable for their re-employment, which the union believes has been too slow following an agreement with the company to reinstate workers as vacancies arose.
The union said the communities in Maritzburg and Howick had carried out a "very successful" work stay-away in protest at Sarmcol's refusal to reinstate workers dismissed in a legal strike. A boycott of all white businesses in Maritzburg and Howick is under way in protest at BTR's actions, it said.

## Tyre firm to interease prices <br>  GOODYEAR Tyreatry rise was 9 pereontin May. said: We have decided to Rubber Company have The companies all disset prices individually broken away from the uniform national tyre price 'cartel' and increased their prices of new tyres by 4,5 percent. <br> The increase is effective from September 26. <br> However, the other manufacturers, Dunlop, Firestone, General, Kelly and India, are still working off the national list count to dealers off a uniform price list as negotia ted by them through the from now on. It's been in the pipeline for some time and we decided and A Iyre Manufacturers' advised the TMC at the Conference (TMC). H ( C a last conference. <br> Asked for comment on $C W$ We in a position to the Goodyear move, Mr sell- 0 the dealers at Michael Waterson of TMC prices that reflect our said: 'They appear to have put up their price.' He would not comment on how this affected the TMC. own perceptions of the market. Our marketing strategy now falls under our marketing department.





In a new development in the long-running dispute between the Metal and Allied Workers' Union (Mawu) and British multinational BTR Sarmcol, the union is to institute Industrial Court action against the company.

Mawu has instructed its attorneys to apply for the establishment of a conciliation board to consider the dispute which has developed into one of the most high-profile campaigns in South African labour history. This is seen as a sure indicator that Industrial Court action is in the pipeline.
The dispute between Mawu and Howickbased $B T R$ arose out of the failure of the two parties to reach agreement on the contents of a recognition agreement. Nearly 1000 em ployees went on strike on April 30 this year and were dismissed soon thereafter.

Since then the union has gone to extraordinary lengths to try to force the company's hand. Its action has ranged from a consumer boycott and a worker stayaway in Howick and Maritzburg to the submission of evidence about the dispute to the United Na tions Subcommittee on Transnationals in SA.
Papers sent by Mawu to the Minister of Manpower allege that BTR's actions have been unfair because of:
$\square$ The company's failure or refusal to conclude a recognition agreement with the union on the union's terms;
$\square$ The dismissal of union members on a lawful strike;
$\square$ The failure to reinstate employees after they had offered to return to work; and $\square$ The selective re-employment of some of the strikers.


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(8TR Sarmcol job cuts
. 0 2 2 ietermaritzburg Bureau Bureau Rer management person. Mr S Blackstock, managing nel at BTR Sarmcol. director of the factory, and Howick, have been re- SMr SC Robinson, a finantrenched following the cial director.
company's merger with Mr Blackstock has been Dunlh Sarmcol for 10 years
Other jobs are expected and plans to stay in Pieterto be affected during maritzburg.



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LONDON - A black South African trade unionist has told the Brit-ish-based multinational BTR to reinstate its sacked South African workers or get out of South Africa.
And he appealed to employees of BTR in England to take concrete action, such as strikes or demonstrations, to persuade BTR to "stop enjoying the fruits of apartheid".
Speaking at a Press conference at the House of Commons yesterday, Mr Moses Mayekiso of the Metal and Allied Workers' Union (Mawu) said: "The company is just exploiting black workers. If BTR can't reinstate the workers and recognise Mawu, then we would like BTR to get out of South Africa."

Almost 1000 striking workers were sacked from BTR's Sarmcol plant in Howick, Natal, over Mawu affiliation a year ago.

Mr Mayekiso, Transvaal secretary of Mawu and chairman of the Alexandra Action Committee, has been in Britain for the past three weeks to appeal for support from the British labour ànd trade union movement for the Sarmcol strikers.

## SUPPORTEB

He said the multinationals supported a system under which "people were "mowed down" in places such as Alexandra.
With Mr Mayekiso was Mr Jeremiah Zulu, president of the Transport and General Workers' Union of South Africa, who has been in Britain to make contact with unions. Both men said they were pleased and encouraged by the British response.

Also present at the Press conference was Labour MP Mr Dave Nellist who said: "We can find all the ways in the world to help keep strikes going, but what I want to see is action to help end disputes in favour of working people.
"That means organising and arguing with BTR's home base here in Britian to recognise the union, to reinstate and compensate the workers and their families, and to improve conditions."

## $\cos$ tris 126 (146) <br> Price of tyres to rise this month <br> Own Correspondent

DURBAN. - Tyres will cost more within a month and at least one company has already raised its prices by nearly 10 percent.

Marring motorists happiness at the news of cheaper petrol, General Tyres chief executive Mr Tony Versfeld yesterday confirmed a tyre price rise of 9,75 percent.
It will be effective from Monday.
And Firestone's manpany would have to raise prices by a similar arices by before the end of the month
A Dunlop spokesman could not be contacted. Mr Versfeld anáomr Morum cited the rocketing cost of imported raw materials as the major reason for rises.

Costs had increased by about 40 percent in the past year, Mr Versfeld said, but price risesincluding the present aging director, Mr Peter one - added up to only 30 percent.


## General raises tyre <br> 

MOTORISTS celebrating the reduction in fuel prices were brought back to earth yesterday with the news that tyre prices are to be increased.
The shock announcement by General Tyres CE Tony Versfeld comes in the wake of petrol price reductions announced last week by Mineral and Energy Affairs Minister Danie Steyn.
Versfeld confirmed at the weekend that his company would raise tyre prices by $9,75 \%$ from today.
"Costs have increased by about $40 \%$ in the past year, but price hikes - including the present one - add up to only $30 \%$," Versfeld said.

MICK COLLINS
"Our suppliers are required to have strategic raw material stocks.
"All stocks now being held by these suppliers were bought at a rand price of $\$ 0,40$ and exchange rate benefits since then have not had a chance to work through our system."
He said a price reduction would be considered once this had happened.
Firestone MD Peter Morum said his company would also have to raise prices by a similar amount soon.
"A price increase is very much on the cards. I can't say that it is going to be next week or next month but in-
creases are definitely in the pipeline.
"We have not got back anywhere near our investments in raw materials. And if we don't get that back, we may as well shut up shop.

For the past few months, we have taken cognizance of the depressed state of the market and we did not feel it right to increase prices in one major move
"We felt that the consumer was already reeling from a soaring inflation rate and a sluggish economy. But now we will have to increase prices. I can't say when, but it is coming."
Morum said that the major reason for the price increase was the rocketing cost of imported raw material.

## Bus DAY: ${ }^{15 / 4(196}$  raise prices soon <br> FIRESTONE, Goodyear and Dun-

lop are to follow the lead of General Tyre which announced a $9,75 \%$ increase in the price of tyres.
Lloyd Zaayman, a spokesman for Dunlop Tyre in Durban, said: "Our prices will rise from May 1 and increases will vary from $9,25 \%$ to 10,7\%.
"Even with the drop in oil prices I cannot see any way of staving these ificreases off. Oil price menefits will only be felt when local suppliers pass them on to us and we in turn can allow the consumer to score."
A spokesman for Goodyear said cost pressures would "force prices up fairly soon. Escalating tariffs of raw materials will force the price increase on us."
He said that over the past eight months prices of raw materials had risen considerably. Synthetic rubber had risen $40 \%$, carbon black

## BACK COLLINS

$25 \%$, bead wire $14 \%$, nylon $32 \%$, paraffin $23 \%$, coal $13 \%$ and steel cord $42 \%$.
"Added to this we have had considerable increases in wages, rail tariffs, fuel and electricity," he said.

A spokesman for a retail tyre outlet said prices had increased by $30 \%$ (see graph) over the past eight months.
"In April 1985 the price of a tyre for an average-sized family saloon was R60,54. Since then we had an increase in May 1985 of $9,25 \%$ and another increase of $4,5 \%$ in Septemper of the same year. This year we saw an increase of 8,4\% in January, and with the latest hike of 9,75\% the same tyre now costs R82,24." Firestone MD Peter Morum said: "Increases are on the way. I can't say when but they're

going to come."
He said in terms of price increases manufacturers were nowhere near recouping costs.
"It's impossible to expect the public to absorb all the cost increases. The only way manufacturers can survive is to improve efficiency."

General Tyre MD Tony Versveld said oil price movements, either up or down, had been taken into consideration.
© Comment: Page 6

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- Comment Page 6

SOWETAN, Thursday, April17,1986


STRIKE-HIT BTR Dunlop has asked for an urgent Industrial Court interdict to end the work stoppage at its Durban factory.

About 1000 workers have been on strike at the Durban factory since last Tuesday, demanding the reinstatement of two colleagues fired for alleged "violent behaviour".

An equal number of workers have also been on strike in solidarity at Dunlop plants in Ladysmith, Durban and Benoni.

Dunlop made the Industrial Court applica-

## By LEN MASEKO

tion on Tuesday this week, but proceedings were adjourned to give the workers' union the Metal and Allied Workers Union (Mawu) -time to respond.
The company has accused Mawu of "initiating unlawful strikes"at its plants. Several unsuccessful meetings have been held between the union and the management.
The dispute broke out after management issued warnings toworkers striking over the
company's refusal to discuss the dismissat of 1000 workers at Dunlop's Howick plant laśst year.

- The first round of annual wage negotiations affecting about " 450000 metalworkers, ended in Alberton on Tuesday. The talks will resume on April 25 at the same venue.
Parties taking part in the negotiations include the employer bodys the Steel and Engineering Industries Federation of South Africa, Mawiand the Steel, Engineering and Allied Wockers Union of SA.
- The SA Chemical Workers Union has sought mediation in a bid to resolve the labour dispute at Noristan, where 300 workers were sacked last month. The sacked workers downed tools demanding the reinstatement of $60 \mathrm{col}-$ leagues fired for alleged "product sabotage".
- The Black and Allied Workers Union has called on members to report at its Johannesburg offices this Saturday to arrange bookings for a trip to Durban. The union will be holding a two day congress in Durban next week.
- The Transvaal region of the Media Workers Association of SA (Mwasa) holds a general meeting at its Johannesburg"offices on Sunday.



## Dunlop strikers go back to work

PRODUCTION at BTR-Dunlop plants throughout SA returned to normal yesterday after the 2000 workers ended their two-week strike.

They resumed work hours before the Industrial Council was due to hear an urgent application by the company to have the strikes declared illegal.

Metal and Allied Workers' Union (Mawu) branch secretary Bobby Marie said the workers returned to work feeling "extremely bitter". But they were determined to continue their fight on the issue of the dismissals and the BTR-Sarmcol dispute.

## Own Correspondent

"Our expefience at Sarmcol, and now with Dunlop under the BTR direction, exposes clearly the role of foreign investors in SA to extract profits at the cost of the welfare of workers under the pretext of developing our country," he said.
Dunlop's gioup industrial relations manager Glen Sutton said that by mutual consent of the parties, the Industrial Court adjourned the application by the company for an interdict against the union to call off the strikes
indefinitely.
"But the interdict can be applied for on a 24 -hour or no notice, depending on the circumstances," said Marie.
"The company has always indicated to the unions that it is prepared to discuss the BTRSarmcol issue at plant level.
"The unlawful strikes were originally orchestrated by the unions to show solidarity for the dismissed BTR-Sarmcol workers. This in turn led to various unlawful actions by workers and disciplinary action by management, wherever it was deemed necessary"



US-controlled Goodyear Tyre \& Rubber's decision to stop supplying tyres to "apart-heid-supporting" State departments is not as serious as it sounds. It does not preface another US pullout - and the local operation is more concerned about the recession's effect on the industry.
"Our business with government is relatively small, and we will continue to supply departments like Sats and SAA," Goodyear communications manager Mike London tells the FM.
A spokesman for the State Tender Board (STB) in Pretoria says the government's tyre purchases amount to some R30m a year, although "it's impossible to give exact figures as each department is in charge of its purchases." Goodyear is meeting STB officials to "explain misunderstandings" says a spokesman.

London says Goodyear's announcement follows the enactment of the US Export Administration Act of 1985, which left it with the option of stopping some government sales or breaking US law. However, it has no intention of leaving SA. Goodyear, London notes, "recently invested R23m in new truck tyre production technology in SA."

## Not affected

SA's other three major tyre manufacturers - General Tyre (Gentyre), Firestone and Dunlop - are not affected by US legislation. Gentyre and Firestone are SA-owned and Dunlop is British-controlled. Apart from perceived or real political problems, a weak market remains the overriding problem.
"Total industry turnover in 1984 was some R700m, but last year's sales slumped by about $15 \%$. With the motor industry in the doldrums, original equipment sales (OES) obviously feel the pinch," explains Gentyre MD Tony Versfeld.
OES, he says, account for about a third of total tyre sales and the rest comes from replacement sales.
"Production is running below capacity," he admits, "but with strong asset bases (a manufacturing plant costs some R110m) and financial backing from controlling groups, rationalisation is not an issue."
Proof of the financial muscle lies in the fact that the industry absorbed around $19 \%$ of last year's $41 \%$ production cost increase, says London. "Prices went up only some $22 \%$ in 1985," he tells the FM.
Another increase is now in the offing after Gentyre's recent $9,75 \%$ price hike. The sharp

rise in imported costs is quoted as a major cause.
Although a formal industry cartel existed until last year, it no longer exists, says Peter Morum, Firestone's MD and executive vicechairman. He says the industry is running at some $65 \%$ of capacity.
With the local market in recession, some companies are aggressively, and successfully , turning to exports.
"We have been exporting for the past three years and exports already comprise some $8 \%$ of our total sales," says Morum. "We aim to double this by expanding new export markets in the UK, Europe, the Far East and the Americas. Morum says the sales "add to our exports to traditional African markets."
However, he is more optimistic on 1986 domestic sales prospects. "The secondhand car market is very strong. This is bound to affect new car sales once used car supplies run out. Inventory is short and demand is long for late-model used cars. I expect new car sales to lift off any moment now," he says.

Morum's optimism is also reflected by his assessment of total industry turnover at about R 800 m a year.
"With petrol prices down, car usage will increase, leading to demand for replacement
tyres. April sales already show an increase on last year and I expect this trend to continue," he says.
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## Sentrachem increases 966 profits to $\mathrm{R} 49,3$ million

## Financial Staff

Despite continuing losses incurred at rubDer operation Afprene, Sentrachem nevertheless showed a substantial pre-tax profit increase to R49,3 million in the nine month ended March this year.
The most staggering figure was Sentra-
mem's chemical division's R14,9 million profit compared with a loss of R34,4 million in the corresponding period last year. This improvement and the relatively stable performance of the plastics division gave Sentrachem record earnings a share of 14c compared with a loss of $22,3 \mathrm{c}$ last year.

The company's total debt of R711 million can be attributed almost entirely to the Af prene synthetic rubber project. Debt is up on the R680,5 million at the corresponding time last year.
"The losses at Afprene are decreasing steadily; and the group's profits are making
up for them," said IVID David Marlowe. Sentrachem's fertilizer division, Fedmis, also continued to show slight losses as a result of the situation of agriculture
"We are determined to maintain our 28 percent market share in this field, despite the obvious need to cut down on producedion," Mr Marlowe said.
"The market is as desperate as ever. Discounts of over 30 percent are being offared and some farmers are calling for payment only when the crop comes in."
Referring to the export industry, Mr Marlowe said that this was being kept at a low profile, in order to protect the importing countries. Almost 10 percent of the company's turnover came from exports.

He said that Sentrachem was pleased with the results, but added however that dividends would only resume once the gearing ratio, which declined from 1,10 to 1,05, falls below one.

members "in" strike by 600 ers' Industrial Chemical WorkDunlop Industrial (CWIU) at Benoni, ended yester Products, the company obtained ay after im Supreme Cobtained an inter the union.
Dunlop's
spokesman personnel relations $\therefore$ the interdict res Sutton, said union from picketing intim the ing any employee , intimidatany other person customer or company's premises ortering the ing company propes, or damag. He said property
home and the union had returned ed that they would had indicatthis morning would resume work ment would in turn, managethe union continue talks with Th
trike Dunlop workers went on the company's alleg protest at negotiate wages in ald failure to

About 1000 worker at BTR Dunlops Syythey Roau plant in Durbentre on a legal wage strike, a spokesman for the Metal and Allied Workers' Union (Mawu) said today.
Mawu's Natal secretary, Mr Bobby Marie, said the workers had voted to strike yesterday after rejecting a management offer of pay increases ranging from 11 percent for lowest paid workers to six percent for the highest paid.
Dunlop management was not available for comment at the time of going to press. thar
Mr Marie said the workers could not accept the employers' offer because it fell far below the official inflation rate of 19 percent. At the same time, workservice, overtime Tates, the shift system and May Day.

Mawu was still open to further negotiations.
He claimed that Dunlop had made a 1985 turnover of R224 million with net profits of R22,6 million - an increase of about 24 percent on 1984.

Yesterday was the second strike to hit the Sydney Road factory in three months. Workers went on strike in April for seven days and only returned after threatened legal action by the company.

Along with workers at three other company plants in the Transvaal and Natal, the workers downed,tools demanding the reinstatement of colleagues dismissed for alleged violent behaviour.


Mr Sutton said the company had imple. mented the terms of a Supreme Court interdict - granted on Friday to prevent "any further acts of intimidation of black casual employees and damage to company property which included the slashing of tyres on a company vehicle".

## 1000 strikers


tually under siege since last week as the entire black labour force staged sit-in protests in support of their demand for more pay. Mr Bobby Marie, branch secretary of the Metal and Allied Workers' Union, claimed the strikers were forcibly evicted from the factory premises after the company had obtained a Supreme Court interdict on Friday, although they were on a legal strike.
'The workers held another meeting on the premises yesterday after orders were served on them and they decided to continue their strike. At the meeting spleaker after speaker expressed anger at the company'suse of the
'It was clear that the company was aware that the 1000 workers would find it difficult to meet because of the emergency regulations,' he added.
Mr Glen Sutton, group in dustrial relations manager of BTR Dunlop Ltd, said the workers had agreed to leave the site after management had requested them to do so, and no force was used.
'The union's reference to the state of emergency is misleading and an attempt by the union to confuse the issue,' he said.
He said the company had implemented the terms of a Supreme Court interdict granted on Friday to prevent 'any further acts of intimidation of black casual employees and damage to company property which included the slashing of tyres on a company vehicie to prevent it from making deliveries to customers'.


TWO motor firms and a tyre factory were hit by industrial unrest yesterday over wage disputes involving thousands of workers.
About 3400 workers at the Toyota motor manufacturing plant at Prospecton went on strike in support of their demand for higher wages. They were also protesting against additional short time.
Thousands of workers picketed the factory from 7 am with some standing on roof tops and gates. Workers are due to go on short time on Monday in an effort to prevent retrenchments.
National Automobile and Allied Workers' Union's (Naawu) regional secretary Edwin Maepe could not be reached for comment yesterday.
But Toyota's personnel and industrial relations director Theo van den Bergh said talks were continuing with Naawu officials to try and resolve the problem.
; He said: "The main complaint appears to be against more short-time, which was to be introduced to avoid retrenchments."
Production at one of Durban's largest tyre factories, BTR-Dunlop Ltd, was still disrupted yesterday as the strike by 1200 employees dragged on. The strike, in support of a pay hike of 50 c an hour, started on June 25.
The company's group industrial relations manager, Glen Sutton, said the workers had rejected a company offer of more than R100 a month more.
Sapa reports that production at the Mercedes Benz car manufacturing plant in Port Elizabeth has stopped because of a "go-slow" by its paint shop workforce.

##  <br> Own Correspondent <br> A company spokesman said the workers had refect

DURBAN. -. Two giant South African motor firms and a tyre factory were hit by industrial unrest yesterday over wage disputes involving thousands of workers
About 3400 workers at the Toyota motor manufac turing plant at Prospecton went on strike in support of their demand for higher wages.
Thousands of black workers picketed the factory from 7am. Workers are due to go on short time on Monday in an effort to prevent retrenchment.
Production at one of Durban's largest tyre factories, BTR-Dunlop Ltd, was still disrupted yester day as the strike by its 1200 employees dragged on with still no indication of an end in sight. The strike, for a pay rise of 50 c an hour, started on June 25.
ed a company offer of more than R100 a month.

The Mercedes Benz car manufacturing company has been forced to stop production because of a " go slow" strike by its paint shop workforce, a spokeswoman for the company said from Pretoria, reports Sapa.

She said production had been interrupted to such an extent that the company was compelled to close for the rest of the week. About 3000 workers are involved.

The two unions involved, the National Automobile and Allied Workers' Union and the Metal and Allied Workers' Unions, cannot be quoted under the emergency regulations.

The Argus Correspondent DURBAN - Production at the giant BTR Dunlop tyre factory here resumed today as 1200 workers - who have been on strike for more than a month over a pay dispute - returned to work after a settlement yes: terday

Dunlop's industrial relations manager, Mr Glen Sutton. said the plant should be in full production by next week.

Mr Bobby Marie, branch secretary of the Cosatu-affiliated Metal and Allied Workers' Union, said members endorsed the 60 c an hour pay rise which would be split into three parts of 20 c each.

EXTRA PAYMENT
In terms of the settiement, the first 20 c was payable from today, another 20c from November 30 and the last 20 c from April 5

There would be an extra 20 c for hours worked between April 27 and June 24 this year.
"The agreement will run un til September 26 next year", said Mr Marie

Mr Sutton said the company had supplied the union with schedules indicating start-up procedures for the various sections of the factory
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sary because of the weak rand, which has increased import costs.
The first increase of $7,5 \%$ came in January and was followed by a 9,5\% increase in April.

Public Carriers Association chief executive Jack Webster says tyre manufacturers should be asked to give a break-down of their prices or else "the authorities will have to be called in to look into the matter.
"When the price of crude oil - a considerable component of raw materials in tyre manufacturing soared, nobody blinked an eye when manufacturers announced a tyre increase.
"Now crude oil prices are rock bottom and we haven't heard a word about the savings through that:"

Mastertreads' service manager Simon Mokoena says: "Tyres are becoming a commodity out of
reach of the average motorist.
"It will affect us badly. The market for new tyres will become even tougher."
Another retailer, among the five biggest tyre dealers in the country, has accused manufacturers of "ripping off the public".

A set of new car tyres (155x13) will cost close to R400 when the higher price of R77,31 a tyre becomes effective. In January, the same tyre would have cost R53,04.
A truck tyre (1100x20-14ply) will cost R510,25, compared with R416 in January

National Association of Private Transport Operators chief executive Andre Jacobs says the higher tyre price will soon be reflected in the price of a wide variety of commodities arriving on shop shelves via SA's estimated 500000 transport trucks.

## Gentyre ${ }^{588186}$ dividend  <br> produced a MRE (Gentyre) has

produced a marginal increase in earnings to 34,8c a share from $34,4 \mathrm{c}$ dend has been raised to 7 . The divifrom 5 c .
Directors expect second earnings at least to equal the first six months, which suggests an in crease in earnings of at least $29 \%$ for the year (earnings in the second half of last year were down on the first half).
At 235 c this puts the share on a minimum high prospective-earnings yield of $29,6 \%$ and a dividend yield of $5,6 \%$, with the likelihood of a final dividend of at least 7c a hare.
Increased turnover in the tyre division was due mainly to price increases - there was little improvement in unit sales - but profit margins remain depressed
The industrial division $h$ mixed fortunes, with some sector

## STEPHEN ROGERS

suffering losses while others bene-
fited from import replacement.
Turnover rose $17 \%$ to R143,6m from R122,2m but, with trading margins diminishing to $7,2 \%$ $(9,1 \%)$, operating profit declined to R10,3m from RI1,1m
However, lower int and a decrease in interest rates borrowings to in interest-bearing duced interest $31,4 \mathrm{~m}$ (R42,3m) re$(3,6 \mathrm{~m})$, resulting charges to $\mathrm{R} 2,7 \mathrm{~m}$ tax profits of $R 7,6 \mathrm{~m}$. hanged preA similar $\mathrm{R7}, 6 \mathrm{~m}$.
$31 \%$ left taxed effective tax rate of R5,3m ( $\mathrm{R} 5,2 \mathrm{~m}$ ). profits unchanged at
Gentyre disposed of its invest ment in UK-based Hallite, resulting in an extraordinary profit of R3,2m.
The share price has declined since May to its present 235 c f from
270 c . for higher wages
ABOUT 600 workers at said. Dunlop's Benoni factory have been on a legal strike since last Thursday.

They are demanding higher wiges and better wurking conditions, spokesmon for the Chemical Workers Industrial Linion and Dunlop confirmed this weck.

Ihe workers - CWIU menibers downed tools after a strike ballot in which $99.9 \%$ voted in favour of the strike, a union spokesmín

The ballot came after "prorracted negotiations" on viages and working conditions, he said
The workers are demanding al minimum wage of R3,10 an hour, compared to the current minimum wage of R2.43.

They are also demanding improvemenls in working conditions.
A conciliation board will sit next week to discuss the issue. - Sapa!

## Dunlop sfrike conctilationt <br> A conciliation 40 atd will meet today to consider a dispute between Dunlop Industrial Products and about 500 Chemical Workers' Industrial Union (CWIU) members on strike for more than two weeks. <br> The workers say they were locked out of the company's Benoni premises on Friday but a Dunlop spokesman said as further discussion was declined before the conciliation board met there was no point in workers remaining in the factory. <br> It would reopen tomorrow.: <br> The union wants a new minimum hourly wage of R3,10 (up from R2,43) and better maternity, leave and shift allowances. <br> - The CWIU says a strike by about 170 members at Mobil (the company says 120) in Benoni, Isando and Langlaagte, is still on. <br> Work was stopped on Wednesday to protest at the dismissal of an Isando shop steward.

"But the real issue is that management refuses to backdate the wage increases, which were due in June, does not want wage negotiations reopened until 1988, and is refusing to negotiate on almost all working conditions."

Dunlop group industrial relations manager Glen Sutton said management's offer, which would give employees an additional R115 a month within the next nine months, was good in the present economic situation.


NEGOTIATIONS between Dunlop management and the Chemical Workers' Industrial Union broke down this week as the legal strike entered its 21st day yesterday.
The strike started on August 7 when workers demanded better wages and working conditions. Several meetings of the conciliation board were held, but no settlement has been reached. On Tuesday the conciliation board was disbanded having failed to achieve settlement.

On return to the factory to report back to workers, the negotiating team was locked out. The report back then took place at the factory gates. Yesterday workers were again locked out of the factory and are meeting at the union offices in Germiston: The union will be considering support action for Dunlop workers at all its local meetings this week.

 panies with investments in South Africa were vividly illustrated yesterday.
Coca-Cola announced it was selling its remaining shares in the SA soft drink business, while the executive vice-president of Firestone re-affirmed his company was firmly behind retaining its 25 percent stake in the local operation.

Coca-Cola has been steadily reducing its investment in SA for some 10 years and control of its Amalgamated Beverage Industries finally passed into the hands of SA Breweries earlier this year.
But, in an effort to justify its contribution to the local black community Coca-Cola is insist ing a significant multiracial shareholding is built up in the company
SAB owns 55 percent of ABI and negotiations are under way to work out how the 45 percent balance will be split up - in accordance with the US company's intention to have a black shareholding.
However, Firestone's Mr George Aucott told the SA firm's 50 th anniversary dinner last night his company would stay in South Africa as long as it can make a meaningful contribution to the community."

He pointed out it was company policy to allocate 40 percent of what would receive in annual dividends to social responsibility projects.

Last year this totalled

R1,3 million
This includes contributions to educational programmes, paying all school fees for the children of black employees through secondary school, and a bursary programme for higher education.

Although Coca-Cola is ending its direct presence in SA, both it and.SAB have emphasised the supply of product to the market will continue.
The Star Bureau reports from
the US that Coca-Cola says it has disinvested to demonstrate its opposition to apartheid.

Coke will still export syrup to South African bottlers and donate money to foundations it established with a $\$ 10$ million gift
Coca-Cola's president, Mr Donald Keough, said in Atlanta the company wanted not only to speak out against apartheid but to show its support for black South Africans:
"We will disinvest in a way
that creates signifieant mutioracial equity participation in the South African soft drink industry.
"Our goal is to structure the transactions in a way that improves the prospects of black South Africans and increase their ability to invest in their country's economy."

His statement drew immediate applause from critics in America threatening boycotts of the company and its products.


Members of the Chemical Workers' Industrial Union (CWIU) at BTR Dunlop's Benoni plant returned to their posts this week after a five-and-a-half week wage strike.
The return to work followed a period of tough bargaining. On Monday, the 550 workers finally accepted a settlement which includes a 60 c an hour increase which will be introduced in three instalments between now and June.
The agreement will remain in force until the end of 1987. Once the increase is fully implemented, the minimum wage will be R3,03 an hour. At the time the strike began the, company was offering a 57 c an hour increasè:
The settlement also included four months' maternity leave, a small cash long-service award, an ex gratia back payment designed to partially compensate for the period since the expiry of the previous agreement on June 30, and an agreement that a three-shift system will be introduced in place of the present
two-shift system. The shift agreement means that the threatened retrenchment of 70 workers because of the closure of the plant's moulded hose section will be averted.
Commenting on the settlement, BTR Dunlop group industrial relations manager, Glen Sutton, said: "For both sides, the five-and-a-hall weeks was a long time. We could hot recoup overheads and the workers could not recoup lost wages. The agreement was reached through compromise on both sides."

The Benoni strike was the fourth incident of industrial unrest for the company this year. In April, 2000 workers at four plants - Benoni, Ladysmith, Durban and Mobeni - struck for a week in protest against the dismissal of several colleagues. In June, the Benoni workers stopped work during the wage talks. This was followed by a monthlong strike involving members of the Mctal and Allied Workers' Union over a wage dispute at the Sydney Road, Durban, plant. The settlement there was similar to the one reached at Benoni.
In another wage dispute involving the CWIU, the union is due to conduct a strike ballot soon among the 6000 workers employed at Sasol 2 and 3 at Secunda. Deadlock was reached over Sasol's offer of a R95 a month increase. CWIU is demanding R120. Talks are continuing at conciliation board level regarding wage increases for the 5500 CWIU members at Secunda Collieries which supplies Sasol.

facturers. "We are fully supportive of retreaders," a Goodyear spokesman tells the $F M$. "After all, they're responsible for twothirds of our replacement tyre sales."
Focus moved to the retreading field at the weekend when Johannesburg-based Quality Tyres announced it will be listed on the Development Capital Market on October 30. The company retreads 25000 tyres a month and has seen turnover grow from R6m in 1982 to R31,5m last year.
According to MD Tony Hawes, 20 years ago retreading was a service provided by tyre companies which few people bothered to use. "However," he added, "cost is a vital factor these days and we can retread a tyre for half the cost of a new tyre, a R30-R60 saving."

The sector has certainly become accustomed to rapid change as technology advances. Low-temperature bonding processes, considered an important improvement on traditional hot-temperature applications, mean retreaders can ensure the adhesion of
tread to casing and minimise heat damage to casings. New analysers also mean casing examination is much more scientific.
Steel radial tyres already account for $30 \%$ of the truck tyre market and the next swing will be towards tubeless tyres.
There are more innovations in the offing. Bandag SA's sales manager Glen Sherrell claims the US company has developed a new tread which, through tread design and skid depth, can cut fuel costs by $11 \%$.
SA's technology is certainly as good as anything overseas. National Tyre Retreaders' Association chairman John Sharwood says SA's retreading industry is considered one of the best in the world. The 200odd operators also ensure strong competition. But he warns: "Many smaller factories are disappearing. We are highly capital intensive and the small men cannot always keep up with technical developments." Perhaps that's an inevitable sign of an industry coming of age.

[^6]
## Shop stewards can't testify Etoriomp <br> SIX shop stewards due to testify in <br> WEEKLY MÁLL REPORTERS

European Economic Community (EEC) hearings in Brussels next week into the South African employment practices of two foreign companies have been refused passports.
The six, BTR-Sarmcol shop stewards, are members of the Metal and Allied Workers Union (Mawu).
Meanwhile, the Industrial Court in Pietermaritzburg next week will hear an application by Mawu demanding that BTR-Sarmcol - a Howick rubber plant - recognise the union as its bargaining representative.
The Brussels hearings have been arranged by socialist nembers of the European parliament to investigate alleged contraventions of the EEC employment code by both BTRSarmcol and Transvaal Alloys, a German-owned vanadium mine north of Middelburg.
More than 200 Transvaal Alloys

November, 1983 after a strike demanding a wage increase, better working conditions and union recognition. Mawu lawyers have continued to negotiate for their reinstatement and compensation for their period of unemployment. According to Mawu, most of the dismissed workers can only survive by eating bitter roots found in the hills of Sekhukhuneland; five of the 200 have died of ailments exacerbated by starvation.

About 1000 BTR-Sarmcol workers were fired in May last year after a strike for union recognition. They have protested against their dismissal through a widely-supported stayaway and consumer boycott
The case is expected to be

In papers before the gourt, Mawu claims the strike declared on May 1 last year after negotiations had failed was legal - workers had unanimously voted in favour of strike action - and that Sarmcol had contravened the Industrial Act
Sarmcol, on the other hand, alleges management had in fact recognised the union and that only a "limited number of issues" had not been settled. They labelled the strike action as "unnecessary, unjustifiable and calculated to disrupt negotiations".
In a strongly-worded statement, Mawu claims Mpophomeni township where nearly 40 percent of the strikers live, has been effectively destroyed by the company. "There is no income being brought into the township and the population of 17000 for whom there are virtually no job opportunities are condêmned to gradual starvation and death."

The parliament European Community (EC) and a Maritzburg industrial court next week both start investigations into the dismissal of almost 1000 workers from the BTR-Sarmcol rubber industry.

BTR-Sarmcol is a British multinational and the EC inquiry will be aimed at determining whether the, company breached the EC code of conduct when it fired the striking workers.
The industrial court hearing 'in Maritzburg was launched by the Metal and Allied Workers' Union (Mawu).
Mawu will ask the court to reinstate the workers and to require BTR-Sarmcol to recognise the union as the collective bargaining representative of workers at its Howick plant.
${ }^{3}$ The workers went on strike on May 1 last year after a conciliation board failed to solve the dispute over the companystre fusal to recognise Mawu.

Mawu claims that the strike action was legal and entirely orderly.

The workers have been unemployed ever since.


## By 8'BU NNGADI

A DRAWN-OUT dispute between the Metal and Allied Workers' Union and the British multinational BTR Sarmcol is set for an unprecedented month-long industrial court hearing, starting next Tuesday.
The hearing will centre around the "legality" of a strike by almost 1000 Sarmcol workers and their subsequent "unfair dismissal" by management.

BRT Sarmcol has since merged with Dunlop - another British multinational - to form BTR Dunlop.

Mawu applied for a court order to have its dismissed members reinstated and that the union be recognised as the collective bargating representative of Sarmcol's manual employees.
The hearing will sit at

Maritzburg's Edendale Lay Centre from Tuesday to November 28.

The day before, the same case will be heard by the International Socialist Court in Brussels.

In papers presented to the Industrial Court, Mawu said the workers almost unanimously voted in favour of a strike on February 4 last year and, after negotiations between Mawu and Sarmcol through a conciliation board failed, factory staff called a "legal strike" on May 1.

Mawu alleges that management said, without giving reasons, that the strike was illegal and summiarily terminated the employment of the strikers.

In an answering affidayit, Sarmcol said the strike action was "unnecessary and unjustifiable, because factory management had accorded and infact extended recognition to the union."
Sarmicol alleges that it engaged • in , negotiations with Mawu - particularly from February to April last year-and that by the end of April only a "limited number" of issues had not been settled.
The company further alleged that the strike action was"disruptive of the orderly continuation of those negotiations" and resulted in "disorderly, aggressive, violence and intimidatory industrial actions",

Sarmcol's activity in SA is governed by two international codes of conduct-the European Economic Community Code and the Tripartide Declaration of Principles concerning multinational and social policy.

- . Mawu said the company contravened these codes on numerous counts - including wages, migrant labour, job security and fair employment pracitices.

The British Trade Union Congress and the International Metal Workers' Federation have called on British Prime Minister Margaret Thatcher to put pressure on Sarmcol to settle the dispute. And the International Confederation of Free Trade Unions has started a campaign against Sarmcol.

The issue which brought violence into the conflict was Sarmcol's hiring "scab" labour to replace the striking workers.

Almost 800 workers have been employed - mostly from townships and rural areas far away from Howick. Violence between "scabs" and strikers and their supporters escalated, Workers were beaten up, some killed, houses burnt down and buses transporting "scab" labour attacked.

- The Home Affairs Department this week refused passports to six BTR Sarmcol shop stewards who were to travel to Brussels to give evidence before the International 'Socialist Court on the dispute.
Mawa said the six recieved letters from the department saying: "I wish to advise that after consideration of the paiticulars furnished on your application I do not see my way clear to authorise the issue of a passport to you".
 sel for BTR Sarmeol has hit back at the Metal and Allied Workers' Union (Mawu), claiming its alle gations against management were "neither accurate nor correct"
Mr Keith McCall sC, representing the company at the Industrial Court hearing here, said yesterday that labour practices at the Howick firm in the 1970s were enlightened for the time.
On claims of companydirected police involvement and vicitimisation of workers, he said the company did not accept the accuracy of union allegations.
The Mawu application before the court is for the reinstatement of nearly 1000 workers dismissed while on strike in May 1985 and for a recognition agreement with the company


## MAJORITY

Mr McCall said Sarmcol had accorded the union rights before it had majority representation - which was not the norm at the time".
He said the company had negotiated in good faith, as shown by the granting in 1985 of a half day off on May Day "probably unique at that time"

Mr McCall said the large volumes of papers before the court ndicated Sarmcol's willingitss to negotiate.
He added that the com pany contended that fall ure to agree with an op. posing party could not be viewed as an unfair labour practice and that the court had no power to. order parties to agree or continue negotiations:
Mawu advocate, Mr Martin Brassey, claimed that in 1983 Sarmcol of fered retrenched workers with more than 15 years service R50 in severance pay plus R10 for each additional year to a maximum of R250.

Retrenched workers with less than 15 y yeares service were to receive nothing.
Mr Brassey said after negotiations the company made a lump sum payment of $R 7500$.
This was equivalent to two days' pay for each year of service above five years up to a maximum payment for 40 days.
Mr Brassey claimed this was evidence of bad faith by the company.
Professor C de Witt and Professor M Oosthuizen are sitting with President of the Court, Mr Pierre Roux SC
The hearing continues. - Sapa ${ }^{-}$,

Tony Versveld (left) and Wilheim Schaior ...
set aside for production of the Continental tyre which will be aimed intlaily at the original equipment market for BMW, Mercedes. Benz and Audi. Later, the tyres will be produced for the top range of other car-makers.
Tony Versveld, managing director of Gen. eral Tyre, says the company hopes to gain a $20 \%$ ghare of the R800-mililon-a-year tyre market in five to seven years.

## Speeds

The Super Contacts will be available in a selection of sizes in the 60 and 70 series in both the HR and VR ratings. There tyres are suitabie for speeds of up to $210 \mathrm{~km} / \mathrm{h}$ and more than $210 \mathrm{~km} / \mathrm{h}$ respectively.
General Tyre will pay a royalty to Contnental, but SA will save millions in in foreign currency. It is expected that Continental prices will be about $15 \%$ higher than for the other SA tyres.

Two years after the mass firings at the BTR/Sarmcol plant in the Natal midiands town of Howick precipitated SA's biggest and most protracted factory labour dispute, the issue has come before the courts for settlement.

The first stop is the Industrial Court, but both litigants - the Metal and Allied Workers' Union (Mawu) and Sarmcol - appear determined to take the issue to the Supreme Court and even the Appellate Division if the initial decision goes against them.
A settlement is badly needed by everyone. Today, the rubber component factory where it all started, once the proud symbol of Howick's industrialisation, chugs away at only half pace. And outside the factory gates open hostility is still occasionally directed at the "scab" labour which moved in from nearby Maritzburg to take the jobs of the displaced.
Meanwhile, within Howick's commercial centre, businesses are battling to re-establish themselves after a year-long black consumer boycott in support of the strike action brought them to the brink of bankruptcy.
And all the while in the black township of Mpophoweni 20 km away, the 970 strikers and their families just sit, sullenly surviving on their R4 weekly food parcels doled out by aid agencies and community organisations.

They are still sticking doggedly to their original demands: reinstatement and the recognition of Mawu as the workers' legitimate representative at the plant.
The dispute has defied attempts at mediation - which have come from international trade unions, the European Economic Community and the United Nations.

## Union argument

When the Industrial Court hearing started this week, workers were present in their thousands to hear Mawu open its argument ${ }^{-}$ by contending that all along the company had been obstructive and anti-union. It had refused to negotiate in good faith and to conclude a recognition agreement with Mawu as the representative union. This, it claimed, ultimately precipitated the strike action and subsequent firings.
The company, now owned by Dunlop since the BTR/Dunlop merger earlier this year, replied through its defence team that it had not acted in bad faith. It said it had concluded a "preliminary" recognition agreement with the union prior to the strike, and had provided it with stop order facilities for union dues. The fact that a full recognition agreement failed, it contended, was more the result of Mawu's unrealistic expectations and confrontational approach than any fault of
its own.
The wrangle led to a union-inspired consumer boycott of white-owned busincsses in Howick and this was later expanded to Maritzburg. Work stayaways, appeals to BTR's head office, international labour organisations, the EEC code of conduct governing multinationals, and the UN sub-committee on Trans-national Operations in SA/Namibia were all part of an orchestrated pressure campaign designed to get the company to shift its position. But BTR, which had scaled down its operation and hired elsewhere, refused to moderate its nonreinstatement stance. After a last shot at mediation through a further conciliation board hearing, the matter was set down before the Industrial Court.

## Uncertainty

Nobody connected with the current hearing was this week predicting an entirely satisfactory outcome. Certainly Sarmcol even under its new management - was showing no signs of being conciliatory.

Of the latest development, a company


Mawu's Schrsiner ... no choice but to press on
spokesman ventured: "The matter is extremely complex, seen against the background of the uncertainty that exists in this rapidly developing field of interaction between management and workers in a free enterprise environment."
Mawu's local branch secretary, Geoff Schreiner, estimates that thus far court action has cost the union R150000 - not to mention loss of earnings compensation and the material support Mawu has had to provide for the strikers.

And because the Industrial Court is unlikely to have the last word, it could still be months, and even years, before the matter is finally laid to rest.

Still, Schreiner makes the point that the union has little choice but to press the matter
all the way. For the 15000 -strong Mpophoweni community, none of whom has been employed since the strike, the Sarmcol factory is virtually their only source of income. Unless they can get their jobs back, he says the entire community faces destruction.


After Skosana F $\mathrm{N}_{21} 1$
KwaNdebele Chief Minister Simon Skosana died before achieving his dream of an independent homeland for the Ndebele people. The question now is whether the quest for independence will die with him.
Skosana was visibly upset after the KwaNdebele Legislative Assembly voted down independence after a bitter debate on August 12 (Current Affairs August 15). Shortly before, his right-hand man, Interior Minister Piet Ntuli, had died in a car-bomb explosion.
In recent months, Skosana has vehemently denied that his government would persist with plans to secure constitutionally separate status for the impoverished homeland. He was, however, known to have privately cherished the idea.
The detention last week of a number of anti-independence activists, including Prince James and Andries Mahlangu, fuelled rumours that another push for independence was imminent. Another theory, however, held that by eventually removing the opposition he could consolidate his power and prepare to cross his own Rubicon later. Several sources maintain that elements in central government remain keen for the homeland to go independent, and would therefore covertly back attempts to achieve it.
Meanwhile, KwaNdebele Minister of Works and Water Affairs Klaas Mtsweni has been appointed acting Chief Minister.
Skosana died in the Rand Clinic in Johannesburg as a result of severe diabetes, with which he had been long afflicted, and Mtsweni had stood in as acting-Chief Minister during Skosana's illness. The former chief minister will be buried at a State funeral on Saturday morning.
The immediate question is who will succeed Skosana. The Legislative Assembly is due to meet next Thursday to elect a new leader and there is no shortage of volunteers.
Whether independence will remain an issue obviously depends on who succeeds. In September three Cabinet ministers - Justice, Law and Order Minister Frank Mlwayedwa Mahlangu, Education and Culture Minister Placid Kunutu and Agricul-

## CASE STUDY: THE STRIKERS WHO TURNED ACTORS

THE township "mama" in The Long March, workshopped and performed by striking BTRSarmcol workers, has the audience reeling with laughter.
Played by Simon Ngubane, the "mama" - with her high falsetto laments and swaggering walk has everyone in stitches, including the real-life township "mamas".
At the same time, you can see on the faces in the audience that hearts are breaking for her. There are understanding murmurs when she responds to news of the impending strike with: "As the women, we fear."
The commanity of Mpophomeni, a small township near Howick in Natal, façed reeling poverty and mass starvation last year when the entire 1000 -strong workforce of the BTR-

Sarmcol plant was dismissed after a legal strike to demand trade union recognition from the giant British multinational.
But after 19 months of what is turning out to be one of the longest-running strikes in recent South African history, the women have come to realise that "our fears were proved in vain".
For the Sarmcol workers did not sit back and give up when they lost their jobs, says Piet Mkhize, the group's cultural promoter, at the start of the play.
"We organised ourselves. We formed cooperatives to buy food for our families." They opened health clinics for the township.
And that was just the start.
Today the Sarmcol workers run a factory that

## By MOIRA LEvY, Cape Town

African-owned and run co-operative business enterprise in the area. Profits are divided equally among the workers, "and there are no bosses".
It was a gamble, but it paid off. Today the Sarmcol co-operative employs all 1000 dismissed workers. "And even if we go back to work, the community says, the co-operative must continue. It will provide jobs for the unemployed in the townships," says Mkhize.
It began with The Long March. "Our main aim "was to buy food for our families," says Mkhize, "and for the striking workers who were hungry and unemployed." The cultural group of striking workers followed that up with concerts, poetry readings, choir music recitals, dance productions.

JWecki Mai jilist


#### Abstract

"We decided to do something to raise funds for noses, tied on with string. ourselves," the players said. And their initiative has tumed into something much bigger than a fundraising drive. The Long March has become a living documentary of just one event in the South African struggle against injustice and oppression. It is a story about the resistance of ordinary people in the workplace and in the community. It is about the struggle, not only for the right to union recognition, but also for the right to work and eat and provide for one's families. And every person or institution that obstructs that right comes in for some gentle but scathing ribbing. White storekeepers, bosses and local government officials are depicted by the workers/players wearing shiny white plastic

Margaret Thatcher, also played by Ngubane, complete with elephantine mask and wig, wheedles her way out of the growing international dispute over the events at BTR-Sarmcol. International negotiations by high-powered businessmen are hurriedly conducted over brightly coloured toy telephones. Small-scale local businessmen who, we are told, lost R8-million as a result of the consumer boycott launched in support of the strike, struggle in vain to get local government to respond to their deepening plight. .The workers' play has toured the country. "We want to show South Africans what is going on with the Sarmcol workers," Mkhize says. There are plans to take the play to Britain next


year, he says. But first the players need more training and practice, and some scenes that woulí not be understood by an overseas audience must be changed.
And then there are the new scenes that will be added to the play as the strike unfolds: Mkhize plans to add something about recent townshir funerals of unrest victims. The play's latest ending still awaits the outcome of a current court hearing on the battle for union rights.
The Long March has tumed out to be longer than any of the players could have expected. It has become an ongoing chronicle of the day-to-day struggle of the Sarmeol workers.
Using mime, dance and song, the players' blend of humour and political oratory has become a

## MANUFACtuRung- <br> RubBeer Products.







:SUOT!


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GOODYEAR'S worldwide commitment to produc ing a top quality tyre with the highest levels of uniformity at the lowest possible cost, and the company's massive investment into research and development have been highlighted by Goodyear South Africa's chairman and managing direc tor, Mr Wally Life.
Speaking during a dealer introduction of Goodyear's new high-per formance steel-belted Eagle NCT passenger tyre, Mr Life said that in the United States alone, Goodyear had invested more in research and development than all the other tyre companies combined.
We are thinking globally, but acting locally," he said. "By this, I mean
that Goodyear has the ability to plan and produce on a global scale but we still retain the flexibility to adjust to unique conditions on a local level.
"Just consider this to see how global we've become. More than one in every five tyres produced made by Goodyeorld is Made by Goodyear in the United States or by one of our 30 international affiliates.

## MOTORING



> Edifed
> by RALPM JARVIS

## Of 60000 production

workers employed by Goodyear, some 36500 work outside of North America," he said.
Turning to research and development, Mr Life said "Take a healthy cut for process technology out of the $\$ 2$-billion weve spent on research and development over the las 10 years $\ldots$. mix in more than \$1-billion spent on tyre value $R \& D \ldots$ and you have a recipe for what it takes to compete successfully in the world marketplace,
Looking to the future, Mr Life said the tyre of tomorrow will look differ ent, ride quieter, perform better and maybe even tell the driver, through an on-board computer, that his tyres need a little care and attention
We see high performance capabilities and lower rolling resistance for fuel economy. Tyres will be designed for trou-ble-free operation, meaning no air loss and total run-flat capability
The trend to lower profile tyres will continue and we at Goodyear have no doubt that entirely new materials will be used in future construction
One of the most apparent differences will be a
dual diameter concept which means simply that the doughnut hole on each side of the tyre will be of a different size to give improved handing and ride balance," said Mr Life.
He added that one of the most revolutionary things to have happened in recent years is Goodyear's purchase of a company that has developed an automated rubber compounding and tyre-building process.
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## ITO




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## Tyre prices on an upward spiral

JOHANNESBURG - More tyre price increases are expected within the nex few months as a result of continued cost pressures.
Firestone SA raised its tyre prices on Tuesday by an average of $8 \%$.
Other manufacturers put up prices in August by 7\% and $8 \%$.
A spokesman for Goodyear said the industry had to cope with increases in the cost of raw materials, many of which
were imported
"The drop in the value of the rand played an important role in the increased raw material prices which have been passed on to the tyre manufacturers."

Mr Tony Versfeld, chief executive of General Tyre, said his company did not plan an increase at the moment, but "it seems quite apparent that as the year goes on there will have to be an increase".

JOHANNESBURG. - Trading profit at BTR-Dunlop rose by $27 \%$ last year, despite "the extremely adverse business environment that prevailed", said the directors in their latest report to shareholders.
However, higher financial charges and tax reduced the increase in attributable profit to $12 \%$.
Since the integration of Dunlop SA with BTR SA from January 1, the board said there had been "considerable rationalization ... especially in the industrial products division, the benefits of which are expected to be realized during 1987".
Extraordinary losses reflect rationalization costs, together with costs "associated with disruptions at several factories not entirely related to economic issues".

Consolidated borrowings now represent $18 \%$ of equity.
The final dividend is unchanged on 46c, bringing the total for the year to 75 c (1985: 75c). - Sapa


THE Chemical Workers Industrial Union (CWIU), in its latest wage negotiations with Rubber Products and Mouldings which was finalised recently, won a R20 across the board wage increase for its members.
Minimum wages increased from R85 to R105. In last year's wage talks, CWIU secured a $15 \%$ wage increase.
In this year's talks, the union also won six paid working days off for shop steward training, an hour reduction of the working week, and a R2 service bonus. This is the first time the factory workers have been paid a service bonus.
According to union organisers Joseph Williams and Martin Jansen, since its merger with the Plastics and Allied Workers Union, CWIU has "taken off" in the Western Cape.

## Spread operations

The union has grown from a signed-up membership of 400 before the merger to a total of 2000 .
Since last September's merger, CWIU has spread its operations, organising throughout the Cape, and as far as Mossel Bay.
In what was described as a rare achievement, the union won holidays on both May Day and June 16.
And for the first time workers at the plant will have two days paternity leave, an increase to 15 days sick leave and an increased working week of forty five hours.
Jansen and Williams told SOUTH the CWIU's wage negotiations this year fell within Cosatu's "living wage" campaign.
During wage negotiations at Rubber Products and Mouldings last year, when talks were reaching a deadlock, the workers decided to march through the factory and sing during the negotiaions.
The sound of 100 workers singing while negotiations proceeeded in an adjacent room "tipped the balance", organisers said.

##  <br> THE South African Railway and Harbour Workers Union (SARHWU) has

 won a reinstatement for one of its members. Mr Charles John Michaels, a ticket collector, was told last week he could return to work.Michaels was demoted in August last year for arriving at work one hour late. When he appealed against his demotion, he was immediately sacked, Michaels told SOUTH.
"When I was demoted my salary dropped from R720 to R380 a month. When I appealed I was sent a letter terminating my employment." Michaels was not given notice.
After appeals from the union and its Ticket Collectors' Committee, Michaels was told he was to be reinstated.
A union organiser, Mr Neil Alperstein, said it was significant that the ticket collectors had taken up the unfair dismissal of their colleague. He also said the union noted that the SATS general manage had revoked the dismissal. overturning the regional manager's decision.


Firestone Tire and Rubber Company has become the latest US company to disinvest from South Africa.

It has sold its remaining $25 \%$ holding of Firestone. SA (Pty) to the South African conglomerate Federale Volksbeleggings, which had already acquired $75 \%$.

But the tyres advertised as." "dem stones" will still be available will still be available will continue to sell Firestone tyres in South Arrica and that technical and licencing agreements twill remain in force.

But the company's name will change.
Firestone joins more than 70 other US companies to withdraw from South Africa since the start of 1986. - Financial Staff and Reuter
,



CONCILIATION
board proceedings aimed at resolving a wage dispute between BTR Dunlop in Durban and the National Union of Metalworkers of SA (Numsa) have been adjourned until tomorrow.
Numsa spokesman Ian Weir said little progress was made at the first round of conciliation talks yesterday and prospects for settlement were unclear.
Dunlop industrial relations chief Glen Sutton said, however, the talks had improved understanding between the parties and he was optimistic.
About 1200 workers at Dunlop's Durban plant have been on strike for eight days in support of their demands for a 2 c an hour a year service allowance and a shift allowance. Weir said the average service at the plant was $12-15$ years. The union has dropped demands for basic wage in-

## Dispute talks

 are adjourned
creases.
The union is unhappy with the company's proposal for an 18 -month agreement instead of the uspal 12 months. Sutton said the proposal was aimed at providing greater centainty and also at ensuring longer-term improvements to wages.
The company is offering three sixmonthly increases which would average R175 a person a month in' total. The company rejected the idea of service allowances as workers 'would then be rewarded according to service rather than ability, a concept Sutton described as "socialist".

## SENTRACHEM

Sentrachem's $63 \%$ hike in interim earnings from R12,7m to R20,7m and the declaration of the first dividend since 1984 must make shareholders easier about having followed July's $99 \%$ subscribed R100m rights issue. The 5 c dividend shows that the group has lowered gearing more rapidly than expected earlier this year, when the target for dividends was suggested as 1991. Gearing fell from $82 \%$ at end-March to $54 \%$.

MD Dave Marlow says the main reason behind the improvement was a tough approach to costs. "We saved on raw materials and fixed costs. In the first six months of our

RIGHT CHEMISTRY

| Six months to | Sept 30 Mar 31 Sept 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | '86 | '87 | '87 |
| Turnover (Rm) | 624,5 | 701,9 | 706,8 |
| Pre-tax (Rm) | 5,4 | 13.5 | 30,8 |
| Atrributable ( Rm \} | 12,7 | 29.5 | 20,7 |
| Earnings (c) ......... | 14.2 | 32.9 | 17.9 |
| Dividends (c) . | - | - | 5 |

## Sentrachem's Marlow ... tough approach to costs

1988 year, we achieved a $55 \%$ improvement in operating income before financial charges. Group operating margin, excluding contribution from associates, was $8,0 \%$ against $5,6 \%$ at interim stage last year."
The group's troubles started early in the Eighties. Its coal-based synthetic rubber plant, which cost considerably more than initial estimates, made massive losses when it came on stream in 1983. The situation was aggravated by worsening drought, the recession, and ballooning interest charges.
An improvement was noted in March, and Marlow notes a continuation of this trend. "Synthetic rubber is now around R250 a ton cheaper than the landed price of imported natural rubber. There is a rebate on the cost of imported natural rubber once tyre manufacturers achieve an appropriate level of local (synthetic rubber) content."
He expects further growth in this market and sees potential in new hi-tech developments such as phenolam - a specialised flame-resistant coating for pipes, principally for use in the mining industry. The yeast producing operation has also been updated.
It seems Sentrachem has decided to resume controlled, technologically-based new investment on evidence of modest economic recovery. Says Marlow: "Despite problems over the past few years, no top managers have left. We have therefore been able to maintain core proficiencies, with management edge sharpened by recent experiences. We will focus on hi-tech organic growth. Our minimum internal rate of return pre-interest and tax for such investments is $30 \%$."
Improving operating performance, dominated by a $19 \%$ increase in non-agricultural sales, probably encouraged the group to move. But its fertiliser and crop protection markets shrank, and margins deteriorated in a heavily overtraded market.
Marlow says dividend cover will not normally go below three, which allows latitude for expansion plans. It seems cover policy could be influenced by the $22 \%$ earnings dilution that will occur when preferred ordinary shares are converted to ordinaries, which takes place when the dividend reaches or exceeds 23,4 . This may keep ordinary dividends in check this year and suggests about a 15 c final is in prospect.

On current evidence Sentrachem is emerging from its chrysalis with new wings. That must create interest in a share which traditionally shows a seasonal surge in second-half earnings.

Dave Edwards

The company implemented a lockout and dismissed strikers on Monday afternoon. Workers who wish to apply for reemployment will be required to sign a document indicating the acceptance of Dunlop's "demand".
Weir said the union dropped its demand for a 2c an hour annual long ser-
vice allowance, which the company has refused to contemplate. It was replaced with a 75 c an hour across-the-board wage demand, which could be split into two stages.

Dunlop increased its offer by 1c an hour for each of two six-monthly increases. For the lowest-paid category of workers, this represents hourly increases of 15 c now and another 25 c in six months.

Sutton said the company would issue a full statement later.




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    A SERIES of strikes at plants owned by rubber company Dunlop are unusually important. Fstrike over dismissals at its Durban tyre plant led to the firing of 1200 strikers. Last Week, workers at its plants in Durban, Ladysmith and Benoni struck in support of the fired strikers
    . This showed an unusual degree of worker. organisation - particularly as Dunlop workers belong to two unions - Metal and Allied Workers in Natal and Chemical Industrial Workers at Benoni.

    But it was not entirely surprising: the froundwork was laid by frequent meetings between tyre plant workers and those at other plants during a previous dispute.
    and And the fact that both unions belong to Fosatu, obviously increased the scope for cooperation between them.
    -The dispute may escalate: Mawu has threatened further sympathy action and a public campaign_against Dunlop. Employers say Mawu shop stewards at plants not owned by Dunlop are raising the-issue.
    The strike has also raised key legal.issues. Dunlop says all the strikes were illegal and has sought a Natal Supreme Court order bar-

[^5]:    - 'The workers were asked to indicate their acceptance of this offer by 10 a m yesterday, but have asked for further negotiations which-are-in progress,' he added


    ## Priority

    :Meanwhile the 870 sacked workers at Howick rubber company. BTR Sarmcol, are planning to take legal action against the company contesting their dismissal. according to Mr.Geoff Schreiner, branch secretary of the Fosori-atiti. ated Metal anh Allied Workers' Uniou. 5
    In a statement yester)
    day, Mr John Samporn, the company's administrative director, said that manufacturing oper. ations resumed yesterday on a limited scale with priority given to urgent orders.
    The company has been pleased and surprised at the large number of applications for employment which have been pouring in throughout the day. The personnel department have been hard pressed to handle them all.
    'The company continues to remind the workers who were dismissed last week for strike action that they should get their applications in. early so that they could be given priority,' he said.

[^6]:    BTR dispute for industriatcour
    THE dispute over the sackin
    than 1000 striking workers of more from BTR Sarmcol, a Howick rubar company, will come before the Industrial Court in Maritzburg on Tuesday.
    The workers were sacked in May Ia
    year after striking in support of their
    demand for recognition of the Metal and
    Allied Workers' Union. The move trig gered mass stayaways in the area
    A spokesman for the Metal and Alli

    Workers Union (Mawu) which is contesting the dismissals, yesterday confirmed that the court would sit at the Ecumenical Centre in Edendale, Maritzburg.
    The workers were sacked in May last year following a strike in support of their demand for the recognition of Mawu, an affiliate of the Congress of South African Trade Unions, Cosatu:

